

De-stabilisation— currency style

BY C. GORDON TETHER

BRITAIN is, of course, a very different kettle of fish from Jamaica. And the fact that Mr. Manley has in common with a number of the heads of other Caribbean countries—recently been complaining that internal elements are collaborating with external ones to destabilise his Democratic Socialist Government might not seem to have much significance for this country.

In the sense that there is little evidence of Britain having been subjected to the kind of overt interference Mr. Manley cited in support of his charge, it probably hasn't. But there is another sense wherein it could be of considerable relevance to the circumstances in which we find ourselves. For there is no doubt that the growth of international monetary turbulence has made countries in weak payment positions much more vulnerable to what is potentially the most effective form of destabilisation of all—exchange market activity aimed at undermining their currencies. And Britain is manifestly a particularly tempting target for such nefarious activity.

Too serious

It is common ground that the recent tumble in the £ has had the effect of reducing it to a level that materially under-values it. But when the British authorities are asked to explain how this has come about, they put the responsibility on that highly anonymous institution known as "market forces." And apart from expressing the view that this nebulous power has not it all wrong and will duly pay the price for this by turning its speculative wiles, they will go no further.

Yet the fact is that the consequences for the home population of unwarranted falls in currencies of the kind recently experienced by the £ and the lira are far too serious to dismiss the causation as a matter of no great practical importance. And, given the fact that our highly sophisticated international banking centre can call on all the technical resources of the computer age to throw light on this dark subject, it ought to be possible to do a lot better than that.

Needless to say, currency destabilisers will go to a great deal of trouble to cover their tracks. But it is possible that a careful look into the nature of the selling waves that have hit the £ in

recent weeks would throw a good deal of useful light on their motivation. And it is not difficult to see that there are a number of purposes that the attacks on the £ could have been designed to serve.

To begin with, they could be aimed at cheapening the cost of investment in the U.K. by swinging the exchange rate in favour of those who are transferring the money—in other words, making it possible to buy up British assets on the cheap.

Information

For another, they could be aimed at adding to the country's economic difficulties by leaving it more exposed to foreign interference. And if this seems far-fetched, it should be pointed out that much of the international bribery and other forms of corruption that have recently been hitting the headlines were aimed at influencing the behaviour of the afflicted countries' political situations. There is no obvious reason why such activity should stop short of exploiting international currency market turbulence to the same end.

It is to be hoped that the discovery that the floating rates orgy provides a great deal of scope for international financial, economic and political manipulation of the worst kind will play its part in encouraging the peace-loving countries to launch an international monetary stabilisation exercise sooner rather than later. In the meantime, countries that are particularly exposed to activity of this kind will have to pay far more attention to this aspect of their external affairs than they have in the past.

One reason for this is that governments have a duty to provide their people with much more information on the reasons for the behaviour of their currencies if they want to enlist their support in defending them. The recent heavy fall in the value of the £ was made to play into a considerable part in getting the co-operation of the trade union movement in the new extension of the incomes policy.

Many sections of the population are being asked to make large sacrifices in standard of living terms in connection with the implementation of that policy. They have a right to as much information as the Government can provide them with as to how that fall in the £ came about—not least so that they can see whether different exchange market policies or tactics could have prevented it.

RACING

BY DOMINIC WIGAN

Creetown is poised to win

CREETOWN, who has been maintaining smart form since two unplaced runs at Cagney-sur-Mer in January and February, returns to Brighton, where he won the Conflans Handicap six weeks ago, for today's feature event, the £2,000 Flamingo and Allen Handicap.

Although he is set to concede between 22 lb and two stones to his four opponents here, Peter Cooper's handsome Tower Walk colt seems poised to regain winning form after recent placed efforts at Kempton and Thurk.

I expect to see him break fast and make all the running in the hands of Joe Mercer and win at the main expense of the progressive Briarwater from Mick Mason's nearby Lewes establishment.

Another race which could fall to the popular Newbury-based jockey, who so successfully combines farming with race-riding, is the six furlongs Clayton Stakes. Here, Mercer partners Sireek a close fourth behind Overturn in the Crocker Baited Handicap at Ascot on the 1st of this month.

Streak, one of last season's better sprint handicappers, is better.

SALEROOM

BY MICHAEL THOMPSON-NOEL

No buyer's premium pays off

THE DECISION by Phillips, the No. 3 London saleroom, not to introduce a buyer's premium last autumn when Sotheby's and Christie's re-juggled their commission rates has paid some big dividends. At the Big Two, buyers now pay a 10 per cent commission fee, but at Phillips they do not.

This "situation" has given Phillips a lot of extra business, as demonstrated in yesterday's £76,600 sale of clocks and furniture, in which only 3 per cent of the lots were unsold.

Top price of £3,800 was paid for a George II walnut bracket clock by Samuel Whitehead of London. Some 70 clocks accounted for £43,400. They included a superb late 17th-century mahogany longcase clock by Christopher Gould, which went to Dorlings for £3,400 (estimate £2,000) and an early 18th-century longcase regulator clock by Arnold and Dent, bought by Nielsen for £2,700, £700 above the most optimistic pre-sale estimate.

Phillips reported keen international bidding throughout the crowded sale, and Clancino paid £1,450 (estimate £1,000) for a set of eight 18th-century Chinese hardwood chairs. A surprise £880 was paid by Morse for

- BRIGHTON**
2.30—STRAIGHT CUE
3.00—CREETOWN
3.30—EMPERESS OF RUSSIA
4.00—PALMERSTON
4.30—STREAR
4.30—CATERICK
2.30—BACCHAT ROSE
3.30—ASPIRE
4.00—HEDGE SCHOOL
4.30—TRACK ANNA
5.00—LA COURONNE
YARMOUTH
2.15—THE FIXING
3.15—ALBRIGHTON
4.15—KINSHASHA
4.45—WELSH FLAME

Few trainers, if any, have saddled a greater proportion of winner per runners at Brighton since the war than Noel Murless and it will be interesting to see if his two representatives this afternoon, Empress of Russia and Bines Bridge, can win.

I expect to see the first named, a half-sister by Royal Palace to Connaught, outclass the weak

opposition she faces in the Regency Stakes, but pass over Bines Bridge, the top weight in the Channel Handicap half an hour later, in favour of the John Dunlop-trained Palmerston.

A year ago, Frank Carr sent out Onward Tsunami to land the Tan Hill Handicap at Catterick and many Yorkshire racegoers seem sure to pin their hopes on this tough five-year-old staging a repeat performance.

Although he may prove up to taking this one-and-a-half-mile event, for the second time, I slightly prefer the chance of a star who followed up a three-lengths Nottingham victory over Beechwood Lad by running Don Phillip, to whom he was trying to concede 17 lb to a half length in Wolverhampton's 15 runner Grand Union Handicap.

In the closing event here, the Mucker Stakes, I oppose the favourite, Dandy Scot and take a chance with the lightly raced La Couronne, who was putting in his best work at the finish of one mile three furlongs event at Warwick a month ago. Today's additional three furlongs will suit her admirably.

BY MICHAEL THOMPSON-NOEL



A George II walnut bracket clock by Samuel Whitehead: £3,800 at Phillips.

an 18th-century oak refectory table, indicative of the continuing demand for oak.

In a £54,533 sale of jewellery, Blenheim paid £3,400 for a French silver gilt chalice.

At Sotheby's the second part of a sale of printed books. Con-

BY DOMINIC WIGAN

knock the rock

are visiting which the stone is ripped by mechanical diggers, are of great geological and importance.

Show from 8.30 a.m. to 5 p.m. today and Thursday and 9 a.m. to 5 p.m. on Friday. Will no doubt be amazed at the length of the Delphinium, the fatness of the marvellous Begonias and the new red shrub Potentilla shown by Bloom's nurseries of Bretingham in Norfolk.

But I hope you will also linger over the smaller table exhibits of alpine plants, remembering the advantages which these wild flowers have for the small modern garden which waits to be distinctive. The catalogue of W. E. Ingersen, Birch Farm Nursery, Gravetye, East Grinstead, Sussex lists most of the best plants for alpine gardens, and the nursery will accept requests.

Northerners, and gardeners on acid soil, will be intrigued by the catalogue of the famous Jack Drake Nurseries, Inshirach, Aviemore, Invernesshire, westerners, who garden on lime soils, should consult Joe Elliott, Broadwell Nurseries, Marton-in-Marsh, Gloucester. These nurseries should all be visited, if possible, for their alpines are best chosen straight from the frame. Chelsea Flower Show reminds me how some of the more difficult families can look their best. It rouses me to try to please them, and the three nurseries above will supply home-raised plants with the best rate of success.

Each water-worn rock garden strikes one more blow at our natural outcrops of limestone, most common in northern England. The Nature Conservancy Council has recently complained of the unnecessary taste for "Westmoorland" rockeries: the limestone pavements, from

which the stone is ripped by mechanical diggers, are of great geological and importance.

Lists of the best natural pavements are sent to the County Planning Authorities and, as the digging of limestone usually depends on planning permission, attacks on the better outcrops are now prevented. But smaller outcrops are still under attack, and there is no stopping the rate at which they are being plundered for sale or use in his own garden.

When you look at a show rockery, spare a thought for the rocks which have been plundered for this conventional fashion. Perhaps you will question the fashion, too, for often see banks of limestone obliquely piled up in suburban gardens where they are remarkably incongruous.

What then, might you like to grow? I assume that you are not interested in the ordinary Alpines and Aubretias, pretty though many of them are, but that you will want something easy, bright and unusual. Choose the ten less common alpines which have given me most pleasure and least trouble. They would begin rather ordinarily with two Alyssum. I do not include the mustard-yellow Alyssum, for all its brightness in April.

I prefer two easy relations, one called Dudley Neville which is buff-coloured in flower, the other called Saxatile Clivium, which is called Saxatile Clivium. They flower abundantly and will increase quite easily from cuttings. A dry sunny wall suits them, but they are not always long-lived. Their colour may match charmingly. I would, accordingly, arm of nature, which is a Gentian, but as the Gentians are temperamental to many gardens, the late summer Saxatile would have to be my first choice. Dark blue, trumpet-flowered, conspicuous and reliable: this plant could even be used as the edging to a border. The Saxatile, which I referred last week, and be sure that it has rich soil.

Others may attempt the sky-blue variety called Faxonii, a most obliging plant with me in September, and quite extra-

Local variety

Respect for these natural outcrops should not lead to a fashion for mock rockery, the world of both worlds. If you live in an area of natural stone, use your local variety. If you do not, refrain from using stone at all. Raised bed if the drainage is sharp. The earth can be covered with gravel which will keep in some of the damp and allow the roots as cool a run as among stones.

The world of the wild is not equally enduring and variety is worth while. If I choose one, it would be white form of Neapolitan whose leaves, too, are so in some. These Cyclamen splendens plants for a season in the dry, but actually if you are only buying a pay a little more and buy a plant in pots which you not plant upside down.

I would round off the list with my favourite of all, a plant which is the equal of all Chelsea Flower Show in the years when it is in flower. It is called Ramonda Myconis. It is not large, but it is beautiful. It must live in shade and prefers to be planted so its roots run horizontally in into a cool wall. Its rosettes leaves then face out vertical if I make myself clear. Often, in its native home, they are in the shade of a rock, and revive when rain falls. They are not in a normal May in send up stems of a pale yellow flower, simple and yellow centred, yet so beautiful if you will want nothing bright. This has not been the case for good reason. It is the only who has shade, leaf-mould, the usual spring rains discover through them why an alpine plant is worth all tomatoes in a frame.

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I would round off the list with my favourite of all, a plant which is the equal of all Chelsea Flower Show in the years when it is in flower. It is called Ramonda Myconis. It is not large, but it is beautiful. It must live in shade and prefers to be planted so its roots run horizontally in into a cool wall. Its rosettes leaves then face out vertical if I make myself clear. Often, in its native home, they are in the shade of a rock, and revive when rain falls. They are not in a normal May in send up stems of a pale yellow flower, simple and yellow centred, yet so beautiful if you will want nothing bright. This has not been the case for good reason. It is the only who has shade, leaf-mould, the usual spring rains discover through them why an alpine plant is worth all tomatoes in a frame.

Others may attempt the sky-blue variety called Faxonii, a most obliging plant with me in September, and quite extra-

Local variety

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The Fauves

by DENYS SUTTON, Editor of Apollo

me twenty or thirty years little attention was paid to Fauvism—those wild men of painting who had caused a sensation when shown in the 1905 d'Automne. The main agonists of this movement—Derrain and Matisse—were in no way neglected by writers of contemporary art; they had drifted so far apart, one another that the close of their artistic positions in 1905 was barely realised.

For instance, when selected for the sobriety, not gaiety, of his colour, and in 1905 many good judges of art had considered him white hope of French painting. And this painter soon came to his Fauve painting in a critical manner, finding that used substance.

In 1950, however, increased attention has been paid to Fauvism, the way ahead being aided by Georges Duthuit, a pupil of Matisse and an art historian. He has written a book on the group, which contained much valuable material, as well as a refined acute analysis of its aesthetic principles, such as its use of colour.

The second eleven has also more carefully considered painters such as Dufy, Pissarro and Puy, who did their best work when allied with the Fauvist spirit. In the case of Braque was very much his Fauve pictures lack distinctive quality of his work.

The Fauves are better known than in England. Now Museum of Modern Art in New York has staged a major work of their work, which will be seen in San Francisco.

Fort Worth, Texas, has been visited by John Elderfield, who produced a book-length catalogue for the occasion (1975). It constitutes a notable contribution to the history of modern art and is well illustrated.

The exhibition contains many of the most notable pictures painted by the Fauves, although many are well known, others have not been shown in public for a long time, if at all. The chance of seeing so many works together permits the qualities and the defects of Fauvism to be appreciated and the personalities of the artists involved to be assessed.

The careful selection and arrangement of the show underlines the way in which the use of a heightened colour was shared by artists such as Matisse and Derain in the late 1900s, and Mr. Elderfield acknowledges how strong colour was a special feature of much Parisian painting. Indeed, it also marks an English painter such as Braque.

The artists connected with Fauvism met in different ways. Matisse and Marquet were together in Moreau's studio and others came across each other by chance, as was the case with Derain and Vlamnick. As was only to be expected in a city such as Paris, then the art centre of the world, there was much to see; for instance, the influence of Van Gogh on Derain and Vlamnick was considerable. Mr. Elderfield also draws attention to Matisse's appreciation of Odilon Redon, who was shown at the Durand-Ruel Gallery and he even claims that Vlamnick's *Flowers (Symphony in Colours)* "looks back to Redon in some respects." The subject is akin to one favoured by Redon but there is no resemblance in style or colour.

The tracing of influences from one artist to another can be an amusing exercise for the art historian but it is not without dangers. Thus it is hard to observe any connection between Derain's large *The Age of Gold* and the famous *Le Batailleur* by Ingres. On the other hand, his

suggestion that Derain may have been influenced by Bakst is more feasible. Mr. Elderfield does not examine in any detail the extent to which Fauvism was felt by Duthuit to possess some relationship with Byzantine art which was certainly admitted in Paris in the 1900s and which had some effect on the painting of Duncan Grant and Vanessa Bell.

The exhibition is dominated by Derain and Matisse, both artistically and numerically, and when their association came to an end after the Independents exhibition of 1907, the movement itself dissolved. It is a relationship admirably summed up in the portraits the two artists painted of each other and which by a fortunate chance are both in the Tate Gallery; Derain's of Matisse is one of the boldest and most dominating works in the show.

Derain had a cultivated eye and was quick to pick up hints from Impressionism, Sanguin, art nouveau and other sources. His art was essentially lyrical in his Fauve period; he was at his finest when giving his impressions (though not in an impressionist manner) of Chateau, the Thames and Collioure. Mr. Elderfield feels that his picture of Regent Street may have been derived from a plate in the *Illustrated London News*, but surely it was the result of observation.

One feature of Fauvism that is well brought out in the exhibition is the fascination exerted by proletarian girls on various painters of the movement—Matisse, Derain, Vlamnick and Van Dongen. Pictures of this type underline the connection with German Expressionism, which is carefully examined in the catalogue.

After half a century or so the novelty of Fauvism has worn off and the movement, such as it was, can be seen in sharper perspective. The show makes a jolly impression and could hardly do

otherwise. Yet the limitations of Fauvism are evident; the visual effects are surface ones in the sense that the colours lack depth and in many cases are placed on the canvas without subtlety of application. Fauvism may be considered as a logical consequence of the association of the artist with the poster which was started by Lautrec. "Come to see the Collioure" or "Visit the Rat Mort" are the sort of titles that could be given to many of the paintings. It is significant, too, that some of the most colourful and animated of Derain's Fauve paintings resemble stage backdrops. His own growing concern with formal problems is shown in the *Bathers of 1907*, from a Swiss collection. He was soon to declare that it had become necessary for painters "to return to more cautious attitudes, to lay in a store of resources from the outset, to secure more patiently for each painting a long development."



Derain: Portrait of Matisse (Tate Gallery)

medy

Dimetos

by B. A. YOUNG

Dimetos, the character and the came to Athol Fugard from anecdotes in Camus' notebooks. story, as he tells it, goes like this: Dimetos is an engineer who has left the city in a place (the period are unspecified) to live in the country. One day he sees his niece Lydia how to rescue a horse fallen down well. When Lydia discovers that her uncle has been getting into pleasure by watching a girl, Dimetos, making love to her, she hangs herself.

Dimetos and his housekeeper move to another place, by a lake. A stranded walrus dies in the place, and Dimetos stinks the body of Lydia. Dimetos is driven out of his place, but at the same time the pling illness that has bed him is cured.

He saw the play at last year's burgh Festival and partly buted my luck of pleasure to the acoustics of the Hill Theatre and the South African accent of the ng player. Now that I have it again with Paul Scofield se lead, I realise that my tification arose wholly from play itself.

On Mr. Scofield is defeated as lack of definition in the of Dimetos. Alleged to be ogineer, he is obsessed only the use of his hands, which ploys not for his slide-rule or simple manual tasks. He

salts his conversation with cracker-barrel philosophy and cracker-barrel science, which he seems to have a rough O Level knowledge. He is incapable of decisions. Yet we are to believe that he has been a great man, and that the City is longing for him to come back and put its troubles right.

Mr. Fugard's dialogue, deprived of its demonic South African crudity, has become almost colourless slipping now and then into rapid pseudo-poetry and punctuated with meaningless symbolism. When Dimetos goes mad, he recites pages of elementary physics, it embarrassed me terribly.

Lydia, the most carefully realized character, is quite movingly played by Celia Quicke, and Dimetos is given by Ben Kingsley in what, if he is not careful, will become his ready-made performance. Yvonne Bryceland is Sophia, the most carefree of her best; it is a mistake that she should look 15 years younger than the lined and grey Dimetos. Mr. Scofield gives us when she was his nurse in his youth, and she should be discouraged from speaking prose as if it were poetry. Yet on the whole it is a telling performance.

The direction is by the author. With a minimum of scenery, he has the characters spotted when they are in action, picked out against the dark behind them. It is very good to look at.

Coliseum

Daphnis and Chloe

by CLEMENT CRISP

Ravel's *Daphnis and Chloe* is a notoriously difficult score for choreography. Its narrative elements tending towards the quaint in modern times, when pirates and nymphs and the god Pan seem more curious than persuasive in the theatre. For Glen Tetley, in his version given its first London showing on Monday by the Stuttgart Ballet, the task has been to devise a more convincing presentation, and he has succeeded marvellously well.

For him the key figure seems to be Pan, the goat god, in whom we find the couple of human and animal traits. Pan is also Daphnis' half-brother, and Tetley has recast the dramatic action in less literal and more abstract terms, so that Dorkon and Lykanion (the traditional villains of the piece) become the darker animal doubles of the young lovers. Gone are the pirates and the tale that we know best in the Ashton staging; instead Daphnis and Chloe's adventure becomes a confrontation with their more rustic and less sophisticated guides, forcing Daphnis and Chloe to face their sexual nature in a bacchanal (habitually the pirate scene) amid a rout of satyrs, before ridding themselves

of Dorkon and Lykanion and, with the Dawn music, rediscovering the purity and lyricism of their love.

The result is a daring and beautiful view of Ravel's score, enhanced by superb, gauzy designs by Willie Kim, no less superbly lit by John B. Read. Richard Cragun and Marcia Haydey are the lovers, ideally cast, with Birgit Keil and Reid Anderson as Lykanion and Dorkon, equally good. And Egon Madsen is Pan, giving a performance of the most remarkable physical resource and dominating emotional presence: sharp in accent, mysterious in his quality of super human power, it is an amazing creation. The ballet, which seems to me one of Tetley's finest, is choreographed with an almost luminous grace: it is like looking at the morning of the world.

Another Tetley work new to London, *Greening*, was also in Monday's triple bill. It uses two scores by Arne Nordheim for orchestra and electronic tape guides events, forcing Daphnis and Chloe to face their sexual nature in a bacchanal (habitually the pirate scene) amid a rout of satyrs, before ridding themselves

showing a skeletal tree leading up to a frieze of decoration high above the stage. Birgit Keil and Jonas Kage, Christopher Boatwright and Nora Kimball, lead the cast in a sequence of boldly conceived entries that convey the emotional qualities implicit in the title. The score, sonorous and developing from clusters of notes, is matched by Tetley's invention, which contrasts great bursts of energy with passages of stillness.

At the centre of the programme, John Cranko's *Opus One*—set to the Webern *Pasacaglia*—is a taut, allusive work centred on the heroic figure of Richard Cragun. The drama inherent in the piece is concerned with the acquisition and loss of a beloved—Birgit Keil—and despite its lack of literal narrative, *Opus One* establishes powerful emotional images that linger gratefully in the mind.

stival Hall

Arrau

by MAX LOPERT

measure of greatness in performers is often the ability to admiration despite (or through) restraints. Claudio Arrau's bowen-playing has never, to aste, at least, touched that of consistent illumination profound, that one witness in his performances, yet it was subtle during Monday's nts of two late Beethoven as, the E flat Op. 109 and C minor Op. 111, to deny the aura of his sovereign preterative powers. Especially C minor, the ability to d familiar sequences to new ose, to search out fresh ing, was everywhere in the. A notable example in the first movement, the mpo semiquavers of its in- inchoate, intractable matter of which form and substance to be kneaded, and rhythmic- tonal clarity reserved for the of the period, as though light emerged from the notes selves.

It along with this sense of st improvisatory creativity an apparent willingness to k the natural form and flow of music. Following the pro- of the sonatas under u's guidance one was apt to interrupted by a kind of torial" punctuation of the ic, a painstaking and im- sed scrutiny of each note- n nonetheless, gave the- sion of a glimmering, re- rected, the glimmering- the main text. There was, n and again, a want of that- ular Beethovenian sim- ty that will make, say, the- ing movement of the E flat- e still poned under the- ace of which subconscious- ents are felt deeply in motion Arrau's account, the- ion was already visible. Schumann's Symphonic- ties, after the interval, there

was the immediate consciousness of manner supremely matched to the music. Not only Schumann's secretive, personal, intimate expression emerges with such pointed, particularised sensitivity to each shade of feeling, but also because the magnificent solidity of Arrau's keyboard style, with its rich mahogany bass tones, seamless legato and ample, unforced force, can be refined to the pur- poses of both Florestan and Eusebius. The pianist had inserted the five posthumously published variations in the sequence, which is always con- sidered chosen order (the major- key No. 5 of the inserted movements was made to seem like a resolution of the minor- key Variation VII preceding it); yet played with such penetrat- ing power, the arrangement won immediate capitulation. The sound of the Finaie, the piano ringing out like the entire brass section of the Berlin Phil- harmonic, is one to cherish in the memory.

C. W. Beaumont

The death has occurred of C. W. Beaumont, the ballet historian and analyst of the 19th century. Born in London in 1891 Cyril William Beaumont com- bined several careers with dis- tinction: one of book-keeper and publisher in the Charing Cross Reminiscences, his celebrated activity as an historian of the dance, critic and advocate of the Cecchetti method of ballet teach- ing, to which end he had founded the Cecchetti Society in 1922. More than 40 books about dancing are testimony to his life-long devotion to all forms of dancing; they are the scholarly basis for much of our present understanding of ballet, an art which he laboured with the utmost dedication to serve and to which his writings and his life brought deep love and sound judgment.

King's Head

Hank's Night

by MICHAEL COVENEY

Paul Ableman's short comedy, given at lunchtimes, is not new and has been done so often that it is an identically made mood of abandon. This premise accepted, the quartet relaxes despondently at the turntable. Quite unexpectedly, in the mood, does the trick and the lights fade on a scene of reckless depravity.

Or they should, Tom Dickson's production is too tentative and coy even for this light piece, failing to create an atmosphere of tension in which so Baccini and the lights could thrive. As the programme fails to enlighten us as to which actor plays which part I can only guess that, in a moderate cast, Giles Phibbs is left and springer as the host who clears £16,000 per year (after tax) and considers guests are for boring, not flooring.

Someone sensibly refers the company to the reflection of an offstage psychedelic accountant whose theory is that the state of

orgy is difficult, even impossible, to achieve as it requires that all parties arrive simultaneously at an identically made mood of abandon. This premise accepted, the quartet relaxes despondently at the turntable. Quite unexpectedly, in the mood, does the trick and the lights fade on a scene of reckless depravity.

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Radio 3

Frankl & Vasary

by DOMINIC GILL

For their duo recital broadcast from St. John's Smith Square, on Monday lunchtime, Peter Frankl and Tamas Vasary chose to play what are perhaps the two greatest masterpieces in the whole of the two-piano literature: Schubert's *F minor Fantasy*, and Mozart's *F major sonata K497*.

The Fantasy, indeed, is the greatest of these great piano duos: there are the *A major Rondo* and the *A minor Allegro*—which Schubert composed towards the end of his life in 1828; a magnificent symphonic design cast in a single movement, woven around the magical repetitions as unifying Leit- motif of one of Schubert's most hauntingly beautiful tunes. Frankl and Vasary play together with the ease and naturalness of a born duo: a strong, precise performance—without any sense of stiffness or precision, or heaviness in the strength, much admired their expressive

rubati, beautifully synchronised, never forget the wishful con- moto tempo they chose for the Leitmotif and all its recurrences: the weight at the biggest climaxes nicely judged, full and resonant, but never pushed through the tone.

K497 too is the "greatest and grandest" of Mozart's duo son- ates: like the Schubert, almost symphonic in conception, almost orchestral in scale and instru- mental weight. The *allegro di molto* Frankl and Vasary made exuberantly gay, full of resili- ence, and rhythmic bounce; the operatic dialogue of the slow movement was gentle, precise and eloquent—happily never overblown; the finale, a splendid rout of canons and celebrations. This was a most enjoyable lunch- time: shall we hear Frankl and Vasary in a fully-fledged duo programme on the South Bank soon?

Television

Ageing juveniles

by CHRIS DUNKLEY

Monica Sims, BBC Television's redoubtable head of children's programmes, has several times expressed the thought that if people are not offered good quality programmes when they are very young there is not much hope of their demanding good quality programmes once they are grown up. She may well be right. The trouble is that her analysis does not go far enough. After all, when we were young children's broadcasting meant *Children's Hour* which was nothing if not good quality; or at any rate it positively oozed worthiness and exuded virtue. When we grew up and television succeeded radio as the dominant broadcasting medium what did we get? We got Hughie Green, Malcolm Muggeridge, and Alan Whicker. Whether or not they also oozed worthiness and exuded virtue is not the point.

The point is that the next generation grew up with a totally different set of programmes—*Muffin*, *The Mole* and *The Buccaneers*—among other things—and when they became young adults what did they get? Hughie Green, Malcolm Muggeridge, and Alan Whicker.

And now, with the 1976 summer season in view, in what do we find? Well, another series of *Opportunity Knocks* has just finished—presented of course by that bubbling juvenile Hughie Green, who was also the subject and star of a major "special" from Thames last month: *Hughie's Full House*.

Then there is a new BBC 2 Sunday series called *Stop to Think* which is chaired by fresh young Malcolm Muggeridge (a man whose contemporaneous comments about television include: "The medium is bound to deceive. Even if you put the truth into it, it comes out a deception."

And of course there is a new series from Yorkshire featuring that exciting young newcomer, Alan Whicker, in *Whicker's World Down Under*.

Monica Sims should not worry too much about viewers never learning to demand better quality programmes. Plenty of us (mostly amateurs, though a few of us have even turned professional) have been doing that for a long time. The trouble is not with the viewers but with the broadcasters, so many of whom go on giving us the same old things no matter what we may demand.

As it happens Hughie Green proved in his "special" that he still has a better than average command of the workaday skills of variety theatre. Whicker showed in the "special" which opened his series that he can still present an engrossing programme, particularly when the interviewees are a couple of naturals such as former Bob Baulin and Great Train Robber's wife Charmian Biggs. Even the world-weary Muggeridge still performs well enough in the medium he professes to despise so much.

They are all competent. Yet none of their programmes is of a quality that I would imagine would satisfy the expectations of a child brought up on the pro-

grammes produced by Monica Sims' department, or by the equivalent departments in ITV for that matter.

That is not to say that every single children's programme is of high quality. There is still some very poor material transmitted, and in some cases not just once but endlessly repeated—such as ITV's American import *The Flintstones* which is unviewable in its drawing, unoriginal in its jokes, and limited to variations on just one idea in its situation comedy: that of 20th century suburban American life being transposed to the stone age. The joke was milked dry years ago but the series is forever offering the dried up text to the viewer.

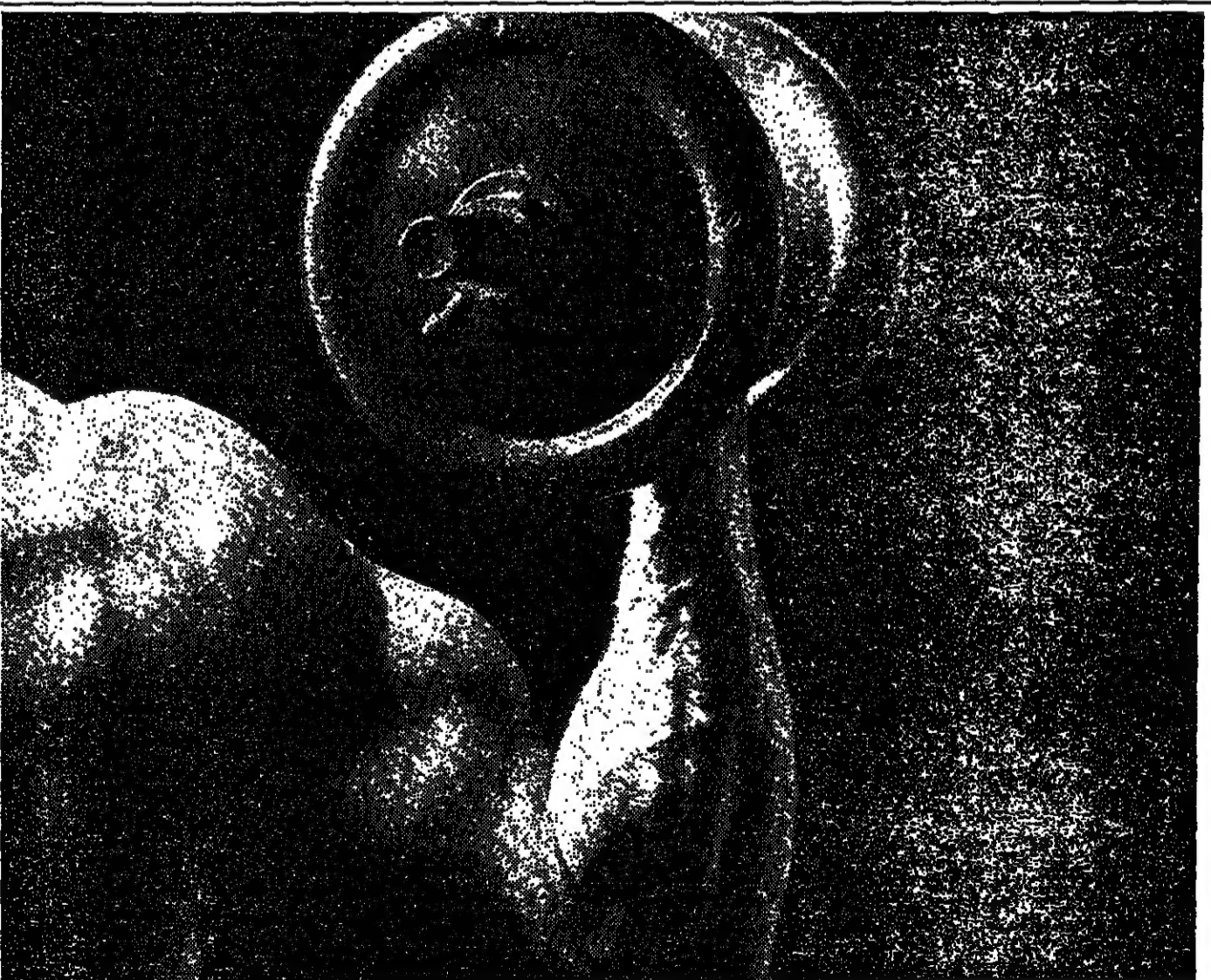
Sometimes even the mighty fall. For example BBC's *Blue Peter* appears to have gone through classic progress from wild success with its standard format, followed by a spot of empire building with *Blue Peter Special Assignment*, to a programme's version of the Peter Principle which states that "in a hierarchy every employee tends to rise to his level of incompetence".

On Sunday Valerie Singleton appeared to be trying to do for *Recessory Brighton* what *Alastair Cooke* has done for *historical America* and what *Alec Clifton-Taylor* and *John Julius Norwich* (among others) do so successfully for Britain. *Spirit of the Age*, clearly this new *Blue Peter Special Assignment* series is not pitched at the normal *Blue Peter* audience; certainly not only at them anyway but at adults too. It demands to be compared to *Spirit of the Age* or *David Heycock's Lived Here* series and it comes out of the comparison very badly.

Yet these really must be seen as exceptions. The surprising thing is not the number of children's programmes that fail to equal the highest standards of adult television, but the number that succeed. The proportion of high quality children's programmes is very much larger than that of adult programmes. Any child raised on John Craven's *Newsworld* and particularly on the *Newsworld Update* series is going to be somewhat disappointed when he grows up and discovers that there is nothing quite like it for adults.

Last Friday Craven reported in a 25 minute programme from Bangladesh, bringing us up to date on the reports he made from the country last year. The programme, directed by Michael Beynon, opened with some admirably clear statistics including a clever graphics sequence comparing the size of Bangladesh to the size of Britain—the sort of simple and informative sequence which adult programmes so often materialise by squeezing the bridge of the nose and shutting the eyes tight.

There seems no danger at present of children growing up with their expectations of television pitched too low. Quite the contrary. As an interesting little experiment, the BBC could always try creating a department known as *Adults' Programmes*, and putting Monica Sims in charge of it.



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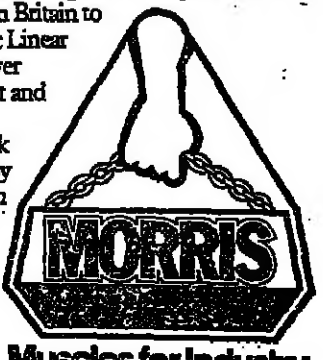
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WORLD TRADE NEWS

Iranians confirm nuclear deal with France

BY RUPERT CORNWELL

PARIS, May 25.

IRANIAN Prime Minister Amir Abbas Hoveida today confirmed that his country had signed contracts to buy two nuclear power stations from France, and strongly suggested that Tehran was insisting on controversial reprocessing technology as well.

Speaking after a lunch with President Giscard d'Estaing midway through a five-day official visit, Mr. Hoveida said that work on the two plants, of 900 Mwatts each and worth a reported Frs.5bn., would begin within the next few months.

Iran's agreement with France in 1974 covered the whole range of nuclear technology, he said. It was unlikely that it would be satisfied with just the two power stations, to be built by Framatome, the specialist subsidiary of the Creusot-Loire engineering group.

The alleged readiness of France to sell nuclear equipment to all comers, including plans to reprocess used fuel and thus obtain the plutonium required to manufacture atomic weapons, has been strongly criticised recently, especially in the U.S.

The Government here claims that its export policy contains safeguards against misuse of the know-how provided. It is also pointed out here that Iran, unlike France, has signed the non-proliferation treaty and is ready to submit to controls laid down by the International Atomic Energy Agency in Vienna. But whether these assurances will prove enough to allay suspicion remains to be seen.

The deal, however, is a sign that the vaunted economic co-operation between the two countries is at last showing concrete results after a period when words rather than deeds dominated.

Although plans for Iran to buy Concorde are on ice largely as a consequence of the drop in its oil revenues, French interests have won the initial contract for the metro system planned in Tehran. Motorway construction and railway electrification programmes are also under discussion.

Trade between the two countries has doubled over the past year and Mr. Hoveida said that the French President would travel to Iran this October, thus repaying the Shah's visit here in the summer of 1974.

Japanese steel prices to rise by 15%

By Peter Duminy

TOKYO, May 25.

JAPANESE steelmakers are ushering in increases of up to \$34 a tonne in posted prices, to apply to major domestic users with effect from July deliveries. Overall, prices are due to rise by about 15 per cent., which for most types of steel will mean price rises of more than 35 per cent. in under 12 months.

The industry is generally considered powerful enough to do as it pleases, but is making efforts to disarm its critics, including consumer groups, opposition Members of Parliament and Japan's Fair Trade Commission. The burden of the complaint is that under the leadership of Nippon Steel and with the blessing of the Ministry of International Trade and Industry, the major mills are a formidable cartel—one which has dramatically altered the demand-supply equation to its own advantage in the past year, by effectively restricting production. There is in fact no question but that production cut-backs have set the stage for the present price increases.

AP-DJ adds: Nippon Steel began negotiating with major buyers yesterday on the basis of new posted prices for four major steel products, the steel maker said today.

ASIAN EXPORTS TO THE MIDDLE EAST

The growth areas get together

BY DICK WILSON

"EXPORTS to Middle East oil producers rose by a third." This characteristically low-key statement about Hong Kong's trade last year in the annual report of the chairman of the Hong Kong and Shanghai Banking Corporation is typical of a new trend in the Far East.

Businessmen at the two extremes of Asia are building up an unprecedented trade in goods and services following the oil crisis. It is a case not only of "East meets West" in the purely Asian context but also of two growth areas getting together for commerce and investment. And it is not only Japan but now the smaller countries of the area which are getting on to the bandwagon.

The bigger oil import bills which most of the East Asian countries have to pay to Middle East suppliers are tending to be handled politically rather than purely commercially. The Philippines, for example, has constructed a network of Government-to-Government contracts for what is called "adequate and continuous supply" of crude oil from Saudi Arabia (replacing the previous arrangement with Exxon), Kuwait, and Iraq.

This enables the countries with marketing ability to push their own sales to Arab markets—and to do it directly rather than through middle men. The chairman of the Malaysian Rubber Exchange returned last month from a tour of Kuwait, Iraq, Egypt, Turkey, and Iran saying that natural rubber consumers in those places were keen to buy directly from Malaysian exporters.

South Korea is spending about \$1.2bn. a year on oil from the Middle East, and one obvious way for Arab suppliers to maintain that substantial market is to find more things to buy from Korea.

At a ministerial conference at the end of last year Iran and Korea agreed to expand their trade 13-fold, to reach \$2bn. in the next five years. Iran has already contracted to import 100,000 tons of cement, 50,000 tons of chemical fertiliser, and 60 fishing boats from Korea.

Taiwan has a diplomatic relationship with Saudi Arabia and Jordan, two of the few States still refusing to recognise the Communist regime in Peking, and it uses this advantage skillfully. It has contracted to sell 150,000 tons of cement to Saudi Arabia this year, and boosted its trade with Jordan (which supplies it with phosphates) by 60 per cent. last year.

Although the major Taiwanese exports to the Middle East are such long-standing lines as sugar, textiles and electronics, yards. Some of the other Middle East States are active partners with the Asian Communist governments. A Chinese State Oceanography Bureau team is in

Kuwait studying the possibilities for desalinating sea-water, on the invitation of the local Ministry of Electricity and Water. Iran has pledged a loan to the Indian North Koreans, and Middle East almost trebled last year (to \$250m.), and Hong Vietnam mission in January to

made the most of the construction contract opportunities in Middle East, winning \$70 worth last year, and expected to double that in 1976—almost 40,000 Korean technicians and skilled craftsmen at work in the area.

At the end of 1975 Seoul ordered for 100,000 tonnes to be built in Iran for \$1.5bn., agreed to help set up joint ventures in Iran to make poly-synthetic leather and fabricated housing materials.

The biggest Korean project in the Middle East, however, is Saudi Arabia—Riyadh's contract to build a new Jubail and Dammam \$1.1bn. construction order for a gas power station. Korea also has \$7.5m. aerial photography contract in Saudi Arabia.

In Bahrain, Korean companies are erecting a \$5m. steel structure sub-contracted to Japan, and Hyundai is to build a \$100m. shipyard in the super-tankers up to 500,000.

The latest hope, expressed by president of the South Korean Chamber of Commerce & Industry after touring the Middle East for the Kuwaiti oil contract worth \$1bn., is that the Koreans do not monopolise this field. Taiwan is helping Saudi Arabia to put up a \$300m. sugar refinery at Dammam, and a fertiliser plant is planned in Saudi Arabia.

supply oil and oil technology in exchange for raw materials and agricultural products, as well as to co-operate in the petrochemical and aluminium industries.

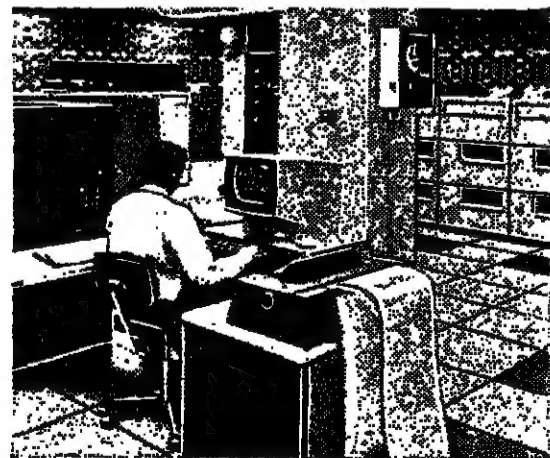
The same mission from Hanoi negotiated a commercial technical co-operation pact with Iraq, and the Director-General of Iraq's Foreign Trade Ministry has since visited North Vietnam to discuss its implementation. The South Koreans have

been found to have cheated Arab buyers. Importers of several million Ringgits, while others did not fulfil their contracts when timber prices began to rise last year. Yesterday, Datuk Hamzah, the Malaysian Trade and Industry Minister, warned exporters that the Government would take swift action against them if they continue to adopt unethical practices towards Arab buyers.

Kong's are also well up to two Hong Kong export missions have been to the area this year, a third is about to go to Iran and two more are planned for next February. There is also talk of Egypt having some merchant ships built in Singapore yards.

Some of the other Middle East States are active partners with the Asian Communist governments. A Chinese State Oceanography Bureau team is in

"Which major chemical company records 16th-century music and 20th-century statistics?"



BASF is fast establishing itself as a leading recording company in the UK. It has already earned a reputation for the high artistic and technical standard of its classic and jazz productions and is now making a similar impact on the pop scene. Altogether the BASF catalogue comprises about 1800 albums and 500 singles and includes such great names as Oscar Peterson, Ella Fitzgerald, the Collegium Aureum, Rudolf Kempe and Freddy Breck. The record album above is of Renaissance Lute Music and is on the Harmonia Mundi label.

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British exports to West Germany show strong upturn

BY GUY HAWTIN

THERE are signs of a strong and sustained upturn in Britain's visible exports to West Germany. Despite the poor publicity that British industry has been receiving in the European Press, total U.K. exports to the Federal Republic in the first two months of the year totalled DM1.253bn. (£272.4m.)—a healthy 23.5 per cent. up on the DM968m. of the same period of 1975.

Even more encouraging is the upward surge in West German demand for British manufactured goods. In this sector, exports increased by 38.6 per cent. to DM905.4m. (£195.5m.), compared with the previous year's DM653.4m.

The figures are the latest available, but British trade officials appear confident that Britain's exports so far this year have maintained the performance of the opening two months. At the half-year stage, figures should show substantial export increases both in terms of cash and volume.

Volumes have not been rising as fast as the cash value of exports, which have been spurred by rising prices. But the West German import volume index to reach a value of DM1.138 (1970=100) puts the British in the first quarter of this year at a full 13.3 per cent. above last year. Over the period, the 12.7 of the same month of 1975, a 13.3 per cent. increase. The biggest leap in sales came somewhat less significantly in the ships and boats sector, 23 per cent.

where exports rose 33.7 per cent. to DM22.1m. Here figures are rather deceiving, exports in the same two-month period of 1975 were at DM11.8m. — an extremely low figure.

Dramatic growth, however, could also be seen in the motor vehicle sector, where exports rose 85.5 per cent. to DM23.3m. while aircraft exports went up 43.1 per cent. to DM33.8m. Machine tool sales advanced 10 per cent. to DM11.8m. mechanical power units by 109.1 per cent. to DM7.9m., and optical and precision instruments by 54.7 per cent. to DM35.8m.

West German exports to Britain are still far outstripping their imports from the U.K. although, on current performance, their growth rate is much slower. In the first two months of the year they totalled DM1.89bn. (£412m.), only 7 per cent. up on the DM1.77bn. of the same period of 1975.

Michael Varley, of the British Overseas Trade Office in Bonn, writes: "As far as the cash value of exports to West Germany, by far its best trading partner, rose above the 1970 level in the first quarter of this year at a value of DM1.138 (1970=100) puts the British in the first quarter of this year at a full 13.3 per cent. above last year. Over the period, the 12.7 of the same month of 1975, a 13.3 per cent. increase. The biggest leap in sales came somewhat less significantly in the ships and boats sector, 23 per cent."

Reynolds in Brazil aluminium talks

BY DAVID WHITE

RIO DE JANEIRO, May 25.

REYNOLDS Metals of the U.S. is discussing a \$200m. aluminium joint venture in Brazil, a spokesman for the Brazilian state-controlled mining group Companhia Vale do Rio Doce (CVRD) said here.

Negotiations between the two companies are taking place at a time when Brazil's aluminium-producing plans, based largely on a \$2bn. smelting complex in the eastern Amazon region, have been increasingly in doubt. That Amazon project, due to be built near Belém using bauxite mined in the Trombetas River area, has been stalled awaiting a firm commitment from the Japanese Light Metal Smelters Association.

Reports from Japan that the Belém project, Albras, had been postponed for two years were U.S. partner.

denied by CVRD. The position is of an alternative partner sought by the French Pechiney Group, which has been widely rumoured to be in talks with CVRD.

The plant being discussed by Reynolds, known as Alusul, is to be built at Santa Cruz near Belém, with production scheduled to start in 1978.

According to unofficial reports, Reynolds is expected to produce about 30 and 40 per cent. of the \$2bn. project, the remainder being put up by CVRD. The reports said that Japanese Mitsui group had been involved in discussions about the project but was now being dropped in favour of U.S. partner.

Indigo plant exports hoped

BY RHYTH DAVID, CHEMICALS CORRESPONDENT

THE LONDON-BASED chemical merchanting company, Gerald Cooper Chemicals, which announced earlier this year that it was to begin manufacture of the scarce dyestuff, indigo, is hoping to sell four complete plants to overseas buyers at more than \$5m. each.

The company's decision to manufacture the dye was made because of the very severe shortage of indigo which has been greatly in demand as a result of the continuing world-wide boom in denim for jeans and other casual wear. Following its move, however, it claims to have received a large number of inquiries from all over the world from other companies interested in starting up relatively small-scale production of the dye.

Under the terms of the deal which Gerald Cooper has been negotiating, the company will supply to clients a complete package deal including dyeing technology, purchase of equipment, fabrication on site, tech-

nical assistance and after-sales back-up facilities. Altogether four such projects are now under discussion, including ones in Italy and Ireland.

Cooper's own plant in Portugal, which is now under construction, is expected to be in production at only four months' building and will eventually be built up to a production level of about 80 tonnes a month. At present, a total of about 40-45 people are employed at the plant which is located in a former warehouse.

The intended level of output is relatively small compared with the three major producers of indigo in the U.S.—Allied Chemicals in the U.S., BASF in Germany each of which has an output estimated around 3,000 tonnes a year, and fourth producer Mitsui in Japan produces around 1,000 tonnes a year.

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When you're in a hurry to waste

EUROPEAN NEWS

W. German output to rise by 9pc

MUNICH, May 25. PRODUCTION of West German industry is expected to rise by around 9 per cent this year over 1975, the IFO economic research institute said.

Stock rebuilding has led to sharp rises in demand, with foreign orders also contributing to the economic recovery, IFO said in its latest report.

Output began to move up in the middle of last year after shrinking for nearly two years, with around half the production losses of the recession made up by the first quarter of 1976.

IFO said German companies judged their business position as generally satisfactory in April, although no more so than in March, with capacity utilisation last month averaging 82.2 per cent, 2 percentage points up on January and 6 up on April 1975.

Chemical industry production this year should exceed last year's level by at least 15 per cent. In the first three months it was one-fifth above the mid-1975 low point, IFO added.

In the iron and steel sector, output should move up by some 10 per cent this year, having fallen in 1975 by 23 per cent from the level of the previous year.

Domestic demand for consumer goods in the first quarter was some 23 per cent higher than in the same period of 1975, with foreign demand showing a 35 per cent increase, IFO said.

On unemployment, the institute said the total should drop by some 250,000 up to September, still leaving an estimated 850,000 or so people out of work.

The April unemployment figure was 1,094,000 (4.8 per cent of the work force). IFO said the 1976 average would be 1.04m, only a little lower than the 1.07m average of last year and the real improvement will come in 1977.

IFO said the car industry had orders stretching five months ahead in March compared with only 3.7 months in December.

Such a high order backlog had not been experienced in the industry since the turn of the 1960s, with the range consistently below 3.5 months since

Spanish Government bid to win reform backing

BY ROGER MATTHEWS

MADRID, May 25.

WITH THE headline "good morning reform" a Madrid newspaper today ushered in the start of the process by which the Spanish Government is seeking approval from the right-wing dominated Cortes (Parliament) for the first part of its political reform proposals.

As the debate began in the Cortes on changes to the law affecting the right to hold meetings and demonstrations — limited to 24 hours because of the Government's professed need for urgency — three left-wing leaders were being released on bail from Carabanchel jail to which they had been committed on charges of plotting to change the form of Government. Despite the seriousness of the charges, they carry jail sentences of 20 and 30 years, bail was fixed at a mere 5800.

The three men, Marcelino Camacho, who is Spain's best known working class leader, Nazario Aquado of the Spanish Workers Party (PTE) and Javier Alvarez Dorronsoro of the Communist Movement of Spain

(MCE) had been committed for trial following their participation in a broad left-wing and centrist alliance pledged to bring about radical democratic changes. A fourth man arrested with them, Antonio Garcia Treviño, has not so far been permitted bail. The decision to charge just these four men, despite pleas from other political leaders in the so-called Democratic Co-ordination to be allowed the same punishment, was seen as a ploy by Senator Manuel Fraga, the Interior Minister, to drive a wedge between what he sees as the Communist and non-Communist elements in the Alliance.

But with King Juan Carlos having decided that he should participate more actively in the political process, at least to the extent of listening to more moderate opposition leaders, this tactic may now have been shelved temporarily. At least one of the politicians the King has seen in the past fortnight is believed to have stressed the necessity of dropping charges against the four members of the Alliance.

According to sources who have seen the draft law, it is more than enough to ensure that none of the political parties in the Opposition would consider taking part in the elections under such conditions. They claim that the Upper House or Senate, is sure to be controlled by former supporters of General Franco due to the electoral procedures being proposed and that this House will have an effective veto on the actions of the provisionally more representative Lower House or Congress. Additionally, there seems to be no provision for the majority group in the Lower House having the right to nominate a Prime Minister.

Four of the political associations formed during the lifetime of General Franco have now agreed on an alliance to contest the elections, provisionally planned for 12 months time, and appear confident that they will capture a significant number of seats.

The country's simmering labour troubles exacerbated by a further 2 per cent rise in the official cost of living index for last month, brought fresh clashes between striking building workers and riot police in the northern town of Santander today. Several people were arrested and at least 13,000 building workers in the town are on strike for higher pay.

New Belgian retail price index comes under fire

BY DAVID CURRY

BRUSSELS, May 25.

THE Belgian Government has agreed with the unions the mechanic of the new retail price index to come into force on July 1. Because wages are almost universally linked to the index in Belgium, the unrepresentative composition of the old index, which embraced only 149 items, has been blamed for helping to promote wage inflation.

The new index, however, is already under fire, notably because it excludes mortgages, stabilises the cost of living, but from its calculations. As more it is feared that when the rent of 50 per cent of Belgians freeze ends at the beginning of the year, payments are reckoned to alarmingly.

account for some 16 per cent of the family budget. Industry has claimed that to give due weighting to mortgages would depress the inflation rate measured by the retail price index by some two points. Instead the index, which will contain some 350 items, will count rent for the first time, giving them a 5 per cent weight. As rents are blocked until the end of the year, the immediate effect will be to help because it excludes mortgages stabilises the cost of living, but from its calculations. As more it is feared that when the rent of 50 per cent of Belgians freeze ends at the beginning of the year, payments are reckoned to alarmingly.

Giscard announces change of priorities

By Robert Mauthner

PARIS, May 25.

PRESIDENT Giscard d'Estaing of France to-night announced a modification of the Government's economic priorities following the strong expansion of the French economy since the end of last year.

Speaking on TV in one of his regular reports on the state of the nation, the French President said that, for the past six months, industrial production had been rising at a rate of as much as 3 per cent. Though there would be some slowing down in the second half of this year, 1976 would still be a year of high growth.

The employment situation, too, had improved. Partial unemployment had been halved since the beginning of the year and the number of job vacancies had increased by something like 30 per cent.

As a result, the Government's economic policy, which was geared last year to stimulating the economy, had to be adapted to keep the boom from getting out of hand. Next year's budget, the President said, would be balanced in order to clamp down on inflation, currently running at an annual rate of nearly 10 per cent. For the same reason, the money supply would be more strictly controlled and profit margins, wages and other types of income would have to be watched closely.

The President stressed, reported as much as 25 per cent of its total production. To remain competitive on the world's markets, it was obliged to practice the same kind of wage restraint as the other important industrialised nations.

M. Giscard d'Estaing did not, however, announce any specific new measures to control incomes. In the public sector wage agreements would continue to be negotiated between the authorities and the trade unions. As far as the private sector was concerned, the President merely appealed to employers and workers to practice self-discipline.

The President's words were hardly calculated to strike joy into the hearts of the trade unionists, who have been demanding for some time that the Government should take the end of the deepest recession that the country has known since the end of the Second World War. But M. Giscard d'Estaing did promise that the lot of France's 7m. old-age pensioners would be improved. He would propose to the Government that minimum pensions would be raised to Frs.10,000 (about £1,700) a year for a single person and Frs.20,000 (about £3,350) for a couple by the end of 1977.

Help for retail traders

By Rupert Cornwell

PARIS, May 25.

DESPITE the growth fears of a new surge in inflation here, the French Finance Minister, M. Jean-Pierre Fourcade, is ready to make concessions to both small traders and big business on the vexed question of retailing margins, and industrial price controls.

He told a meeting of the Small Businessmen's Association that the Government is prepared to ease existing curbs on retail margins from the middle of next month, following the success of the complex and far-reaching controls brought in last year.

A few hours later, manufacturing industry earned a separate pat on the back in a statement by the Minister to the Senate. M. Fourcade promised that the authorities would stand by their policy of gradually permitting a return to comparative freedom for companies to set their own prices, since these had not been the main culprit in the recent quelling of inflation.

He also confirmed that a form of inflation accounting would be introduced to strengthen corporate balance sheets. A report has already been drawn up on the subject, but it is unclear exactly when specific proposals will be made public.

The main fear expressed by M. Fourcade was over the "excessively fast" growth of money supply in France, due in large measure to the substantial budget deficit currently run by the Government. Since the start of the year, Frs.5bn. (\$600m.) of liquidity had been mopped up by the issue of five-year treasury bonds with progressively rising interest rates. He also warned that the State would float a series of smallish 15-year loans on the capital market here, should further action be necessary.

Queen arrives in Helsinki

By Lance Keyworth

HELSINKI, May 25.

QUEEN ELIZABETH and Prince Philip began their four-day State visit to Finland this morning in beautiful summer weather. They were met at the gateway of the royal yacht Britannia by their host, President Urho Kekkonen. A crowd of several thousand watched the welcoming ceremonies from the street and Observatory Hill overlooking the harbour. On May 27, the royal party leave Helsinki for Turku, and on the following day fly to the town of Jyväskylä. The same evening they sail from Turku for England.

Woman dies in Athens riot

BY OUR OWN CORRESPONDENT

ATHENS, May 25.

A WORKERS' strike against a Government Bill on trade unions today turned into ugly street demonstrations, with rioters firing at police trying to quell them.

A police spokesman said the rioters made use of firearms when night fell and police surrounded a group of them and tried to disperse them with tear gas bombs.

The incident was the climax to a day of running battles between police and the rioters.

The Ministry of Public Order said 60 policemen and 39 demonstrators were injured in clashes which occurred in central Athens at mid-day after about 5,000 demonstrating workers defied a police ban and attempted

to march to Parliament. Three trade unions which called the strike said the 2,000 to 3,000 rioters were not members and were obviously not motivated by trade union reasons alone.

A 55-year-old housewife who was caught in the clashes was run over and killed by a rioter. Police chased the rioters.

The rioters pelted policemen with stones from buildings under construction and lit fires to neutralise the effect of the tear gas.

The entire Athens police force was unable to cope with the situation and reinforcements were called in from other parts of the country.

Unconfirmed reports said the Government put paratroopers on standby in the northern suburb of Kifissia. When things got out of hand, 1967.

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NOTICE IS HEREBY GIVEN that pursuant to the provisions of the above-mentioned Indenture, \$2,500,000 principal amount of the above described Debentures have been designated for redemption on July 1, 1976, through operation of the Sinking Fund, at the principal amount thereof, together with accrued interest to said date, as follows:

DEBENTURES OF \$1,000 EACH									
34-1	1485	2978	4268	5558	6848	8138	9428	10718	12008
34-2	1485	2961	4241	5538	6828	8118	9408	10698	11988
34-3	1485	2961	4238	5535	6825	8115	9405	10695	11985
34-4	1485	2961	4235	5532	6822	8112	9402	10692	11982
34-5	1485	2961	4232	5529	6819	8109	9399	10689	11979
34-6	1485	2961	4229	5526	6816	8106	9396	10686	11976
34-7	1485	2961	4226	5523	6813	8103	9393	10683	11973
34-8	1485	2961	4223	5520	6810	8100	9390	10680	11970
34-9	1485	2961	4220	5517	6807	8097	9387	10677	11967
34-10	1485	2961	4217	5514	6804	8094	9384	10674	11964
34-11	1485	2961	4214	5511	6801	8091	9381	10671	11961
34-12	1485	2961	4211	5508	6798	8088	9378	10668	11958
34-13	1485	2961	4208	5505	6795	8085	9375	10665	11955
34-14	1485	2961	4205	5502	6792	8082	9372	10662	11952
34-15	1485	2961	4202	5499	6789	8079	9369	10659	11949
34-16	1485	2961	4199	5496	6786	8076	9366	10656	11946
34-17	1485	2961	4196	5493	6783	8073	9363	10653	11943
34-18	1485	2961	4193	5490	6780	8070	9360	10650	11940
34-19	1485	2961	4190	5487	6777	8067	9357	10647	11937
34-20	1485	2961	4187	5484	6774	8064	9354	10644	11934
34-21	1485	2961	4184	5481	6771	8061	9351	10641	11931
34-22	1485	2961	4181	5478	6768	8058	9348	10638	11928
34-23	1485	2961	4178	5475	6765	8055	9345	10635	11925
34-24	1485	2961	4175	5472	6762	8052	9342	10632	11922
34-25	1485	2961	4172	5469	6759	8049	9339	10629	11919
34-26	1485	2961	4169	5466	6756	8046	9336	10626	11916
34-27	1485	2961	4166	5463	6753	8043	9333	10623	11913
34-28	1485	2961	4163	5460	6750	8040	9330	10620	11910
34-29	1485	2961	4160	5457	6747	8037	9327	10617	11907
34-30	1485	2961	4157	5454	6744	8034	9324	10614	11904
34-31	1485	2961	4154	5451	6741	8031	9321	10611	11901
34-32	1485	2961	4151	5448	6738	8028	9318	10608	11898
34-33	1485	2961	4148	5445	6735	8025	9315	10605	11895
34-34	1485	2961	4145	5442	6732	8022	9312	10602	11892
34-35	1485	2961	4142	5439	6729	8019	9309	10599	11889
34-36	1485	2961	4139	5436	6726	8016	9306	10596	11886
34-37	1485	2961	4136	5433	6723	8013	9303	10593	11883
34-38	1485	2961	4133	5430	6720	8010	9300	10590	11880
34-39	1485	2961	4130	5427	6717	8007	9297	10587	11877
34-40	1485	2961	4127	5424	6714	8004	9294	10584	11874
34-41	1485	2961	4124	5421	6711	8001	9291	10581	11871
34-42	1485	2961	4121	5418	6708	7998	9288	10578	11868
34-43	1485	2961	4118	5415	6705	7995	9285	10575	11865
34-44	1485	2961	4115	5412	6702	7992	9282	10572	11862
34-45	1485	2961	4112	5409	6699	7989	9279	10569	11859
34-46	1485	2961	4109	5406	6696	7986	9276	10566	11856
34-47	1485	2961	4106	5403	6693	7983	9273	10563	11853
34-48	1485	2961	4103	5400	6690	7980	9270	10560	11850
34-49	1485	2961	4100	5397	6687	7977	9267	10557	11847
34-50	1485	2961	4097	5394	6684	7974	9264	10554	11844
34-51	1485	2961	4094	5391	6681	7971	9261	10551	11841
34-52	1485	2961	4091	5388	6678	7968	9258	10548	11838
34-53	1485	2961	4088	5385	6675	7965	9255	10545	11835
34-54	1485	2961	4085	5382	6672	7962	9252	10542	11832
34-55	1485	2961	4082	5379	6669	7959	9249	10539	11829
34-56	1485	2961	4079	5376	6666	7956	9246	10536	11826
34-57	1485	2961	4076	5373	6663	7953	9243	10533	11823
34-58	1485	2961	4073	5370	6660	7950	9240	10530	11820
34-59	1485	2961	4070	5367	6657	7947	9237	10527	11817
34-60	1485	2961	4067	5364	6654	7944	9234	10524	11814
34-61	1485	2961	4064	5361	6651	7941	9231	10521	11811
34-62	1485	2961	4061	5358	6648	7938	9228	10518	11808
34-63	1485	2961	4058	5355	6645	7935	9225	10515	11805
34-64	1485	2961	4055	5352	6642	7932	9222	10512	11802
34-65	1485	2961	4052	5349	6639	7929	9219	10509	11799
34-66	1485	2961	4049	5346	6636	7926	9216	10506	11796
34-67	1485	2961	4046	5343	6633	7923	9213	10503	11793
34-68	1485	2961	4043	5340	6630	7920	9210	10500	11790
34-69	1485	2961	4040	5337	6627	7917	9207	10497	11787
34-70	1485	2961	4037	5334	6624	7914	9204	10494	11784
34-71	1485	2961	4034	5331	6621	7911	9201	10491	11781
34-72	1485	2961	4031	5328	6618	7908	9198	10488	11778
34-73	1485	2961	4028	5325	6615	7905	9195	10485	11775
34-74	1485	2961	4025	5322	6612	7902	9192	10482	11772
34-75	1485	2961	4022	5319	6609	7899	9189	10479	11769
34-76	1485	2961	4019	5316	6606	7896	9186	10476	11766
34-77	1485	2961	4016	5313	6603	7893	9183	10473	11763
34-78	1485	2961	4013	5310	6600	7890	9180	10470	11760
34-79	1485	2961	4010	5307	6597	7887	9177	10467	11757
34-80	1485	2961	4007	5304	6594	7884	9174	10464	11754
34-81	1485	2961	4004	5301	6591	7881	9171	10461	11751
34-82	1485	2961	4001	5298	6588	7878	9168	10458	11748
34-83	1485	2961	3998	5295	6585	7875	9165	10455	11745
34-84	1485	2961	3995	5292	6582	7872	9162	10452	11742
34-85	1485	2961	3992	5289	6579	7869	9159	10449	11739
34-86	1485	2961	3989	5286	6576	7866	9156	10446	11736
34-87	1485	2961	3986	5283	6573	7863	9153	10443	11733
34-88	1485	2961	3983	5280	6570	7860	9150	10440	11730
34-89	1485	2961	3980	5277	6567	7857	9147	10437	11727
34-90	1485	2961	3977	5274	6564	7854	9144	10434	11724
34-91	1485	2961	3974	5271	6561	7851	9141	10431	11721
34-92	1485	2961	3971	5268	6558	7848	9138	10428	11718
34-93	1485	2961	3968	5265	6555	7845	9135	10425	11715
34-94	1485	2961	3965	5262	6552	7842	9132	10422	11712
34-95	1485	2961	3962	5259	6549	7839	9129	10419	11709
34-96	1485	2961	3959	5256	6546	7836	9126	10416	11706
34-97	1485	2961	3956	5253	6543	7833	9123	10413	11703
34-98	1485	2961	3953	5250	6540	7830	9120	10410	11700
34-99	1485	2961	3950	5247	6537	7827	9117	10407	11697
34-100	1485	2961	3947	5244	6534	7824	9114	10404	11694
34-101	1485	2961	3944	5241	6531	7821	9111	10401	11691
34-102	1485	2961	3941	5238	6528	7818	9108	10398	11688
34-103	1485	2961	3938	5235	6525	7815	9105	10395	11685
34-104	1485	2961	3935	5232	6522	7812	9102	10392	11682
34-105	1485	2961	3932	5229	6519	7809	9099	10389	11679
34-106	1485	2961	3929	5226	6516	7806	9096	10386	11676
34-107	1485	2961	3926	5223	6513	7803	9093	10383	11673
34-108	1485	2961	3923	5220	6510	7800	9090	10380	11670
34-109	1485	2961	3920	5217	6507	7797	9087	10377	11667
34-110	1485	2961	3917	5214	6504	7794	9084	10374	11664
34-111	1485	2961	3914	5211	6501	7791	9081	10371	11661
34-112	1485	2961	3911	5208	6498	7788	9078	10368	11658
34-113	1485	2961	3908	5205	6495	7785	9075	10365	11655
34-114	1485	2961	3905	5202	6492	7782	9072	10362	11652
34-115	1485	2961	3902	5199	6489	7779	9069	10359	11649
34-116	1485	2961	3899	5196	6486	7776	9066	10356	11646
34-117	1485	2961	3896	5193	6483	7773	9063	10353	11643
34-118	1485	2961	3893	5190	6480	7770	9060	10350	11640
34-119	1485	2961	3890	5187	6477	7767	9057	10347	11637
34-120	1485	2961	3887	5184	6474	7764	9054	10344	11634
34-121	1485	2961	3884	5181	6471	7761	9051	10341	11631
34-122	1485	2961	3881	5178	6468	7758	9048	10338	11628
34-123	1485	2961	3878	5175	6465	7755	9045	10335	11625
34-124	1485	2961	3875	5172	6462	7752	9042	10332	11622
34-125	1485	2961	3872	5169	6459	7749	9039	10329	11619
34-126	1485	2961	3869	5166	6456	7746	9036	10326	11616
34-127	1485	2961	3866	5163	6453	7743	9033	10323	11613
34-128	1485								

EUROPEAN NEWS

BY-ELECTIONS IN IRELAND

An Irish political paradox

BY GILES MERRITT, DUBLIN CORRESPONDENT

JUST SATURDAY afternoons when there is racing at Naas, about 20 miles south-west of Dublin, the Taoiseach turns up, lightly built and dressed in an Irish-conservative style of an Irish country solicitor, Mr. Liam Cosgrave mingles unobtrusively with the crowds.

It is a measure of Ireland's elated and civilised approach to life that the Prime Minister is assiduously followed by the punters. The inference is that foreigners would draw in an informal but deep relationship exists between Mr. Cosgrave and the people.

By almost all accounts they could be wrong. Mr. Cosgrave is a stern and unbending leader, little given to justifying his policies in public, and his image is more that of a grim step-father than a patriarch. In the past six months the economy has deteriorated alarmingly, and the Government has been accused of being inept or complacent. In recent weeks, rank-and-file elements of both parties in the ruling coalition, Fine Gael and Labour, have shown their discontent on a variety of issues.

The Irish Government's stock is now probably at its lowest since it came to power just three years ago. It faces the prospect of a worse time with widespread strike disruption this summer. It is not a good time, it would seem, to go to the polls, yet paradoxically, Mr. Cosgrave's coalition stands a good chance of winning both of the by-elections to the Dail scheduled on June 10, even though both seats previously were held by the Fianna Fail Opposition party. It is more paradoxical, however, that in the two by-elections could expose the Government to the risk of an early general election which would be hard put to win.

The key to the first paradox is that in one of the constituencies, Dublin South-West, the Labour party is extremely strong, while in the other, Donegal North-East, Fianna Fail's previously winning vote is to be split. The area's ingmaker for the past 25 years, Dr. Neil Blaney, dissident ex-minister who was sacked from the last Fianna Fail Government in 1973 on suspicion of being implicated in IRA gun-running, has decided

to run his own Independent candidate. Under proportional representation it is now quite possible that the Fine Gael runner will slip into this normally safe Opposition seat.

The second paradox is that although winning both seats would increase to eight the coalition's overall majority in the 144-seat Dail, the hectic electioneering of the coming fortnight will focus attention on the Cosgrave administration's sorry economic performance and on splits inside the coalition. The Dublin Press has until lately been consistently kind to the Government over the economy, and so far this year Ministers have been generally managed to avoid being drawn into open debate on the central issue of wage restraint in a matter exclusively for the unions and employers.

Trade union resentment

On the hustings it will not be so easy to avoid some straight talking on economic problems. The six-month saga of a wages policy—which began last December with Mr. Cosgrave's call for a "vital" pay pause and looks like collapsing this month with even a pay agreement—has mobilised trade union resentment against the Government's minute rescue of the controversial 13 per cent wage increase worked out between unions and industry over Easter, many of the 90 unions grouped under the Irish Congress of Trade Unions are likely to strike to press their individual claims in free-for-all wage bargaining. It is a situation that will not only bring the Labour movement but also the left wing of the Labour Party into conflict with the Fine Gael-dominated Government.

A showdown between the unions, backed by elements of the Labour Party, and the Government could well precipitate a general election in the advance of spring 1977, the time that the Government is thought to be loosely working to. Although Mr. Cosgrave does not have to go to the country before March 1978, it is commonly

believed that he plans a snap election once the economy has begun to pick up speed again.

In the meantime, a steady stream of ministerial talent is beginning to make its way to Donegal North-East to support the Fine Gael candidate, Mr. Joachim Loughrey. If the Government is lucky, the big issue in this heavily rural constituency just across the border from Derry in Northern Ireland will be the Ulster crisis. The Government's record on that is popular, and with the mood of Ireland changing away from the old blind republicanism, Mr. Cosgrave's even-handed firmness with both the IRA and the British Government is a sure vote-getter.

The three-seat constituency has traditionally returned two Fianna Fail members and one from Fine Gael, but Mr. Blaney's decision this week-end to run Mr. Paddy Keaveney, 47, as a fellow Independent Fianna Fail candidate may change that pattern. Apart from splitting the Fianna Fail vote, the hawkish position on the North that helped Mr. Blaney retain his own Donegal-North-East seat on the first count in 1973 nowadays carries much less appeal. In the most recent by-election, West Mayo last November, Fianna Fail's new policy of demanding a British withdrawal from Ulster was thought to have lost them the seat.

If the government is less lucky, however, local unemployment and the economy in general will be the prominent issues, as they certainly will be in Dublin South-West, a solidly working-class suburb currently shouldering 16 per cent of the capital's heavy unemployment burden, the four-seat constituency is increasingly dominated by its sole Labour member, Dr. John O'Connell. He is reputedly in the strongest Labour position in Ireland, and in the 1973 General Election he was acknowledged to be one of Labour's chief vote-catchers. Labour has brought its big guns to bear on the crucial seat, in the shape of the general secretary, Senator Brendan Halligan. Even though Dr. O'Connell is personally at odds with Labour's leader, the Deputy Premier, Mr. Brendan Corish, Mr. Halligan is

receiving Dr. O'Connell's full backing. Providing Labour supporters do not react to the near-stagnant economy with massive abstentions—as has happened in the past—it looks easy for Senator Halligan.

Win or lose in Dublin

As dry runs for a general election, each contest in its way is typical enough to allow significant deductions to be made. One constituency is deeply rural and enables the coalition to test the present strength of Fianna Fail's famous electoral machine. The other is in Dublin, where the coming general election will be won or lost. By the end of the decade one third of the Irish population will be in Greater Dublin, and it was with that in mind that the present Government redrew the city's constituencies in the hope of gaining up to eight seats for the coalition.

Gerrymandering is, of course, the rule in Ireland. In the 1960s the Fianna Fail Government unashamedly bolstered the electoral weight of the rural areas it is strong in, so one of the coalition Government's first acts was to do the reverse. Like proportional representation, gerrymandering is a complex business and things are not always what they seem. In the two by-election constituencies, for example, rural seats are to be bewilderingly increased and urban ones reduced. Thus Donegal North-East becomes a five-rather than three-seater at the next general election, because Fine Gael's psephologists calculate that with PR they will dilute Fianna Fail's strength. In Dublin South-West, conversely, the four existing seats will become three in the hope of ousting Fianna Fail.

If the Government's handling of the economy has been disappointing, so too has Fianna's economy to repair.



Mr. Liam Cosgrave

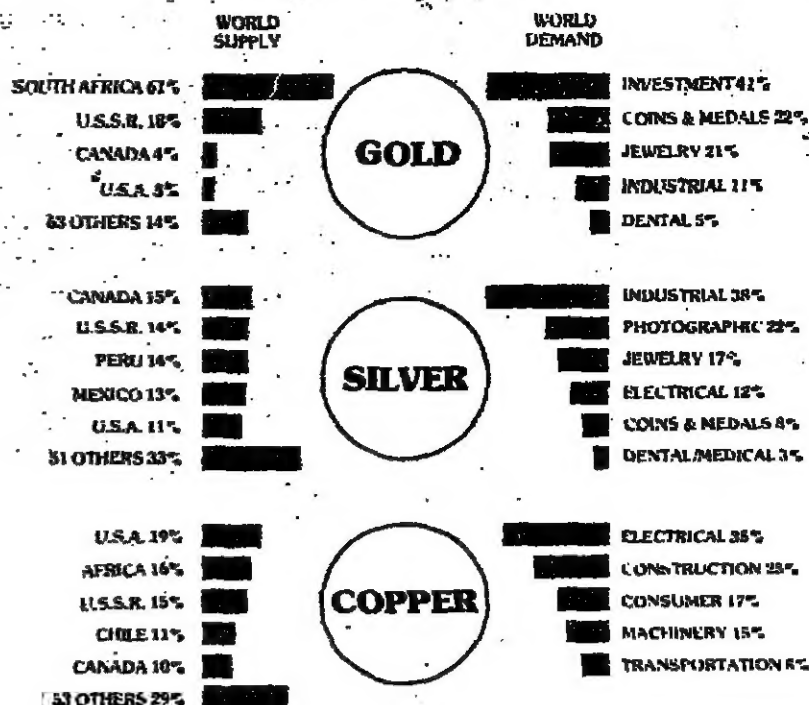
Fianna's performance in Opposition. Many Irishmen are still relieved to be quit of Fianna Fail's 16 years of uninterrupted rule; in the five by-elections held so far since the coalition took office, Fianna Fail has lost ground in four.

The challenge that Mr. Cosgrave must fear most of all comes from within the coalition. His own Fine Gael Party is somewhat restless following his high-handed refusal to look once again at the question of freer contraception and divorce in spite of a unanimous motion by delegates to the Fine Gael annual conference earlier this month.

But Fine Gael is normally a disciplined, not to say submissive, party and the real danger lies in the Labour Party. There is growing concern about the Government's slowness in implementing the full range of promised socialist reforms, and bitterness over its headline attitude to the trade unions. Labour's Left-wing is also unhappy with the coalition's tough law-and-order stance, which although intended to deal with the Provisional IRA is seen as an erosion of civil liberties. Mr. Cosgrave has many fences to mend before he can willingly face a general election, and an economy to repair.

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Communist summit plan still facing difficulties

BY PAUL LENDVAY

VIENNA, May 25.

STATEMENTS just issued by the Yugoslav, Romanian and Spanish communist Parties indicate that despite optimistic reports from Soviet sources the conflict over the character and purpose of the projected Communist summit of European parties has not yet been resolved and that the official commission scheduled to meet on June 8 in East Berlin is unlikely to be able to agree on a final draft of the conference document.

The Praesidium of the Yugoslav Communist Party last night issued an indirect warning that Yugoslavia would not participate in the conference if agreement on a common platform is not reached. The statement claimed that despite certain progress achieved in preparing a draft document, a number of essential questions remained open. It was necessary to draft a document acceptable to all participants yet taking into account the existing differences of views of individual parties on certain issues, the assembly said, and added that discussions can be reached only on the basis of respect for the principles of consensus.

The Yugoslavs and also the

Romanians have rejected a compromise proposal put forward by the French Communist Party at the last preparatory meeting at the beginning of May which suggested that, while signing the final document, each party would be permitted to dissociate itself from those parts it finds unacceptable. It is understood that the Yugoslav stand is firmly supported by the Romanian Communist Party and also by Spanish Communist leader Sr. Santiago Carrillo who last week conferred with Marshal Tito in Belgrade and Romanian President Ceausescu in Bucharest. In a strongly worded statement Carrillo bluntly stated that there could be no question of a revival or of the existence of any kind of international leading centre in the Communist movement and that the cooperation between the parties was incompatible with claims to primacy or interference in the internal affairs of individual Communist Parties.

They also spoke out against the condemnation or criticism of other parties (meaning China) at international meetings. These statements are said to be part of a seven-point list of proposals the Yugoslavs submitted

at the last meeting of the preparatory commission. According to Yugoslav sources these involved a firm opposition to Moscow's concept of "proletarian internationalism".

The statements issued during the week-end after Carrillo's meetings with Tito and yesterday after his talks in Bucharest pointedly omitted the term proletarian internationalism and used instead the new phrase of "international solidarity". The joint statements in Belgrade and Bucharest signed by the Spanish leader and his host failed to make any reference to the projected Communist conference and stressed instead that co-operation and friendship of Communist Parties must be based on full equality, non-interference and the right of each party to work out its own political line.

In view of the determination of these three parties not to yield on major points of ideology and procedure, East European sources here think it improbable that the full dress conference could be opened soon after the crucial Italian elections on June 29, in East Berlin.

Pravda rebukes Mr. Mason

BY OUR OWN CORRESPONDENT

MOSCOW, May 25.

THE SECRETARY of State for Defence, Mr. Roy Mason, came under fire from Pravda today for allegedly juggling figures on Soviet military spending.

A sarcastically worded article in the newspaper's London correspondent accused Mr. Mason

of fomenting anti-Soviet hysteria in a bid to block suggestions by the Labour Party Executive Committee to reduce Britain's defence budget.

On the eve of the sitting of the Committee to consider the matter, Mr. Mason "demon-

strated his mathematical and acrobatic abilities" by claiming that the Soviet Union in fact spends three times as much on military affairs as stated in its budget, according to Pravda.

But the newspaper asked where the State Secretary had obtained the figures—"in London rather than Moscow"—and how they had been calculated.

Kissinger and the Pope supported

ROME, May 25.

SIG. GUIDO CARLI, former governor of Italy's Central Bank, said in a front-page article published today in Corriere della Sera that Dr. Henry Kissinger and Pope Paul had not only the right but "the moral duty" to state their opposition to the rising power of the Italian Communist Party.

Sr. Carli, who does not hold any official position since his resignation a year ago from the bank, asked why critics of the U.S. Secretary of State and the Pope were willing to accept their comments when they favoured the centre-left coalition, but not now when they oppose the Communist Party.

The Christian Democrats should not have to hear the full blame for Italy's economic problems, Sr. Carli said, since many of the problems were structural.

Southampton—Cherbourg—New York

MAY	JUNE	JUNE	JUNE	JUL	JUL	AUG
22	3	15	27	9	22	3
AUG	AUG	SEP	SEP	OCT	OCT	NOV
15	27	8	20	9	21	28

New York—Cherbourg—Southampton

MAY	MAY	JUNE	JUNE	JUL	JUL	JUL
5	27	8	20	2	14	27
AUG	AUG	SEP	SEP	SEP	OCT	OCT
8	20	1	13	25	14	31



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HOME NEWS

Industry must play role in politics—Howe

BY RICHARD EVANS, LOBBY EDITOR

SIR GEOFFREY HOWE, Shadow Chancellor of the Exchequer, last night urged leading financial institutions and shareholders to play a much more active political role.

His argument, which has the full backing of the Conservative Party, was that the private enterprise should campaign more aggressively to ensure that relations between Government and industry were constructive and not stultifying to economic progress.

Sir Geoffrey, speaking at the European Conference arranged by the Administrative Staff College, the Confederation of British Industry and the European Cultural Foundation, outlined 12 principles which he felt would restore in the U.K. "the immense beneficial dynamic of the mixed economy, on the basis that the best mixed economy is the one that is most free."

One of his arguments was that "the powerful and talented group of people who manage the institutions that control so much of the nation's wealth must be led to play their full part in political debate as well as in the economy."

Lame ducks

"They should insist upon effective representation through the National Economic Development Office. And if they did not wish to see the State usurp their rights as owners of industry, they must devise mechanisms that would allow them to play an active role in supervising industrial management."

Increased representation was essential because it was one of the functions of ownership to question the management of lame ducks when they first began to limp. "Is that not what annual general meetings are supposed to do," Sir Geoffrey asked.

Polliticians who sought to champion the merits of capitalism found it difficult to explain to pensioners who had lost their savings why more expert shareholders did not act in time to protect their investment.

Equally, much more had to be done to promote confidence and understanding between Government and industry and the NEDO should be the nucleus of this effort.

"Certainly I do not have in mind an extension of intervention and control by the State—still less the establishment of a corporate State. But we should be foolish to ignore the fact that no modern capitalist economy, from America to Japan, expects its industries to compete with their international rivals in total isolation from Government."

Each capitalist nation had involved a relationship with industry which recognised the interdependence of industry and Government.

Argument

A paramount political objective should be the need to overcome, by argument and performance, those who continue to argue for the creation of most total State control of industry. But this opinion-forming task was too important and too large to be left to the politicians alone.

Adrian Hamilton writes: A warning that the U.K. and such organisations as British Steel can no longer go on purchasing their vital mineral supplies on a short-term basis as they have in the past was given to the conference by Mr. R. W. Wright, a director of Rio Tinto-Zinc Corporation.

Guyana will pay £10m. to Booker

By Keith Lewis

BOOKER MCCONNELL, the international commodity and trading group, is to be paid approximately £10m. as compensation for the nationalisation of its trading assets in Guyana.

It was known in February that talks with the South American Government were about to take place, though serious negotiations did not begin until the end of March.

The compensation compares with a valuation placed on the assets of over £15m. However, Booker said yesterday that the assets would have yielded a loss in the current year because of the export levy. In 1975, Booker made an attributable loss of £284,000 on its assets in Guyana after the payment of a levy amounting to £33m.

New approach to alcoholism 'can save £5bn.'

BRITAIN had an alcohol-dependent population of more than a million people out of a 25m. working population, Mr. David Adam, a City accountant, told a meeting on alcoholism in the City at St. Bartholomew's Hospital, London, yesterday.

The treatment so far had been repeated admissions to mental hospitals which was proving increasingly expensive, said Mr. Adam. The private sector of medicine should innovate facilities so that alcoholics could receive continuous care without going into hospitals.

Adopting such a practical approach would ultimately save the Health Service about £5bn.



Five guides from the London Stock Exchange step out escorted by dealer Stefan Motylinski. They are wearing a summer uniform designed by Hardy Amies. The dresses are in cotton poplin, with short sleeves, two large pockets and belts in coral, banana yellow or black. The guides (pictured yesterday) are (left to right): Alexandra Ker, Elizabeth Poole, Anna Reckie, Thalia Booth-Jones and Patricia Gordon.

Midland prepares for higher charges

BY MICHAEL BLANDIN

CUSTOMERS of Midland Bank will soon face higher charges as the bank has submitted proposals to the Price Commission.

Midland is the last of the big four banks to move towards higher charges. It is understood that the planned increases will cover both personal and corporate customers.

The present Midland tariff gives free banking to personal customers if they maintain their account in credit or keep an average balance of £50. There may now be a rise in the qualification for free banking, requiring customers to keep a minimum balance of £100 or an average of £200. National Westminster, however, has indicated that while raising charges it does not plan to increase the £50 minimum balance which gives free banking.

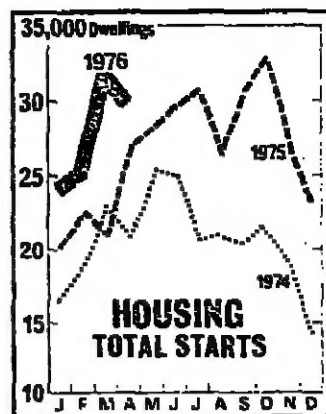
House starts down last month

BY QUENTIN GUIRDHAM, PROPERTY CORRESPONDENT

THE NUMBER of new houses on which building work started in April was at its lowest level, on a seasonally adjusted basis, since the third quarter of last year, according to provisional Government figures issued yesterday.

The drop is mainly in the public sector, where from February to April starts were 14 per cent. lower on an adjusted basis than in the previous three months. There was still an 18 per cent. rise overall on a year before.

Starts totalled 30,000, with 15,500 in the public sector and 14,500 private. The number of completed homes was 25,500, with 14,000 of these in the public sector.



an industry running at only three-quarters of capacity.

New fall feared

While the drop in public-sector starts was expected, there are fears that private housebuilding activity will repeat last year's pattern with a fall towards the second half of the year.

March figures showed the highest level of starts since 1973, but the provisional April figures are below those on both actual and adjusted bases. It is thought the March total may have been artificially boosted by builders anticipating the proposed start-in date for Development Land Tax.

Last year work started on a total of 148,000 private homes. A first quarter show 15,200 houses demolished or closed, against 11,400 last year. Building starts by housing associations showed 160,000. Housebuilding bodies at another recent total of 6,530 in the first quarter, the equivalent figure last year being 3,724.

More demolitions

House renovation grants for England and Wales in the three months showed a slight drop to 19,900. Final figures on the first quarter show a similar drop, though the totals for the whole of Britain show a marginal rise to 45,500.

THE BIGGEST CIGARETTE NEWS OF 1976.

Benson and Hedges King Size still at 47p for 20.

In last month's budget, the Chancellor of the Exchequer took the first steps towards changing the way tobacco is taxed in this country.

This eventually will bring us in line with the rest of the EEC.

The new system will considerably narrow the price gap between King Size cigarettes and ordinary cigarettes.

Benson and Hedges, however, want to give smokers of Special Filter the maximum benefit of this change at once.

Therefore the price of twenty Special Filter stays at 47p while the price of less expensive cigarettes goes up. So they'll cost just 2p more than the leading standard size brand.

And if that isn't the biggest cigarette news of 1976, we don't know what is.

Pure Gold, still at 47p for 20.



*Recommended Price.

MIDDLE TAR As defined by H.M. Government
EVERY PACKET CARRIES A GOVERNMENT HEALTH WARNING

Honeywell gives Scottish plant £130,000 boost

BY CHRISTOPHER LORENZ, ELECTRONICS CORRESPONDENT

NEWELL yesterday announced a £130,000 investment programme to upgrade the efficiency of its electronic division at Newhouse, Lanarkshire. More significant than the project's cost was the U.S. company's statement that it underlined its continuing commitment to Scottish production. Honeywell has cut its Scottish labour force several times over recent years.

The new programme does not involve an immediate increase in jobs, but Honeywell said it expected this would follow. It sees

Restore incentives next year, says Adamson

BY ADRIAN HAMILTON

THE PRESENT rigidity of pay and price restraint must end in the second phase of the Government's counter-inflation strategy next year, Sir Mitchell Adamson, retiring director-general of the Confederation of British Industry, told a Belfast audience yesterday.

Pursuing the CBI's vigorous campaign to improve the financial lot of middle management, he declared that "people in industry at all levels need incentive if they are to give of their

But for the decision makers, the manager, incentive is something more. It is one of the calculations that go into the measurement of risk.

"Why should a manager put in hand a difficult expansion programme, take on a particularly tough assignment, put his career at risk when the personal rewards for risk taking are no higher, and frequently much less, than if he opted for the quiet life and safety first?"

Just as the pay policy failed to reward individual initiative, so the price code failed to reward corporate enterprise he asserted.

Quicker for commuters

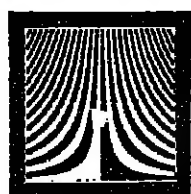
THE FIRST phase of British Rail's Great Northern suburban electrification between London and Royston will be complete by November 5 with the introduction of electric trains between Moorgate, Welwyn Garden City and Hertford North. It was announced yesterday.

Up to 15 trains an hour will run at peak times. The trains will operate over the lines between Draxton Park and Finchbury Park, linking the

Northern City line to Eastern Region's main lines.

Services will then run directly for the first time between Moorgate and Welwyn Garden City and Hertford North. Hertfordshire. Electrification would save up to 15 minutes, British Rail said.

Electrified services between Kings Cross and Royston, completing the overall electrification project, are due to be introduced in autumn next year.



The Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

HEATING

Encouraging the use of solar power

THERMASOL solar heat collectors have been accepted for Design Index, the manufacturer—Consumer Power Company—reports. It is the first of its group in the manufacturing industry of the U.K. to reach such a position.

Two years' design work in collaboration with Wickham, Ber Associates has led to the concept and the units have been extensively tested both at the plant and in actual installations. Savings in electricity have been shown to lie between 1,000 and 1,200 units per year and per panel—say between £20 and £25 a year.

Each panel is capable of extracting 11 kWh (over 5000 BTU/hr) in bright sunshine at an ambient of 70 degrees F. Even in overcast conditions, sufficient infra-red is absorbed to make the panels interesting.

Recommendations by the company are that to supplement existing hot water installations, two panels should be used for each 30 gallons of hot water storage. Such an installation, with its two panels, indirect cylinder separately installed and controls and pipework could be set up for £350—excluding any necessary building work.

On the face of it, amortisation would take about seven years but traditional fuel prices are still escalating and in the final analysis, any means of cutting their use is welcome.

Roof, wall or ground level installation can be chosen to suit the site and thereafter no maintenance other than occasional cleaning of the facing glass is required.

Consumer Power is at Thaxted Road, Saffron Walden, Essex. (0789 22220).

Hot water ad lib

A CENTRAL solar-fueled system has just started operation at the Neptune Hotel, Elst.

Miromil, Hayarnon Street, Tel Aviv, which designed, produced

and installed the system to serve all the hot water needs of the 100-room hotel, believes that it will lead to big savings in oil costs for hotels in resorts throughout the world.

The 50 glass-enclosed sun collector plates cover a 160-square-metre area and supply 300,000 kilocalories over the year to rooms, laundry, kitchen, etc. Two 5,000-litre boilers serviced by the plates are located at ground level. On cloudy days the system will operate through a booster from an auxiliary electric unit.

Savings in fuel costs will return the investment within three years, it is believed. Central installations have also been set up by Miromil at the New Mexico State College and in apartment buildings at bases of NASA.

Meanwhile, Rascon, one of Israel's foremost building companies, and Industrial Development of Israel Company, have announced the formation of a joint company to evaluate the various alternative methods of harnessing the sun's energy to those currently employed.

PACKAGING

Packaging film plant expansion

A £200,000 expansion programme has been announced by Filmen International Inc., British subsidiary of R. J. R. Archer Inc. of Winston-Salem, U.S. The company, which claims a major share of the U.K. market for packaging films, is purchasing a 22,000 square foot factory adjacent to its existing 46,000 square foot headquarters in Sedgefield, Stockton-on-Tees.

In addition, the company is to install new extrusion and ancillary equipment costing some £75,000 which will boost its production capacity by about 20 per cent.

Filmen claims to supply 80 per cent. of the U.K. market for PVC food packaging films and 20 per cent. of that for industrial shrink films. In addition to meat wrap, produce wrap and shrink films, the company manufactures portable wrapping stations for catering establishments and cellophane and stretch films which are supplied to converters for making consumer products.

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INSTRUMENTS

Ultrasonics help remove body fat

A SURGICAL development, which may well have applications in industry, uses an ultrasonically driven hollow needle to remove excess adipose tissue. Body fat is compliant, that is, it tends to slide away from a cutting edge which makes surgical excision difficult. The operation also tends to leave "quilting" of the skin and unsightly scarring.

Assisted by a vacuum pump, the hollow needle is vibrated at high speed by the ultrasonic drive. This breaks up the fat, and at the same time seals small blood vessels (probably by frictional heat coagulation).

The inventors say that to remove a "spare tyre" from the waist would probably take four insertions of the needle. Adipose tissue cells thus removed do not regenerate. The operation is reported to be painless and swift, similar to a blood donor session. The equipment is now under extensive clinical trials.

Because the light, portable machine requires careful servicing it will be available on lease only. Manufacture of the equipment is in progress, but the inventors are still looking for a suitable leasing company.

Details from Mr. K. S. H. Clarke, 35, Ganshill, Guildford, Surrey (0483 62626).

HANDLING

Floats ship sections

AIR CUSHION handling of heavy sections, in works and shipyards is gaining in popularity and the latest move in Europe comes from Berlin whose modular air cushions have been brought into service in a large shipyard to place 100 ton loads with great precision.

The sections are carried on platforms which are supplied by the company and incorporate four air cushions as well as one pneumatic and four hydraulic jacks, supporting a positioning top board moving on an oil film. The platforms at rest are only 12 cm tall. When a section is to

be moved, it is first lowered on to a platform, the air cushions inflated to move the section to its place and then use is made of the jacks to approach the final position with fine movement laterally aided by the oil film.

Berlin has built 12 such platforms after a trial period with four prototypes, the sections to be handled measuring 25 x 15 metres.

Berlin and Cie, BP no. 3, 78370 Plaisir, France.

WELDING

Weld fumes removed

MUCH of the fumes resulting from gas-shielded semi-automatic welding can be removed at the gun using a fume extraction system developed by GKN Lincoln Electric.

Fumes are drawn into a collector shroud which is clipped to the welding gun nozzle and a lightweight hose takes them to the unit pre-filter which has a 92 to 99 per cent. efficiency near the gun. This arrangement prevents the flow of particles into the exhaust unit, preventing damage to the impellers. A post-filter comprising a replaceable two-stage patented element to give an efficiency up to 99.5 per cent. can be fitted to remove any remaining particles.

The extractor, designated FE2, is adaptable for use with collector hoods when "stick" welding is being carried out. One, two and three horse power versions are available. More from Black Fan Road, Welwyn Garden City, Herts. (Welwyn 245811).

POLLUTION

Swedish interest for Peabody

FROM JUNE 1 Peabody will be taking over the sales activity of the Volvo Flygmotor Environmental Protection Division, based in Trollhättan, Sweden, as well as the West German sales subsidiary, Volvo Umwelttechnik GmbH, Bremen. Volvo Flygmotor will retain an interest through a long-term technical assistance and licence agreement.

The Swedish company makes gas and fume incinerators (based on jet engine technology) which do not have refractory linings—this makes them lighter and cheaper than the conventional type. Together with Peabody combustion equipment, gas scrubbers, and electrostatic precipitators, the equipment will be marketed by Peabody's re-named Swedish subsidiary, Peabody Environmental Systems AB.



Yesterday, Alcan Foils formally commissioned a new £5m. aluminium foil rolling plant at its Rogerstone works near Newport, Gwent. The three rolling mills, supplied by Loewy Robertson Division of Davy Loewy are capable of producing up to 1,500 metres of foil, 1.5

metres wide per minute in coils weighing about 9 tonnes. A roll is seen here nearing completion. In addition to this investment at Rogerstone, Alcan Foils has spent £1m. over the past 2½ years on its conversion plant at Wembley, north London.

DATA PROCESSING

More Argus machines for USSR

WITH THE addition of a dual Argus 700 with four discs, VDU's and printers to the Simon-Carves shopping list, Ferranti will have installed eventually at the Nizhnekamsk truck tyre factory that Simon-Carves is building for the USSR as many as 15 of its compact process control machines.

The latest order will use software produced by SPL, a Simon Engineering company, in CORAL 66, the U.K. Government-backed high level language for control applications.

The intention is to control automatically a raw materials warehouse, the computers keeping track at all times of the various types of goods coming in and their location against picking orders. SPL is to work with the Ferranti team on this complex project which is for completion by February, 1978.

High speed retrieval

NOW OPEN at 380, Harrow Road, London W9 2HU (01-238 9044), is a demonstration centre and showroom displaying the latest microfilm equipment from 3M United Kingdom, including the laser beam computer-output-microfilm (COM) recorder. Among the new machines is the 3401 wide document cartridge camera capable of accept-

Service to brokers

AVOIDANCE of too much capital expenditure and commitment to possibly unreliable systems that cannot cope with growth are main attractions of a computer service to stockbrokers offered by the Gordon and Gotch Computer Group.

Using a Burroughs L9000 visible record terminal backed if desired by a T1070 large character VDU and keyboard for quick enquiry, the operator keys in the stock code number and client number together with "bargain" details from a sales note. Within seconds a contract is printed out, the necessary date having been drawn over phone lines, from the bureau's main frame in the City office.

The computers also provide all the data needed to produce list books, ticket and jobber's accounts and to update client ledgers. Statutory information required by the Stock Exchange will be accumulated during the working day and transmitted directly to the Exchange's own computer overnight. The service interfaces fully with the CHARM and bargain accounting computer systems of the London Exchange.

The system is available in four stages, to which a software charge, charged £500 to £1,000 is made for each stage. Stage one covers basic needs, and need not necessarily be on line to the main bureau computers. Further stages offer more listing, analysis etc., ending with ad hoc portfolio analysis. Charges range from 10p and 12p per bargain are made. In addition the broker needs the basic terminal costing about £8,000. More from 32, Scrutton Street, London EC2A 4SS (01-377 9040).

BOC-DATASOLVE, already the largest of the independent bureaux, is expanding still more with the acquisition of the 1802A computer previously run by Berol of Kings Lynn, and the transformation of this unit into a Datacentre. Berol will not lose out since the bureau will be providing it with more powerful facilities than it would have been able to acquire—at least for some time. BOC has already put the Kings Lynn machine on three-shift working to provide a service to local commerce and industry. BOC-Datasolve, 9 Flookerston Row, London SW1P 2RA (01-825 7885).

CONFERENCES

Minimising damaged electronics

ACCORDING to Oyez International Business Communications, damage to advanced electronic equipment from fire, explosion, water and fraud is more frequent than generally recognised.

To inform those concerned with risk and insurance, the company is organising a seminar entitled "Risk management and advanced electronic equipment" to be held on June 22 at Europa Hotel, Grosvenor Square, London W.1.

Speakers will discuss such issues as interruption insurance, cost effective risk improvement techniques, security, technological change, and how new recommissioning techniques can dramatically change the way organisations protect their assets. They will include the managing director of ERA, the security manager of Commercial Union Risk Management, and speakers from Plessey, the Post Office, and NCC. More from Ramillies Buildings, Hills Place, London, W.1 (01-439 1605).

RESEARCH

Switch unit prospects

A MAJOR study of the Western European market for switching components has been made by the Electrical Research Association and is available at £1200 from David Sweet at Cleeve Road, Leatherhead, Surrey KT22 7SA (Leatherhead 74151 ext. 398).

Among the findings is the projection that over £1000m. will be spent on electromechanical and electronic switching in the EEC in 1980. Devices covered include contactors, relays, sensing switches, timing devices and their solid state equivalents.

Markets studied include process control, industrial machinery, vending and gaming machines, land transport, office and data processing equipment, mechanical handling, building services and domestic appliances. One point to emerge is that electromechanical switches, often thought to be on the way out, will show a 24 per cent. increase between 1975 and 1980; during the same period solid state sales are expected to double.

Buyers to shake off the blues

MACHINE TOOLS are the lifeblood of the engineering industry—many companies are due for a transfusion. This theme and that of replacement strategy are the subjects that form the basis of the paper for the opening session of PENEK 76, the Plant Engineering and Maintenance Exhibition and Conference. Staged simultaneously with the MACH 76 international machine tools show in adjacent halls at the NEC Birmingham, it will run from September 27 to October 1. With upturn in the air, if not yet in the order books, both events are expected to be particularly well attended.

Meanwhile, in the annual report of the Machine Tool Industry Research Association, just published, the director of research, Mr. A. E. de Barr, notes that the trend away from many academic subjects has continued—basic machine design, gearboxes etc. Automation has taken its place,

but between the two there are such topics as reliability, up-time, safety and environmental aspects as well as ease of maintenance which are taking up more and more of the MTIRA's time. Noise and vibration, in particular, are assuming a great deal more importance than in the past and a number of interesting facts on the noise output variations from identical machines have come to light. Simultaneously, simple and effective means have been found of cutting noise by applying a 1 cm thick layer of epoxy-based material to machine panels.

Vibration work has been carried on in close correspondence with the Universities of Southampton and Bristol and a clear indication was obtained that not enough attention is being paid to the effects of shop floor vibrations on the performance of the tools.

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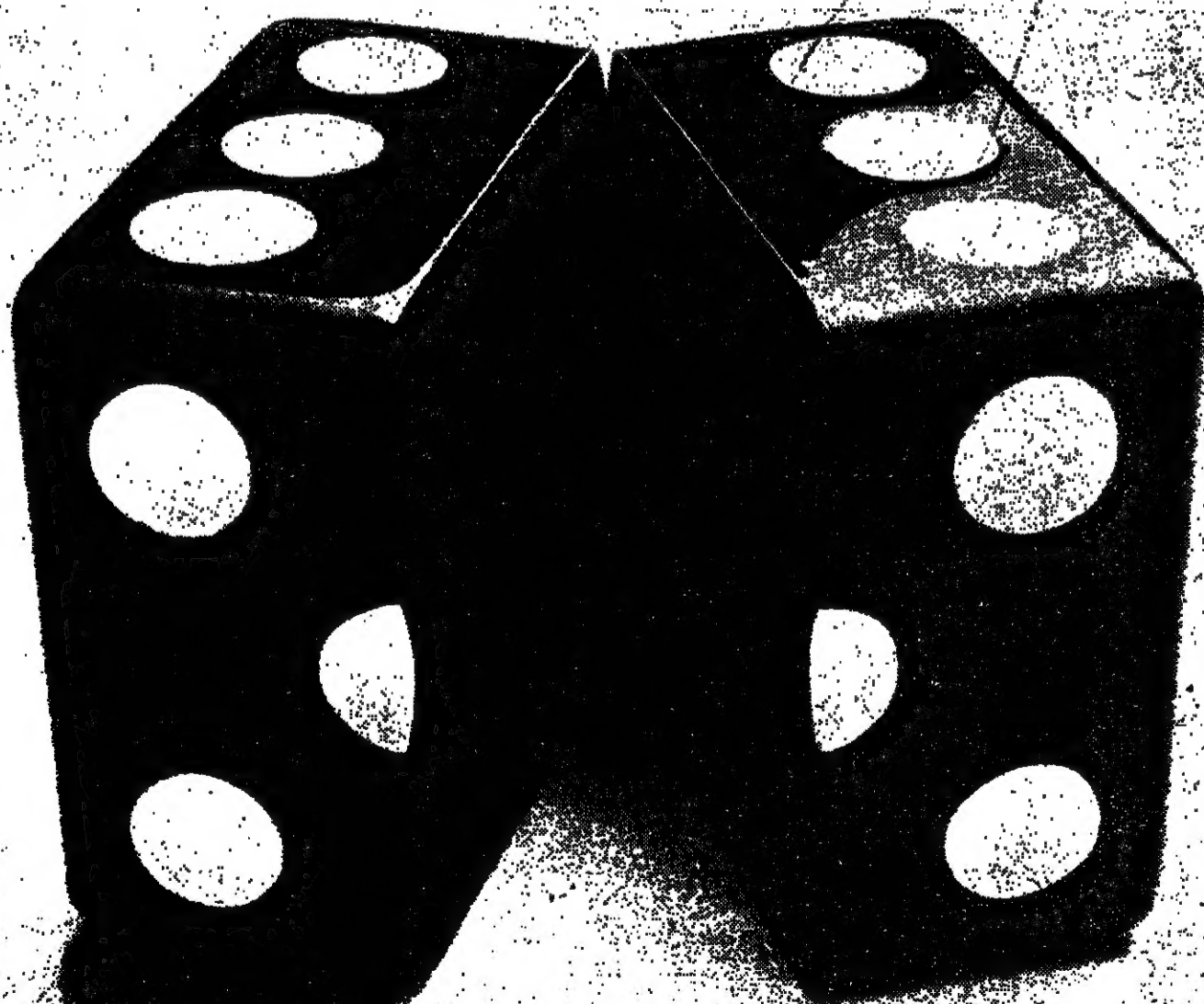
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NRDC For the finance a good idea deserves

HOME NEWS

Wool textiles industry seeks new aid scheme

BY RUTH DAVID

THE GOVERNMENT is considering proposals from the wool textile industry for a new aid scheme to replace the one which has ended.

The industry, which received £3m. in aid towards rebuilding of equipment projects under a scheme launched under the 1973 Textile Act—is hoping the new scheme will agree to a much larger sum being made available to enable rationalisation to proceed.

The latest proposals, likely to be discussed shortly at a meeting of the Wool Industry Economic Development Committee, are thought to involve the merging of smaller concerns and on the other hand merging within a company.

The approach comes at a time when the industry is beginning to emerge from the recession of the last two years. The industry's first scheme was initially set at £15m. but extended to £18m. to cover outstanding applications.

Mr. Michael Roberts, chairman of the Wool Textile delegation,

told the annual Press conference in Bradford yesterday, of a strong upward trend in business in the first quarter of 1976. Wool consumption had increased by 14 per cent. over the same period last year and production of wool tops (combed wool) was up 23 per cent.

Most of the increased demand came from export markets with total wool textile sales abroad in the first quarter up nearly 30 per cent. over the first quarter of 1975.

The industry was still concerned, however, at the continuing impact of low cost clothing imports on its home cloth sales. Mr. Roberts hoped the Government's new restrictions, including limits on suit imports from the Commonwealth countries, would begin to make their effect felt over the next few months.

But he said that because of the imports and the recession the industry had lost production capacity and workers who would be required when demand returned to normal levels.

In export markets the industry would continue to press for the removal of high tariff barriers.

Mr. Philip Brook, chairman of

the National Wool Textile Export Corporation, said the industry was hopeful of gaining support from the American Association of Clothing Manufacturers which was suffering because of the very high duty imposed on wool cloth in the U.S.

American clothing manufacturers were unable to buy high quality wool cloth at home, yet a duty of 30 per cent. plus 371 cents per pound was being imposed on imports of U.K. cloth. As a result U.K. exports to the U.S. were at their lowest for some time.

With the industry recruiting again as a result of rising demand, discussions on the introduction of a formal careers structure have been started with trade unions.

The scheme, which was delayed because of the recession, will offer an integrated approach towards training within the industry and is likely to be presented in the next few months if agreement with the unions is reached.

The industry's training Board will help employees to equip themselves with technical qualifications.

Disguised business selling attacked

By Arthur Smith

DISGUISED business sales are misleading and against the interests of consumers, claims an official report published yesterday.

The attack on such practices as a trader placing a newspaper advertisement suggesting that the seller is a private individual comes from the Consumer Protection Advisory Committee.

The Committee supports the Director General of Fair Trading's proposal that the Prices Secretary should prohibit business sellers from publishing advertisements which do not make it clear, either by the wording or context, that goods are being offered in the course of business.

Action to implement the recommendations of the Committee, set up to carry out investigations for the Director General of Fair Trading, has been promised by the Government.

LONDON SYMPOSIUM ON AUTOMATION

The human factor is vital

BY DAVID FISLOCK, SCIENCE EDITOR

TO ATTRACT investment for automation, schemes had to be seen to produce satisfactory results for everyone concerned, by leading to great competitive advantage, more sales, better job prospects and adequate returns, Lord Nelson, chairman of GEC, told a symposium on automation in London yesterday.

In each case, the confidence of both capital and labour had to be established, he said.

Posing the question: Is it investment which leads to higher productivity, or higher productivity which leads to investment? Lord Nelson said that he was inclined to believe the latter.

"Rising productivity certainly encourages investment," Lord Nelson was opening a one-day symposium on "Reviving the U.K. economy—what can automation offer?" organised jointly by the Institutions of Electrical and Mechanical Engineers.

Easy steps

He said that manufacturing industry should approach automation in three easy steps: first, to establish the need for automation; second, to establish the need for automation; and third, to establish the need for automation.

The second step, "involving higher levels of investment and affecting larger numbers of people," would be to implement small automation schemes, to further mutual confidence.

Only in the final step would large schemes involving major changes of plant and the retraining of large numbers of people be attempted.

Speaking on finance for automation, Sir Charles Villiers, chairman-designate of the British Steel Corporation, said that the City was insufficiently sympathetic to industry's investment needs. A series of new sources of funds was required, to examine proposals from industry's own viewpoint.

"The old mechanistic market method is fine, but it will not

be enough to get us out of our mess."

Sir Charles instanced four potential new sources more sympathetic to industry's needs: Finance for Industry, Equity Capital for Industry, the proposed redoubt facilities for medium-term loans at the Bank of England and his own recent proposal of industry guarantees for industry on the lines of the Export Credit Guarantees system "which has worked so well for 50 years."

Answering the question: "Has automation failed us?" Mr. John Foster of the Amalgamated Union of Engineering Workers said that in engineering terms the answer was no, but in sociological terms it was yes.

Benefits

He said that if automation schemes continued to ignore the human factor, workers might ultimately face more serious tensions than the physical ones that the schemes were eliminating.

An example of mistaken thinking about the problem of implementing automation was the conclusion drawn from a conference of the International Labour Office in 1952, which placed the main responsibility for automation squarely with management.

Sir Monty Finniston, chairman of the British Steel Corporation, in a statement claiming that where automation had been correctly applied, "there have been clear and very significant benefits to us" also emphasised the human factor in his company's future automation plans.

The company did not claim that it knew how to integrate operators efficiently into automation schemes, but trying to meld the two was now a constant concern.

For example, the operator was capable of anticipating problems ahead of the machine—a valuable advantage of the computer.

Sir Monty said that BSC had learned four lessons since it began to instal its automation

schemes in the early 1960s. First, the engineering had to be reliable—one or two of its head of mechanical engineering schemes had been thrown out because of poor availability. Secondly, the scheme had to win the confidence of operators from the outset.

A third lesson was the tendency to be over-optimistic in assuming that the computer's flexibility would make up for any shortcomings in the engineering of the automation scheme.

The fourth lesson his company had learned was that it was necessary to know about the final nuances of the process before it could be satisfactorily automated.

A cautionary tale about failure to take account fully of the

human factor was offered by a Dutch engineer, Mr. P. I. Sygeth, head of mechanical engineering at Philips, who described how a highly sophisticated automatic assembly installation for fluorescent tubes had begun to deteriorate in performance after a successful start.

To obtain reliable data, he had installed "in desperation" a small process computer on the plant. What he found was that, having eliminated all manual operations, the company was depending too heavily on the one remaining operator who did not have enough capacity to eliminate all the small troubles as they arose, which thus accumulated and adversely affected the overall performance.

M & G Friendly Society pays out to 30,000

BY CHRISTOPHER HILL

NEARLY 30,000 of the 46,000 members of the M & G Friendly Society have now been sent the maturity proceeds of their Family Bonds. These caused a political storm when they were launched in 1956 and led to the tax rules for Friendly Societies being tightened later that year.

M & G had formed its own friendly society in order to take advantage of the tax-free concessions then available and attracted £10m. in a very short time as a result.

The attitude of the Labour Government at the time (when Mr. James Callaghan was Chancellor) was that it was a misuse of friendly societies to provide a tax-free vehicle for savings. Mrs. Margaret Thatcher argued in favour of maintaining the existing situation.

There were strict rules governing friendly societies even before the changes—to the extent that only £338 a person could be invested and that 50

per cent. of the proceeds had to be in gilt-edged stock. The result of the investment after 10 years is that an equivalent 68 4p per bond at the outset would now be worth a little over £50m. Any member of a family could own the bonds and a lot of the original bonds were issued to children.

Plea launched for £100,000

AN APPEAL for £100,000 was launched yesterday by Lord Elgin, chairman of the International Gathering of the Clans 1977, to help finance the two-week festival during April and May next year.

Lord Elgin told a Press conference in Edinburgh that many Scottish organisations had made donations already. Thousands of clansmen from all over the world are expected at the festival, which will open in Edinburgh.

Bank equity investment criticised

By Michael Blandon

POSITION to equity investment by the big banks is criticised today by Sir Eric Milner, chairman of Lloyds. Countering pressures for the banks to follow their German counterparts in a long-term commitment to industry, he says in today's issue of the magazine Countdown that the banks could stick to banking. This latest mainly to short-term saving.

The banks should not seek to become "jacks-of-all-trades." The lender and the investor, each had a separate role to play in the support of industry and should remain dependent of each other.

Sir Eric replies to the "ill-founded" criticism of the banks in the City generally for failing to provide funds in support of industrial investment.

There had been a decline in investment in industry, "I do not say that this can be all specifically at the door of the banks, or even of the City generally. Funds have been available for creditworthy borrowers; they still are."

forthwhile

Sir Eric's comments have particular point at a time when the new Equity Capital for Industry scheme is set up to channel funds to the major institutions. He said that investment must be a worthwhile return for company and emphasised the need for banks to ensure that lending would be repaid.

There was a case for after involvement by the banks in providing medium-term finance, the subject of talks between the banks and the Bank of England on the possibility of an official refinancing arrangement.

British industry needed to get more. "But such investment will not be made unless it is profitable," said Sir Eric.



More Celtic Sea licences likely

BY RAY DAFTER, ENERGY CORRESPONDENT

THE GOVERNMENT'S next round of offshore exploration licences is likely to include new areas in the Celtic Sea, Irish Sea and Western Approaches.

The strong hint was given yesterday by Mr. Dickson Mabon, Minister of State for Energy. His comments, made at the opening of the Offshore Wales Conference in Cardiff, confirmed the oil industry's view that the fifth round of licences will be spread across a wide area of offshore acreage, including the favoured Moray Firth area of the North Sea.

The Government is expected to announce shortly its proposed terms for the new licence round. The industry will be asked for its comments before the terms are embodied in the licence proposals, expected later this summer. The new acreage is likely to be allocated in December or January.

Mr. Mabon said that the Government was looking at the possibility of opening up new areas off the west coast of Britain although he conceded that three wells drilled so far in the Celtic Sea had been disappointing.

Under the terms of the Celtic Sea licences a further 21 wells should be drilled by March, 1978. "I am bound to say that present activity in the Celtic Sea area is low largely because licensee companies have quite naturally concentrated their attention on the much safer prospects in the North Sea with its prolific rate of discovery."

Prospects

However, commercial gas reserves had been found off Kinsale Head on the Irish side. A discovery on one of the wells being drilled on the British side this summer would increase interest and activity.

There was also gas in Morecambe Bay and reasonable prospects in the Irish Sea. "There is a big undrilled and, perhaps, promising area in the Western Approaches. Commercial discovery in any of these waters should bring fresh offshore industrial activity to parts of Wales."

Mr. Mabon recorded the fact that Welsh industry had already won offshore business worth about £11m. a year, about two-thirds of it on the U.K. Continental Shelf.

The Government wanted to develop an internationally competitive offshore supplies industry. It also wanted to exploit British oil economically.

"Neither of these aims would be realised if we feather-bedded our industry by getting orders for them irrespective of commercial realities."

£35,000 study to benefit print industries

BATH UNIVERSITY is to conduct a £35,000 research into accelerated ink drying to help the printing and printing machinery industries.

Sponsored by the Department of Industry, it will aim for a better understanding of both hot and cold air methods of drying ink and so produce guidelines for increasing the efficiency of drier designs.

Part of the work will cover reducing noise levels in ink drying plant through more efficient use of air as well as energy consumption.



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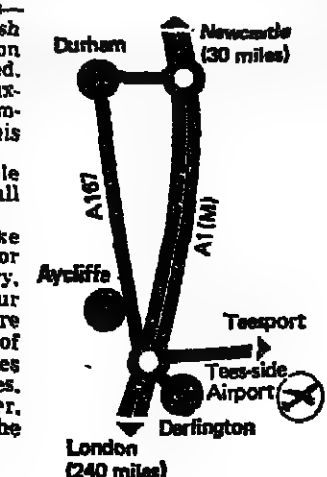
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TRANSFLEET



Parts of the Finance Bill worry the banks, writes Michael Blanden.

Banks and privacy

THE FUSS over the extended powers of investigation being given to the Inland Revenue under this year's Finance Bill— which have been given by the Government at face value, attracting a good deal of private attention among the banks. They have not on this occasion chosen to come out with any public comments on the subject, as they did last year about the new Capital Transfer Tax. But they are showing signs of concern over what they regard as a potentially worrying erosion of the customer's right to privacy.

It is dinned into the heads of bankers from the day they start training that the customer's affairs are a secret between him and his manager. And this kind of worry has been extended with the growing use of computers in banking to include the fear that information may be easily tapped by other organisations, including the Government.

The question of computer security is a subject in itself. Three months ago the Government set up a Data Protection Committee to recommend what form legislation in this area should take. This was headed until his death last week by Sir Kenneth Younger, who four years ago chaired a committee which looked at the question of privacy in general. The Government has itself firmly rejected the idea of constructing complete computer data banks on individuals. The banks, which though extensive, are used rarely and with discretion. To of information, insist that it is subject to the same secrecy rules as any other knowledge available to its employees, and that if anything the security checks applied would make it even more difficult then previously to misuse the information stored there.

In fact, in the original Younger report on privacy, the Committee stated that it had received no complaints about the practices adopted by the banks from members of the public. It did find cause to criticise the methods by which references were given and drew attention to experiments carried out by Consumers' Association and the Guardian to highlight the relative ease with which information could be gained from the banks. It recommended, in particular, that the banks should make clearer to their customers the way in which the reference system operated.

This is one of the areas in which the traditions of privacy remain important. Indeed, one result of the implementation of the new Consumer Credit Act is likely to be that the banks will stop giving opinions on private customers to credit reference agencies—not that they have done it on any scale in the past—because of the stricter rules which are being imposed. But this is only one aspect of the general issue of banking privacy.

The principle of the secrecy of bank customer's business is not founded on any statute. The U.K. at present has no general law establishing the right to privacy. (As an aside, it is worth noting that in the U.S., where the right is guaranteed by the fourth amendment of the Constitution, a recent Supreme Court decision ruled that this does not cover a bank customer's records because they belong to the bank and are not private papers.)

Nevertheless, the principle is clearly recognised in law, and firmly established by past cases. A bank customer can get damages from his bank if he can prove that information about his affairs has been wrongly disclosed. One of the best-known cases (Turner v. National Provincial and Union Bank of England) in 1924 is looked on as the guiding authority on the subject. The principle was clearly stated that the bank's duty is a legal rather than moral one, arising out of its contract with the customer. Breach of this contract, it was stated, would give rise to a claim for nominal damages or for substantial damages if injury resulted.

It was also made quite clear, however, that the obligation of secrecy is not absolute. Fearful occasions when disclosure would be justified were listed then and remain in the bankers' handbooks. These are, in the order normally listed:

1—where disclosure is under compulsion of law

2—where there is a duty to the public to disclose.

3—where the interests of the bank require disclosure.

4—where the disclosure is made with the express or implied consent of the customer.

The middle two of these exceptions are relatively simple. Under number (3), where the interests of the bank are involved, the need to disclose could arise for example where the bank was suing the customer to repay an overdraft. The question of duty to the public under number (2) arises relatively rarely, though the textbooks suggest, for example, that it could come up in times of national emergency—during the last war it was incumbent on a banker to make suitable disclosure if he was satisfied that a customer was dealing in a manner contrary to the war effort.

The consent of the customer is a more difficult issue. It arose, for example, in the Guardian investigation reported in the Younger which found that it was relatively easy to discover information about a bank customer's account and income by simply making a telephone enquiry. On the whole, the banks say, they discourage answering telephone enquiries. But they argue that it would cause considerable irritation to well-established customers if they refused to answer all telephone requests for information when they are satisfied that they are genuine.

The question of bank references is one of the more sensitive areas. Quite clearly, a situation has not been reached in the U.K. parallel to that existing in North America, where an individual's credit record is almost an essential part of his curriculum vitae. By those standards, the references given by the U.K. clearing banks tell very little. They do not actually give facts, but only opinions, and those opinions are couched in a time-hallowed formula which can usually be accurately interpreted only by another banker.

In general, the banks argue, it is in the customer's interest that these references should be given—where it will help the customer to obtain credit or buy a house, for example—and that in this type of situation it should not be necessary to seek specific authorisation.

The disclosure of detailed information about a customer's affairs when required by the law is another and more fundamental issue, on which the latest Finance Bill takes a substantial further step. The various powers have been built up over a long period. Where the police are concerned, the situation is fairly simple: under the Bankers' Books Evidence Act of 1879 a court order is needed to gain access to information, and in general a pretty good case has to be put up.

In relation to the tax authorities, the basic statute is the Taxes Management Act of 1970. This includes the only situation where disclosure is routine

under which banks are required to tell the inspector of tax about interest paid before to customers if the amount exceeds £25 (recently raised from the original £15 limit).

Other aspects covered include the ability of the Inland Revenue on written notice to obtain details of stock held in the name of the bank's nominees and held on behalf of customers. Similar provisions relate to disclosure for the purpose of assessing capital gains tax. These exceptions to the general rule of secrecy, however, have been extended in a variety of legislation since.

Two of the outstanding examples arose out of the introduction of value added tax and capital transfer tax. Both gave rise to considerable savings among the banks. Under the VAT rules, the authority can enter a bank's premises under the CTT legislation, powers to require any person to furnish such information as the Board requires for the purpose of enforcing the tax law given to the authorities.

This development prompts the banks to vigorous protest, arguing formally to the Inland Revenue and the Treasury that it threatened an unprecedented invasion of the contractual obligations of the banks to observe the privacy of their customers' affairs. The banks were particularly angry that exceptions were made for solicitors, barristers, but their own confidentiality was not protected. And they were concerned over the provision that notices relating to CTT could be combined with those relating to income tax—creating the possibility of obtaining more information on income tax than was possible under the income-tax provisions themselves.

The latest moves, which have been the subject of vigorous attacks by the Opposition in the Commons, carry the powers of the authorities further. They include the power to require taxpayers' immediate family to produce relevant documents and the equally controversial power of entering a taxpayer's home—protection is built into the regulations—the delivery of documents requires consent of one of the Revenue's "appeals commissioners" while the Government this week has said it will require a circuit judge rather than a JP to sign a warrant for entry.

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LABOUR NEWS

Support for wage policy strains AUEW unity

By Alan Pike, Labour Staff

THE ANGER of the three majority sections of the Amalgamated Union of Engineering Workers at being forced by a decision of the engineering section to support the new Government TUC pay proposals broke in the open yesterday.

Since the AUEW national conference opened on Monday, executive members have made hind the scenes attempts to solve the differences between sections.

Last week, the engineering section's national committee decided to support the new pay proposals and its 62 members are, according to Mr. Hugh Scanlon, AUEW president, mandated to vote for this line when the differences are discussed at the conference, probably today.

Since the smaller technical and supervisory, foundry and construction sections have only 17 of the 69 conference seats, the engineering section's decision deprives them of any chance of influencing the conference.

The depth of bitterness over the issue, which seems likely to increase the chances of the construction section withdrawing from the amalgamation, became clear after Mr. Len Brindley, an engineering section delegate, questioned the basis of the presidential ruling that on resolution involving wage restraint national committee members were bound by their decision last week.

Mr. Scanlon declared in a presidential ruling that on resolution involving wage restraint national committee members were bound by their decision last week.

It is possible that the ruling will be challenged, formally today, but even on a free vote, it is likely that there would be a majority of the 69 delegates in support of the Government TUC proposals.

Mr. Scanlon told the conference that, when the details of support for the 55 pay policy against the resolution of the full conference, had been wrong according to Mr. Baldwin's interpretation of the rules which he said gave national conference votes superiority over sectional decisions.

Mr. Baldwin said afterwards that he believed the engineering section's action could be challenged legally although some of his colleagues might not believe this was the best course to adopt.

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Pay limit accepted on behalf of 3m.

By Christian Tyler, Labour Staff

NEARLY three-quarters of a million more trade union votes were pledged yesterday in support of the £22.54 pay limit to be debated at the special TUC Congress in London on June 18.

Leaders of the 414,000-member Electrical and Plumbing Trades Union decided by an overwhelming majority at their national executive to support the guidelines, although making reservations about the failure to resolve anomalies caused by the present £6 limit.

Delegates of the 195,000-strong Union of Post Office Workers, meeting in Bournemouth, decisively defeated a resolution rejecting the pay limit after Mr. Tom Jackson, UPW general secretary, said that if inflation continued Britain could end up with rationing of some commodities.

In Scotland, the conference of the 130,000-member Boilermakers' Amalgamation voted in favour of the guidelines.

Protests

Yesterday's decisions bring the number of TUC votes committed to the pay policy to over 31m, out of a total of about 10.5m.

But conference debates or ballots still to be held by other unions—including the National Union of Mineworkers—are likely to bring the final figure to well over 7m. by next month's Congress.

At the pithead hall of Britain's 250,000 miners got under way yesterday, there were protests from NUM leaders in Nottinghamshire about advertisements in local newspapers, apparently placed by Yorkshire miners' leaders, urging the 34,000 Nottingham miners to vote against the pay limit.

Militants in the Yorkshire, Scottish and South Wales coalfields have been campaigning hard against the decision to support the guidelines, but the ballot is expected to go narrowly in the executive's favour.

Derbyshire miners are divided on the issue. In the North Derbyshire coalfield miners' leaders have voted 14-1 against the national executive committee's recommendation, but the South Derbyshire branch of the NUM is recommending its members to accept.

Telegraph journalists' dispute is settled

By Ian Hargreaves

AGREEMENT has been reached between the Telegraph and management at the Daily Telegraph over working conditions at the newspaper's Manchester office.

A dispute over a rota to be worked in Manchester during a year-round round of the newspaper's Northern staff led to the suspension of 48 Manchester journalists and a strike by their union colleagues earlier this month.

Under the terms of the settlement, which was reached with the help of the Advisory, Conciliation and Arbitration Service, the Daily Telegraph and the national Union of Journalists have agreed not to disclose details of the new conditions.

But the journalists are believed to have won their case for improved payments where they are called upon to do extra duties because of reduced staffing levels.

In return, the Telegraph has agreed an agreement on a phased reduction of manpower at the Manchester office.

Staffing freeze hits expansion of job training programme

By David Churchill, Labour Staff

THE FREEZE on Civil Service staffing is preventing the Manpower Services Commission from substantially increasing its training programmes in response to the high level of unemployment.

In addition, officials of the innovative job creation scheme, introduced last autumn to provide temporary jobs mainly for young people, have launched a "desperate" appeal for new sponsored projects.

The MSC's problems come at a time when the TUC and Labour Party are seeking a "massive expansion of retraining and a commitment to increases in the number of resources of the MSC" as part of the new social contract.

Expansion of job creation and training must be on a level with that of Sweden, the TUC-Labour Party liaison committee says in its proposals for the new social contract.

about 100,000 people in training schemes.

As a department of the Civil Service, the MSC is unable to increase its staff levels in the immediate future until the Cabinet decides on how the planned £140m. cuts in the Civil Service should be made.

Because of the time-lag involved in increasing its training programmes the effect of the staff freeze will mean a delay in introducing new schemes even when the ban is lifted.

If plans to allocate more funds to the MSC are approved under the new social contract, it would still be at least 18 months before many of the schemes would be available. New schemes have to be discussed with local education authorities, industry and trade unions, apart from providing equipment for the new training facilities.

The job creation programme's difficulties stem from a lack of industrial sponsors—only about 1 per cent. so far—as well as from the poor quality of proposed projects.

Cabinet

In Sweden, about two to three per cent. of the working population is involved in training which, if applied to Britain, would mean 1m. people would be trained at any one time.

But the Government's training plans for the 1980s envisage only

'Prejudgment' protest at tribunal hearing

By Our Labour Staff

THE CHAIRMAN of an industrial tribunal in Manchester was accused by a barrister yesterday of "prejudging" an important issue in the case.

The clash came on the second day of an appeal by four engineering workers against expulsion from their union.

Mr. Stephen Sedley, counsel for the Amalgamated Union of Engineering Workers, claimed that the proceedings had been "vitiated" by a statement by Mr. Henry Gore. He said that he would continue "only under protest".

The case arises from a dispute at the Eaton Transmission Company, of Walkden, Lancs. The four men were expelled from the AUEW after disobeying a strike call in support of nine colleagues

sacked in a previous dispute.

Mr. Gore's disputed statement came during cross-examination of one of the four men by Mr. Sedley.

The chairman said that he felt that the presence of two fellow workers from the same factory on the district committee of the union which investigated complaints against the four was "undesirable".

Mr. Sedley said that the chairman had prejudged the union's case in that he had come to a conclusion on an important issue before all the evidence had been heard.

Mr. Gore replied that he had leaned over backwards to be fair and had "prejudged nothing".

The hearing was adjourned.

Barred men to appeal

TWO MEN barred from holding office in the Yorkshire area of the National Union of Mineworkers said yesterday that they would appeal to their national executive committee to reverse the ruling. Both men are also seeking legal advice on whether the ban is in contempt of court.

Mr. Bill O'Brien, NUM secretary at Glass Houghton colliery, Castleford, and Mr. Thomas Ross, who was due to stand for election for a union position at Manvers Main colliery, Mexborough, were suspended for two years.

The Yorkshire miners' area council ruled that they had acted against the interests of the union over a recent libel trial in which Mr. Arthur Scargill, area presi-

Formica plant recruits 70

FORMICA is taking on 70 extra workers at its North Shields factory to meet the growing order book at home and abroad.

The company said yesterday that a £1m. investment in plant for industrial laminate production for the electronics and electrical industries comes on stream next month. Round-the-clock working has been introduced at the factory.

Dock Bill committee stage ends

By Our Labour Staff

THE GOVERNMENT'S controversial Dock Work Regulation Bill yesterday came to the end of its long committee stage in Parliament during which the Government tabled several amendments designed to placate those fearful that their jobs would be taken by dockers.

The report and third reading of the Bill is expected soon after the Whitsun recess, when Conservatives will renew their attacks on a sledgehammer to a nut.

Under the Bill, work within miles of the waterfront would be liable to classification as "dockwork", but an outcry from unions representing dockers has led to amendments using one to exclude those agreements dating before September, 1967.

Ban immigrants call rejected

By Our Labour Staff

RANK-and-file demand that the Government be pressed through the Labour Party Conference and the TUC to halt further immigration was defeated by leaders of the national Union of Textile Workers at their union's conference at Newport yesterday.

A motion urging an immigration ban on the grounds that it would ease the housing and unemployment situation was condemned as "racist" by the union's executive, and was lost by a vote of 75-45 after an emotional debate.

This 55,000-strong union covers the wool textile industry, 300 of whom are immigrants, mostly from India and Pakistan.

It was a coincidence that

this explosive issue was discussed at a time when it has come to public attention again through Mr. Enoch Powell's use of a leaked Foreign Office report.

But it was clear that the union's delegates' demand might have received even more support if it had not been so staunchly opposed by union chiefs, who took the traditional TUC line in resisting anything that might be interpreted as racial prejudice.

The motion's sponsors claimed that they were not racists, and stressed that they did not want to send home those immigrants already in this country, but thought the limit had been reached.

The idea of an immigration ban came under heavy fire from the union's new presi-

dent, Mr. Alec Kennedy, who accused anti-immigration supporters of doing the work of the National Front and of risking being linked with the policy of "that arch racist, Enoch Powell".

One delegate claimed that immigrants were "pouring" into Britain, illegally and legally, while the Government had to borrow heavily to avoid a disastrous drop in living standards.

But this brought a contemptuous rebuff from Mr. Bill Maddox, the union's West of England organiser: "Our economic problems have not been caused by an influx of immigrants. They have been caused by a crisis of capitalism, and to use any other excuse is sweeping it under the carpet."

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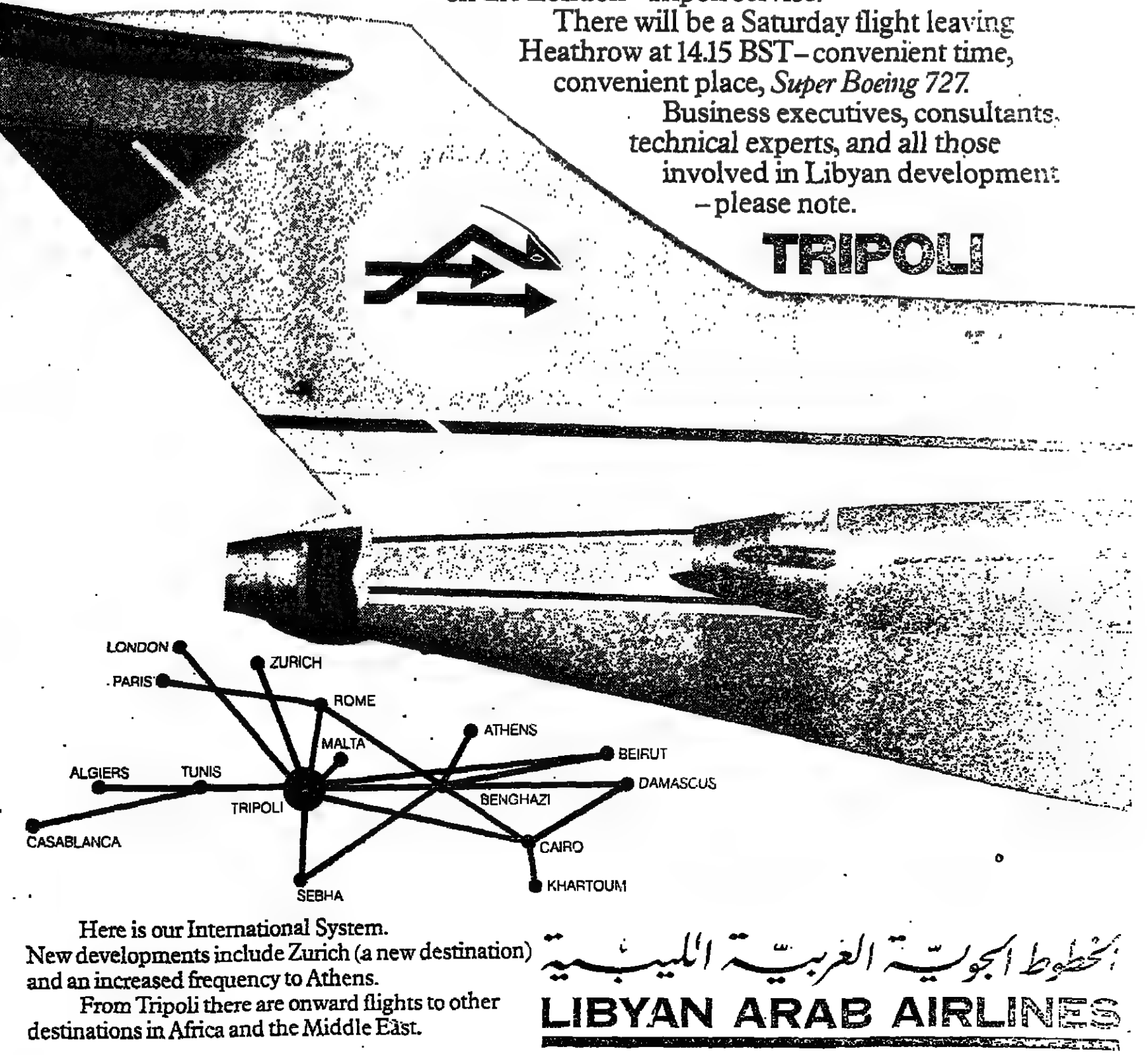
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FINANCIAL TIMES SURVEY

Wednesday, May 26 1978

GOVERNMENT-SPONSORED FACTORIES

The building programme of Government-sponsored factories is going ahead at its fastest rate ever, enhancing its international reputation. It is a tool of regional policy, aimed at creating employment, with a strong emphasis on flexibility.

Agreed
policy
reaps
success

by Roy Hodson

SMALL celebration somewhere in the north of England this year will mark the success of one policy which successive Governments have all agreed to pursue and develop. The foundation stone will be laid of the one thousandth factory to be built by Government in England to encourage industry to settle and expand in areas where new job opportunities are needed. No one can say with certainty where the one thousandth Government-sponsored factory will be. They are being planned and constructed at a faster rate than ever before and it will be a matter of luck and timing as to which part of the country will be the site of the factory. When the event does take place it is likely that glasses will be raised in the Department of Industry which administers the Government's factory building policy, in the English Industrial Estates Corporation, a small organisation of professionals which executes the programme,

and in the newly-formed Scottish and Welsh development agencies which have taken over responsibility for Government factory building in their areas. The one thousandth factory will happily coincide with the 40th anniversary of the policy of using Government money in this way to encourage industrial development. It is a policy which Britain pioneered and which is now constantly used as a model by other nations.

During this 40 years of continuous activity, a highly professional body of expertise has been built up. That appears to be the main reason why successive British programmes for building advance factories to secure regional development objectives meet with success while, in other European nations, similar programmes have been known to provide disappointing results, and occasionally to stall altogether. In France, for instance, the authorities have still not perfected standardised Government factories to their satisfaction. The regional development authority Datar commented on the standardised factories concept in one report: "This is a product meeting a need at municipal and regional levels where the authorities are anxious to promote the creation of new jobs. The ideal solution has not been found as yet, however, due to the lack of new technical or financial solutions."

Mr. Horace Heyman, the chairman of the English Industrial Estates Corporation, believes there is no reason why other

countries should not run Government factory building programmes as successfully as Britain, as long as they observe a few ground rules. In particular, in his view, there must be continuity and stability so that industrial tenants need not fear for their security as the political winds shift. And the organisation responsible for developing and managing Government factories and industrial estates must always be close to the needs of industry. "We have always been able to strike the widest common denominator in the size, style, and locations of the factories we build," says Mr. Heyman, "within the limits of our obligation to build our factories to help those parts of Britain where there are people unemployed."

At the present time the Government-built factories in England, Scotland and Wales, provide employment for some 300,000 workers, mostly males. Almost without exception the occupied factories are to be found in parts of the country where unemployment is still higher than the national average. The total contribution of the factory programme to providing job opportunities therefore goes far beyond the direct employment figures. In many areas the Government factories and estates have breathed new life into towns, cities and regions where industry has been in decline and the rate of emigration by young people too high for the health of the community. The factory building investment is fairly equally distributed



The Team Valley Estate at Gateshead: where it all began 40 years ago.

between England, Scotland, and Wales. The English Industrial Estates Corporation are now handling the biggest advance factory programme for adding to that factory stock which the country has seen. The Welsh development agency has 24.5m. square feet. The Welsh development agency has 20m. square feet. The total replacement value of all the Government factories is now estimated to be not less than some £600m., although their written-down value in the government's accounts is put at approximately £150m.

Following moves by the Chancellor of the Exchequer, Mr. Healey towards the end of

last year to stimulate industrial investment, the three agencies are now handling the biggest advance factory programme for adding to that factory stock which the country has seen. The Welsh development agency has 24.5m. square feet. The Welsh development agency has 20m. square feet. The total replacement value of all the Government factories is now estimated to be not less than some £600m., although their written-down value in the government's accounts is put at approximately £150m.

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extensions in the current programme represent upwards of 2m. square feet of new factory space to be provided within the next eighteen months.

A typical advance factory will be of about 15,000 square feet floor space with a brick frontage and office and toilet accommodation. The body of the factory will often be constructed in plastic-coated steel or aluminium with a structural steel framework. The interior height will be limited to about 16 feet, as the designers are catering for manufacturing industry not warehousing. The annual rental for such a factory is between £12,000 and £14,000 a year. Not surprisingly the building agencies' valuation departments have very little argument with incoming tenants about rents. Although the factories are planned as basic units to give a manufacturer a roof over his head, they are remarkably complete in essentials. The agencies like to think that when a manufacturer moves in he has only to arrange to have the electricity switched on before setting up his equipment.

An important feature of the advance factory system, long recognised in the U.K., is that factories should be ready and waiting to take advantage of any phase of industrial expansion which will send manufacturers searching for new accommodation. Therefore it is regarded as proof that the scheme is running well as there are more advance factories ready for occupants in the U.K. than ever before. There are more than 50 empty at this time, providing

a series of interesting opportunities throughout the assisted areas of Britain for firms which wish to start up new production. In addition to advance factories on offer there are about eight Government-built factories which have been previously occupied and for which the agencies are now seeking new tenants. The largest is of 30,000 square feet, however, and the three agencies do not have a really sizeable factory available on their books.

Many firms, that are now respected names in British industry owe their successful early days to the flexibility offered by the Government factory system in providing accommodation to suit their continually changing demands. The ability of a tenant on one of the Government industrial estates, such as Team Valley, Gateshead, to call up new accommodation and to hop quickly and easily from factory to factory is undoubtedly an attraction to growth-minded industrialists. Companies based in the Government factories often say that they like the responsibility for managing and maintaining the premises they occupy to be carried by someone else. They are the companies which usually take the view that their particular expertise is in their area of manufacturing and that owning bricks and mortar is another business entirely. That view was unpopular during the early property boom of the early 1970s but has been regaining currency since.

The English Industrial Estates Corporation can take you every step of the way from choice of site to early occupation.

Who are we?

The Supervisory and Management Boards of a Government agency, appointed by the Department of Industry to develop and administer industrial estates in the Assisted Areas of England.



Supervisory Board: H W Heyman BSc, C Eng, FIEE (Chairman); J. Harle; J S Heaton JP, FCA; K J Alford FRICS; J F Eccles JP; Chief Executive: W H Bevan FCIS

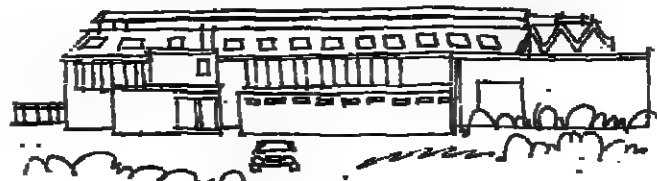
What do we do?

We build factories and extensions for specific clients, to lease or purchase. We build Advance Factories and Terrace Units. We build both on industrial sites and on smaller sites. We give advice and help in

relation to Government grants, loans, 2-year free rent concessions and other financial benefits. We can prime you with information on matters relating to finance, training, communications, labour potential, housing, and schools.

What is an Advance Factory?

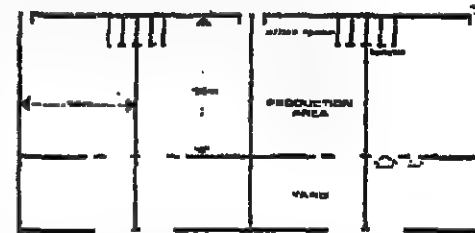
It is a building erected without a tenant, which is suitable for a wide variety of industries. Some 30 factory units are currently being built. Over 100 others are in varying stages of planning and should be completed early in 1977. They range from 450 m² to 2250 m². Advance Factories are designed with future expansion in view.



Some 30 units are currently being built.

What are Terrace Units?

Also known as Nursery or Incubator Units, these usually have an area of about 250 m². and are built in multiples of four or more. They are ideal for those starting up in business with limited resources. These units are sited where additional land is available, so that when expansion results in the need for a larger factory, it can be built where the trained labour force can be retained.



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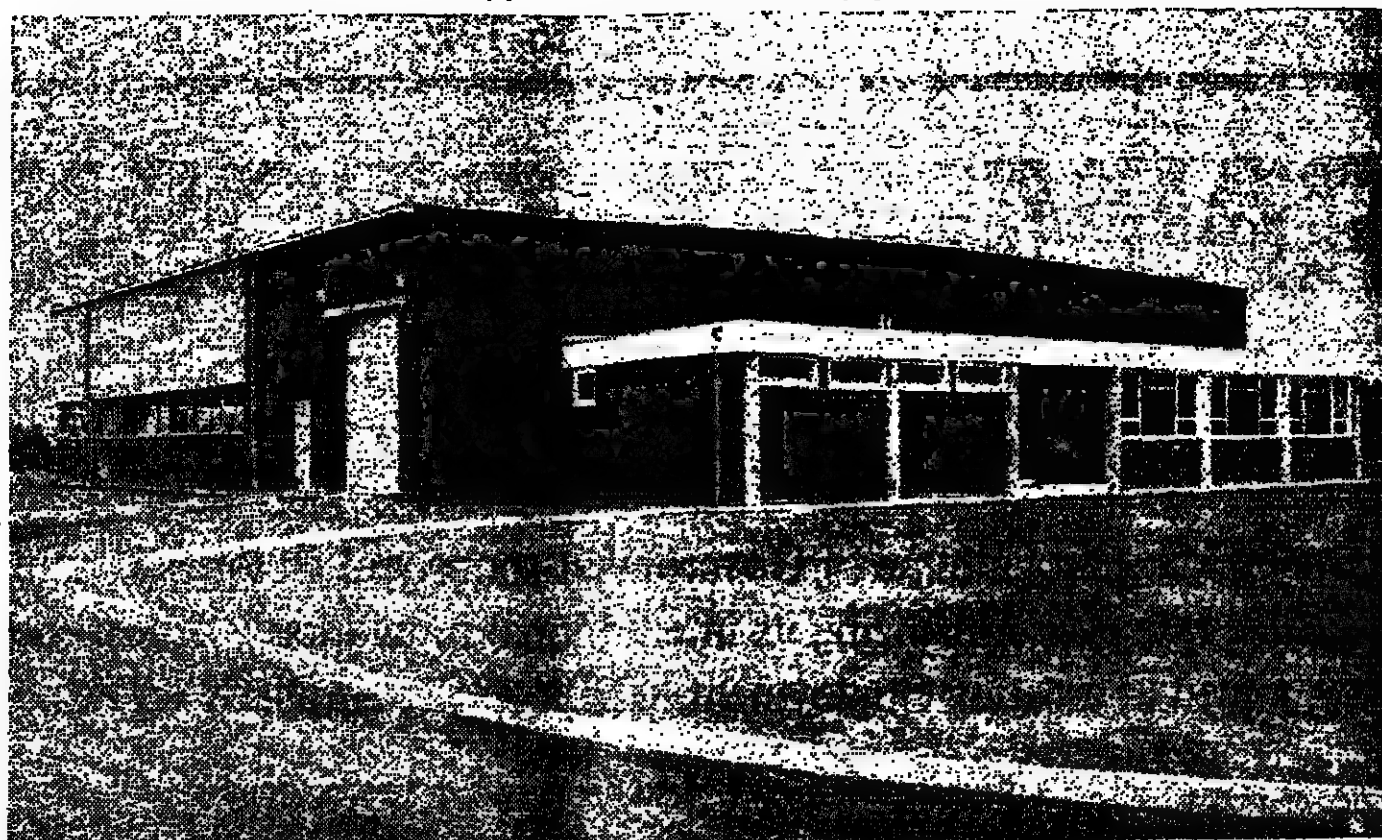
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GOVERNMENT-SPONSORED FACTORIES II



Waiting for the boom: a standard advance factory of 900 square metres at Barnsley ready for an occupant.

Standard pattern is future trend

THE BIGGEST factories built by the English Industrial Estates Corporation under the Government factories scheme were two tailor-made plants each of 500,000 square feet for Mullard on Merseyside and for Dunlop on the Team Valley estate at Gateshead. They are the sort of set-piece industrial developments that the three agencies now running the Government programme in England, Scotland, and Wales, are not likely to repeat in the future unless social circumstances prevail. In future the emphasis is more likely to be upon small factories which can act as mid-wives for bringing new industrial activity into the world.

The agencies are changing the pattern and style of their activities to meet the future needs of industry. And in that fast-moving game the past provides little in the way of accurate guidance.

Four years ago more than half the programme was concerned with building extensions to existing factories for industries which were doing well and needed to expand. Only 30 per cent. of the total programme was concerned with providing advance factories. And one factory in ten being built then was a bespoke development specifically designed to meet the needs of a company.

To-day the position is reversed. About three-quarters of all the Government factories being built are to standard pattern and are being set down in areas of high unemployment in the hope of attracting tenants and creating work. There are very few bespoke factories required by industry. Extensions to existing factories amount to only some 30 per cent. of the building programme.

In part, the change in emphasis is due to the impact of the economic recession. Attracting industry to many areas of the U.K. has become an uncertain business. Advance factories have thus become the ground bait with which to "help alleviate high unemployment in many parts of the north, Wales, and the West Country. But another important factor which will affect the future of the Government factory programme is the development of new ideas about the best way to help the regions.

In the past industrial development has been encouraged on convenient sites to replace old and run-down traditional industries. At the same time the extensive British new towns programme moved population

out of the old conurbations en bloc, rehousing them, and providing new industrial activity alongside the new communities.

It is recognised that in the future the problem is not going to be the rehousing of surplus populations but the maintenance of viable communities in our older urban areas. To that end the Government factories programme is being steadily recast to help the towns and cities. As an extension of the new concern to keep many British urban areas as decent places to live and work in, the Government factory agencies will have to take on the job of re-housing industry which has been displaced by urban development. In the future it will not be politically or socially acceptable simply to shunt displaced industry to an out-of-town estate.

Birmingham was a pioneer in these matters when the old Jewellery quarter of the "so-called city of a thousand trades" was threatened by redevelopment. It was unthinkable to the authority that the special skills of that industry be driven out of the city. So, as an experiment, the city built multi-storey blocks of "batted" factories to re-house the many small businesses near to their old quarter.

Modified

The idea now looks like being revived in modified form by the Government in order to help keep and encourage industry within the industrial towns and cities of the north of England, Wales and Scotland. However the three Government factory agencies are restricted at the moment by the legislation under which they work. Until the Government acts to give them a new mandate, by seeking the approval of Parliament for some changes in the law the agencies

(1) Cannot re-house displaced industry; they are only permitted to provide factories for genuinely new jobs.

(2) Cannot accommodate non-manufacturing activities such as warehousing, and

(3) Cannot provide for the grey area between manufacturing and clearly non-manufacturing which now goes under the heading of "service industries," and which represents one of the fastest growth sectors of the economy.

While keeping within the strict parameters laid down for Government factories—that they only provide new manufacturing jobs in assisted areas—the extensive British new towns programme moved population

directly through the Department of Industry which sponsors the whole factory programme for the Government. Although separate entities, the agencies have close links at the technical level—which is where efficiency matters in building factories—and in all technical matters they are working to a common policy co-ordinated by the Department of Industry.

How matters develop will depend to some extent upon the progress of the devolution movement and the relative muscle power exerted by politicians seeking shifts of resources to their own regions. But overall Government policy is clearly to try to allocate the money available for Government factory projects as fairly as possible to reflect the needs of all Britain. This necessarily means that some places where unemployment is a relatively new phenomenon will be getting Government advance factories for the first time.

As a spring-board for the lively business wishing to develop in the U.K. and Europe, the Government factory programme has never been more strategically important than it is at the present time.

Mr. Ernest Nathan of New York was incensed when he saw the recent CBS News television documentary called the Second Battle of Britain in which a gloomy view of the economy was taken together with criticism of the British Government's efforts to pull out of the slump. Mr. Nathan had within the last year, at the age of 40, taken a decision to manufacture in the U.K. for the European market and he had set up in a Government-built factory on Tyneside.

Within the year his company, Elmwood Sensors, which makes precision thermostats, has built up a £1m-a-year turnover throughout Europe from the Tyneside factory, employing a labour force of nearly 200 people.

As his experience of industrial growth in a British Government factory has exceeded all his expectations, he wrote to CBS asking for screen time to reply—which was refused. Nevertheless, he is still protesting loudly in New York that the CBS programme bore no relation to his own experiences as an American manufacturer making use of British Government help to establish a plant in the U.K.

Now that the administration of the Government programme for factory building has been divided among separate Welsh and Scottish authorities in addition to the English Industrial Estates Corporation, more changes in emphasis can be expected to meet regional needs and political pressures. But the particular expertise in building good factories cheaply at the right moment, which has characterised the Government programme so far, appears likely to be maintained intact. The three agencies are linked

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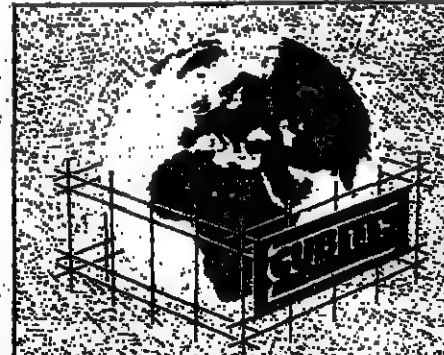
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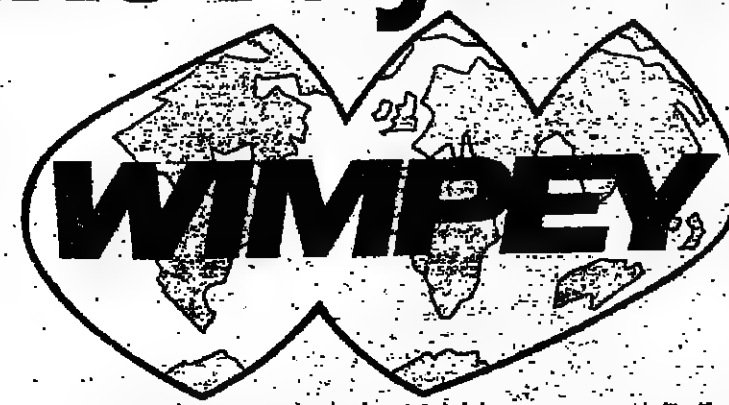
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GOVERNMENT-SPONSORED FACTORIES III

Problems for planners

AND THE apparent calm of I.K.'s established industrial base, the complex mesh of drains, utility provision and other services which incoming tenants of a government-sponsored factory one to expert and demand. The 40 years since the national Estates Corporation set up industrial planning moved from the primitive to the highly sophisticated.

Clearly, days when the attention was to bring the unemployed of the regions, have passed. The planners of the Industrial Estates Corporation, together with their Scottish colleagues, the competition of the new and post-war speculative development.

For decades of experience armed the Corporation with a formidable expertise in as well as large-scale, to meet their tenants' needs. They have also made own pioneering contributions to overall estate planning, long before the bulldozers and construction gangs move in, are two factors which line to make such industrial development different from all others. The first factor is social, the second financial.

Financial

The financial element which influences planning is concerned both with the grants offered by Government to industrialists in the development areas where they have factories, and special concessions to those who rent or buy Government factories. As the country's largest industrial landlord, the English Industrial Estates Corporation has become expert in making the fullest use of such incentives.

Added to loans, removal grants, training grants, and the other incentives Government provides for those setting up in employment in the North, what it prefers to call the Areas up acute unemployment for Expansion, can be added

extra inducements related particularly to the Government factories.

Rents, set over a 21-year period, and reviewable after seven and 14 years, are not subsidised. They are, however, based on a district valuation which inevitably makes them good value compared with non-development areas. If extra jobs are provided by the enterprise, the first two years occupation may be rent-free.

Those who wish to buy their own factories may do so on a 99-year lease, with the additional incentive that the total cost can be amortised at current interest rate up to 15 years. The ground rent payable to the Corporation is again based on local valuation and subject to revision. Grants on factory cost, ranging between 20 and 22 per cent, may be claimed from the central Government, depending on the development area status of the district where the factory is situated.

These social and financial considerations, which are advantageous to the local expanding industrialist or the firm prepared to relocate its operations, have over the years affected local and strategic planning.

Working hand in glove with

the Department of Industry and the Department of the Environment, the Corporation notes the areas of need and what parcels of land are available for industrial development. It is at this point that the Corporation's small army of planners come into their own.

The techniques first developed at Team Valley in the North-East have been refined and sophisticated to take account of modern needs and changes. With the estates planned on a grid, sufficient land must be left available both for expansion by current tenants and those who may be attracted in the future.

Development must be flexible. On such estates are continually changing. Power sources, effluent disposal, goods and passenger transport, road and rail programmes: these and many more factors must be considered as the estate is laid out. Where single units are constructed, the same problems arise on a smaller scale.

Team Valley itself has stood the test of time remarkably well, and experience gained there has been put to good use, not just by the Corporation but by other local and public agencies who have seen the need to develop industrial estates.

Some of the buildings may be dated, but the layout principles—with their close attention to services—have stayed mainly the same.

The other principle, that the prime purpose is to provide local employment, has an inevitable spin-off as factory and estates construction continues. For it is Corporation policy to use the services of local professional and construction staff, while retaining control over the eventual design of the units being built. Even before the first man or woman clocks on at the new factory, considerable work has been provided through the local construction industry.

To-day, there are many Corporation sites available, with considerable land earmarked for expansion. One area where space has become more scarce, is through the provision of car parks. When Team Valley started, few of the workers possessed cars. Now most of them do, and due allowance must be made for workers' cars on new estates.

Industrial estate planning may look simple, but for success both meticulous care and imaginative foresight must be used in like amounts.

Roger Beard

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Factories in advance

ADVANCE FACTORIES" is the motto of some stakhanovite. It is the well-established principle of designing building general-purpose factories in anticipation of demand. Started before World War II, the advance factory programme has had a considerable impact on industrial architecture and helped change the shape of the new industrial nation.

One might expect that the modular approach to the advance factory programme leads to a limitation in the final size of the plant. However, the larger types of advance factory start with a working area of some 4,500 square metres, against the unit area for the terrace units of 255 square metres.

At least four variations of advance factories are available on Corporation sites, using the full design power the Corporation can draw upon, and suitable for industries ranging from clothing, through engineering to electronics. They are similar in design and concept to those non-custom built factories now under construction in the new towns, and the Corporation pays a similar regard to landscaping.

Gateshead, where it all started, cannot be said to be the Venice of the North. Yet, from the forward-thinking architect, provided that the texture and landscaping which started the aesthetically pleasing industrial architecture which had proved satisfactory to many tenants.

Within the factories, the emphasis is on the fullest headroom with the minimum of obstruction in the way of pillars, to give as much work space as possible. Entrances and exits are also built in to ensure that there are no difficulties of access. The attention to the working environment in the modern factories also reflects the humane roots from which the current Government-sponsored factory programme has sprung.

At some stage, though, the tenant or purchaser must come into discussion to establish what detailed variations they may need in a standard design. Here, again, is the strength of the Corporation. Architects, surveyors, engineers and designers constitute their design team.

For the industrialist, his team will comprise production and other experts. Together, the remaining problems can be sorted out and, as important to the success of the Corporation, what has been learnt from such meetings can be incorporated into their future design programmes.

The design of advance factories does not, of course, remain static. New materials and techniques are used as they become available, but standardisation for the units to be erected as cheaply as is commensurate to conform with the building and factory regulations.

R.B.

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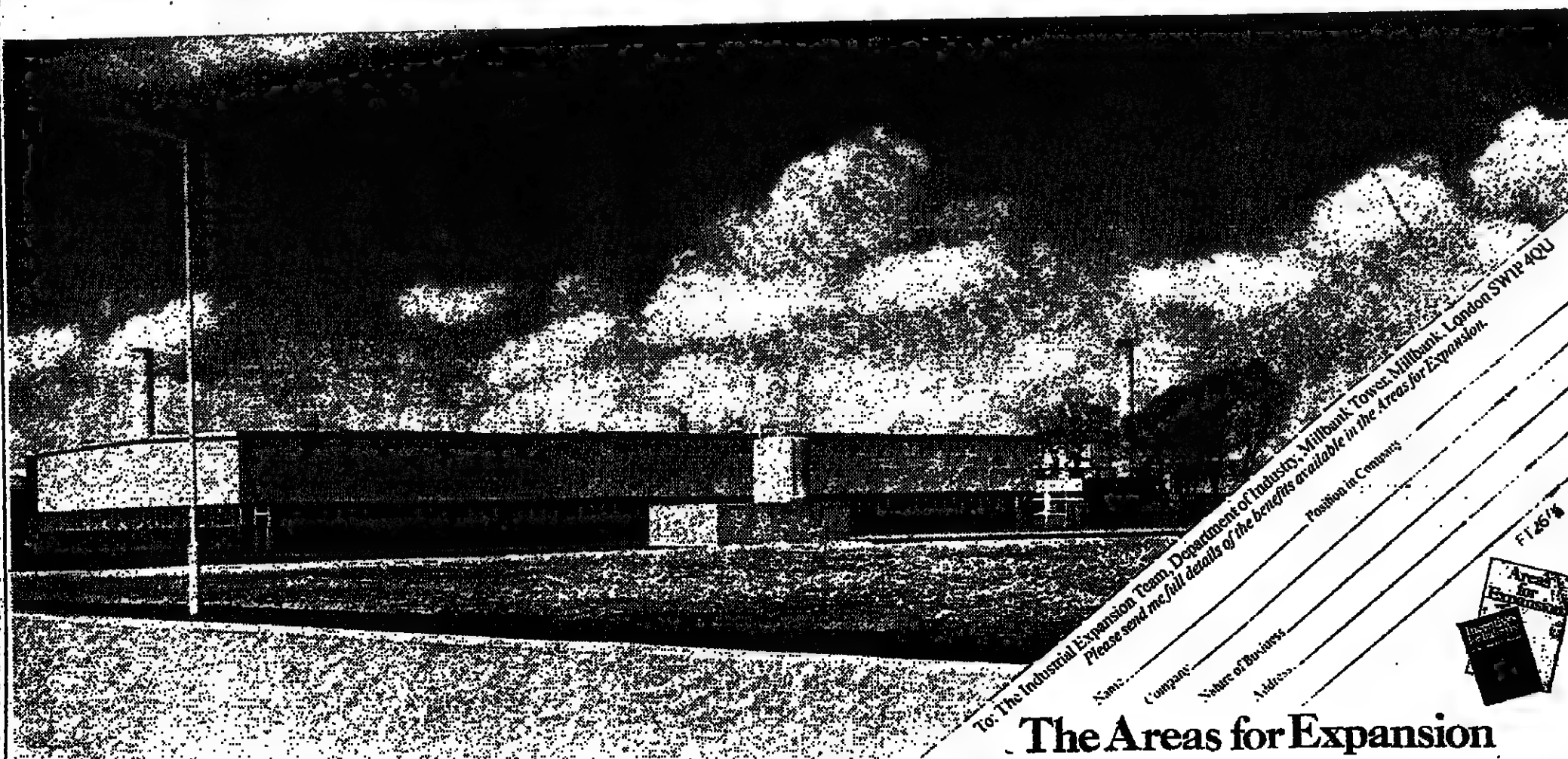
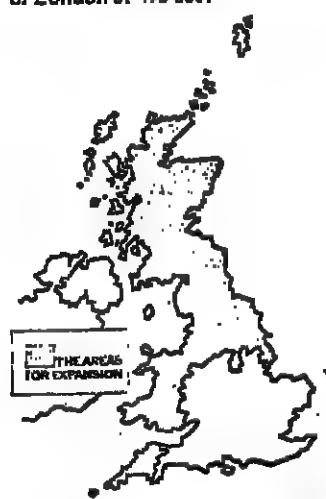
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The Areas for Expansion

GOVERNMENT-SPONSORED FACTORIES IV

Aim is to attract new industries

THE MAP room at the English amples—to see whether they can vision of new factories and jobs in areas where the development plans of these two major nationalised industries involve redundancies at old steelworks and pits. The national factory building programme is being geared up to make provision for new work ahead of redundancies in the regions caused by changing industrial needs. The BSC, the Welsh Development agency, and the Welsh Office are co-operating to inject new work into Ebbw Vale in advance of the closure of steel production at the BSC works there. In several mining areas advance factories are being established in pit villages where the coal seams have only a short working life.

Regional

Among the more powerful figures administering the Government's regional policy are the regional industrial directors of the Department of Industry. They press the cases for their regions having new factories on specific locations. The English Industrial Estates Corporation and the Scottish and Welsh agencies then build the factories. In practice the building agencies often lend their professional expertise in helping the regional industrial directors prepare their cases for final decision at the Department of Industry in London. The way the factory building programme is being balanced against needs in many parts of Britain these days can be shown by the break-down of factories planned or under construction. The Northern region has been allocated 42, the North West 35, the South West 11, Yorkshire and Humberside 30, the East Midlands 3, and the rural areas will get 16 under proposals by the Development Commission. Government factories provided under the Industry Act and previous legislation are all within the Assisted Areas and

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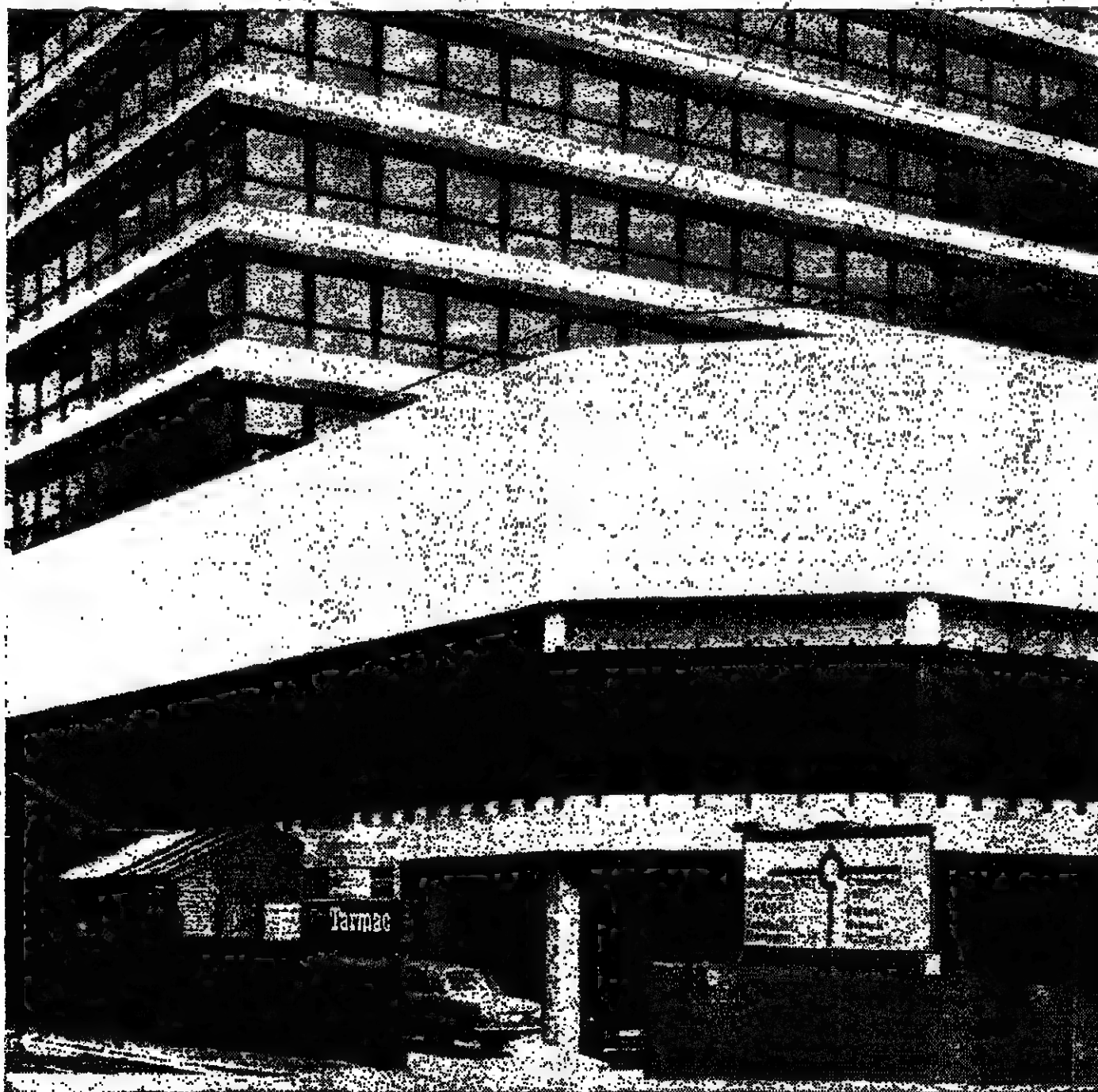
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THERE ARE 340 industrial estates in the U.K. managed by the English Industrial Estates Corporation and, since last year, by the Scottish and Welsh development agencies to provide job opportunities through Government factories. That represents the biggest industrial building programme ever seen in Britain.

It is the more remarkable because the developments are confined by statute to the officially-designated Assisted Areas of the west, Wales, and the north. Mr. Walter Bevan, chief executive and secretary of the English Industrial Estates Corporation, explained: "We build to provide jobs where they are needed and so, by definition we build very often where commercial developers of factory estates would not care to risk their money."

In spite of the necessity of stinging Government factories where unemployment is high rather than where communications and access to markets are best, it is estimated that some 1,300 companies are based in the Government factories. For many years the estates have acted as seed-bed for enterprise.

Mr. Horace Heyman, chairman of the English Industrial Estates Corporation, is an industrialist who built up his own business, Smiths Electric Vehicles, on the Team Valley Estate, outside Newcastle upon Tyne. That is the biggest of the Government estates and the site of the headquarters of the Corporation.

Having been a tenant here and having started in a very small way I would say that an industrial estate offers great advantages," he said. "While managing a growing business you can move easily from factory to factory while keeping the same address and the same labour force."

The stability of the labour force on the estates and the loyalty of workers to estates—sometimes overriding their loyalty to individual employers—is an important factor in estates development. A few companies complain that, by being upon an estate, they lose labour to their neighbours. But more often than not the fact is that they lose it because of their own shortcomings in pay and conditions. The truth of the labour pattern on the

estates seems to be that the best companies act as bell-wethers to the management flock. The conditions and standards they set, and sometimes the pay rates as well, tend to be followed by the other companies in order to arrive at a stable labour local situation.

The history of the U.K.'s Government factory programme runs parallel with the evolution of the nation's regional development policies over the last 40 years. In both areas of economic management British techniques are acknowledged to be among the best in the world.

Depression

In 1934 Britain was emerging from a severe trade depression but the older industrial areas such as Tyneside and County Durham—areas welded to mining, steel, and heavy industry such as capital plant and shipbuilding—were not recovering at the same rate as the rest of the country. More than four out of ten of the working population of Gateshead were unemployed. The result was that the Government appointed two commissioners for the depressed areas of Scotland, and England and Wales respectively. A year later a Mr. Sadler Forster wrote to The Times setting out the advantages of providing in areas of great need some ready-built factories, together with the kind of services already to be found on some British trading estates run by commercial companies: a good example being the prosperous Slough Estate. Mr. Forster was to become chairman of English Industrial Estates Corporation and be knighted for his services.

In 1936 the concept was translated into reality when the first Government trading estate was announced on a 700-acre site at Gateshead. That was the start of the Team Valley estate, which is still the biggest managed for the Government, and emerged as the headquarters of the English Industrial Estates Corporation. By the outbreak of World War II, 1m. square feet of factory space had been occupied labour to their neighbours. But more often than not the fact is that they lose it because of their own shortcomings in pay and conditions. The truth of the labour pattern on the

of Industry Act made the Board of Trade responsible for the proper distribution of industry and the financing of Government-backed industrial estates companies.

By 1960 the company called North Eastern Trading Estates, which had been set up to run Team Valley, was responsible for 38 industrial estates and sites that were being developed all over North East England. What had begun on Tyneside to alleviate a special situation of acute unemployment was spreading into a national movement. The company was administering 12.5m. square feet of factory space and its tenants were employing some 60,000 people. Four other industrial estates companies set up by the Government were by then also administering estates in Cumberland and on Merseyside, in Wales, and in Scotland.

At that point the Government welded the whole movement into a national entity by forming the English Industrial Estates Corporation to manage the English factories and continue a building programme, with similar corporations for Scotland and Wales. The Local Employment Act of 1960 also took regional policy a step forward, in liaison with the factory programme, by providing that Industrial Development Certificates for new manufacturing plants should be issued with

particular regard to the need for providing employment in the development areas of Britain. In practice this meant that IDC should not be issued outside a development area unless the project could not reasonably be undertaken within one.

Last year another important change took place in the organisation of the government factory movement when Scottish and Welsh development agencies were created to take industrial development in two countries and work closely with the newly-formed National Enterprise Board.

The Government took view that the two new agencies should be responsible for factory building programmes in their countries so that they be dovetailed with the national industrial strategies. The countries the matching job opportunities with closure of old industries is going to be of major concern for some years to come. The Scottish and Welsh agencies have taken over work and staffs of the industrial estates corporations. The result may be a more petitive spirit between the agencies towards attracting industry into their areas, promises to be an interesting experiment.

SM

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The Executive's World

EDITED BY JOHN ELLIOTT

In a second article on the Littlewoods Organisation, Elinor Goodman, reports on the company's retailing turnover in mail order and chain stores which totals £470m. a year

Two distinct routes to retail growth

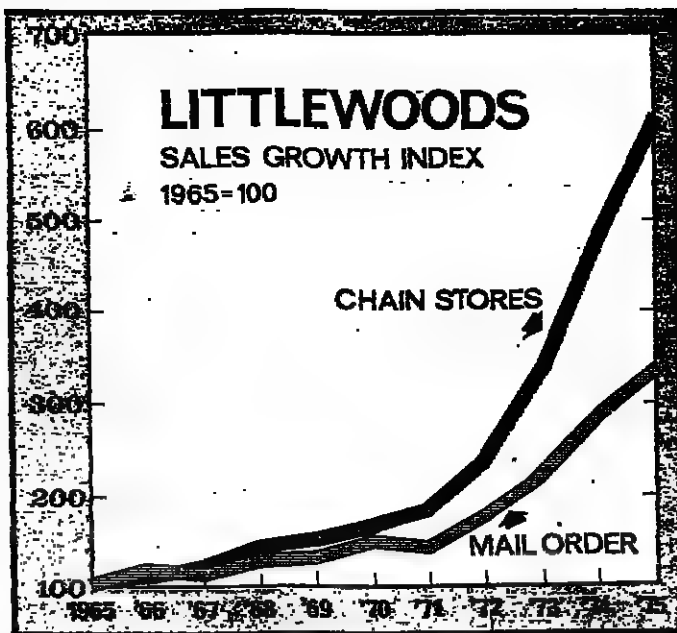
THE LITTLEWOODS Organisation is one of Britain's top ten retailers with a turnover of £470m. a year. But, unlike some of its competitors in the High Street big league, such as Woolworths and Marks and Spencer, it is split into two distinct divisions — mail order and chain stores. The mail order division is the bigger of the two both in terms of profits and sales. But it is the chain stores division, with about 100 shops, which has grown faster over the last three years.

In terms of the number of shops, the Littlewoods chain store business is on a par with its nearest competitor, British Home Stores. But it is still hampered by having some small shops — six out of a total of 100 are under 7,000 square feet in area, for example. The average Littlewoods has a sales area of 23,000 square feet and, 75 per cent. of the size of a store for British Home Stores though new developments like one in Glasgow, go as large as 100,000 square feet. Despite the smaller shops, however, turnover is about the same as BHS, partly because of the different product mix — Littlewoods, which after the war sold more food than anything else, still sells more of the high-turnover food lines than BHS. Net margins in Littlewoods are probably less than in BHS because of the cost of its new opening programme — currently running at about six new stores a year, though it has more freehold properties than most publicly-quoted retailers.

High Street

But it is only relatively recently that Littlewoods has become a significant force in the High Street. In 1970, for example, sales were running 25m. behind those of BHS with only eight fewer stores. The group lacked any firm national image with shoppers and was still far stronger in the north than in the south in terms of coverage. Partly as a result of its geographical unevenness and partly because, like Woolworths, it had so many different lines of stores, shoppers in some parts of the country did not always know what a Littlewoods store was.

Then in 1971, it was decided to test the viability of cutting the range of goods offered at the gross margins in six areas. The pilot scheme was a success and in 1972 the exercise is repeated nationally. Gross margins, which have since been reduced a further 3.5 per cent., are cut by 2.5 per cent. At the same time, slow selling lines are dropped and fancy goods were dropped from the stores. Overall, the range was cut by a third and far more emphasis is put on promotion.



Growth of Littlewoods chain store sales—from shops like one in Srixton in south London (right)—has outpaced its mail order business in the past ten years.

Planned selling was introduced and the individual branch managers were given less autonomy over the proportion of space given to particular lines. Big selling lines, like tights and ladies' knitwear, were given far more shelf space than before and the buying department was encouraged to buy in depth those lines which it thought would sell well, rather than tending to stock a wide but shallow range.

Despite these changes, Littlewoods' image in the High Street is still weaker than some of its competitors, particularly in the South where it is still represented in only a relatively few towns. Though there might seem to be a gap in the mass-market variety stores for a chain aiming somewhere below BHS and above Woolworths, Littlewoods says that, like BHS and Marks and Spencer, it wants to offer "value for money" and to be seen doing it. It denies that its appeal is more downmarket than BHS but both its stores and merchandise seem to be more successful in conveying low prices than quality.

Compared with Marks and Spencer, Littlewoods stores are deliberately a little cluttered: the counters are higher and the aisles between them narrower. By comparison with some of its chain-store competitors, its prices seem cheap, though Marks tends to use more expensive fabrics, and sell far less imported clothes. Similarly, the styles in Littlewoods, as in BHS, tend to be aimed even more squarely at the mass market than Marks'. Thus Littlewoods continues to sell more mini-skirts than its competitors. In some areas, there is more emphasis on youth and fashion



than in Marks: the styles that Littlewoods sells, though bearing no resemblance to current Kings Road fashions, tend to be more extreme than those in Marks and the colours brasher. The company says the emphasis on value has paid off in so far as the increase in volume has more than made up for the margin reduction in terms of profit. But the danger of putting so much stress on price, without building up any other strong image, is that customer loyalty may prove weak if the lower prices cannot be maintained.

Though shoppers may think the value for money in Littlewoods is good now, the group has not for example achieved BHS's established reputation in lighting or Marks' name for quality, although it believes that its reputation is strong in fresh food, hosiery and restaurants. Catalogues

A similar approach to building volume was taken on the mail order side, which in 1971 was hit a body blow by the postmen's strike. The merchandise in the six separate catalogues has become more standardised even though the separate names for the six catalogues have been retained. There are only marginal differences in presentation and the merchandise is the same in each catalogue, selling under the same Spinney brand name. Learning from the experience of the chain stores, the range was reduced and in 1973 the

BUSINESS PROBLEMS

BY OUR LEGAL STAFF

Obligations for repairs

When I have asked for rent of an old cottage I was told that if I tried to collect, the tenant would immediately apply to the Council for all costs of compulsory repair orders. The tenant has been offered council accommodation more than once and has declined. Can you advise me as to my legal position?

You certainly do have considerable repairing obligations under Section 32 of the Housing Act 1961. You may, however, be able to require the tenant to give up possession on the ground that suitable alternative accommodation is available if you can procure the local authority to certify that it will provide suitable alternative accommodation by a specified date. You would, of course, have to determine any contractual tenancy which may be still existing by a proper notice to quit, and the date specified by the local authority should be such that the accommodation will be available after the termination of the contractual tenancy.

A mistaken deal

I incurred a capital gains tax liability of £598 on a takeover and asked my stockbroker to suggest a "bed and breakfast" deal, in connection with other shares I held. Owing to a mistake, the deal they carried through resulted in an increase in my capital gains tax liability. The brokers have apologised and offered to repay their charges, which I consider not good enough. What do you think? We think that you may well have a claim against the brokers for the amount of additional capital gains tax incurred, and, possibly, for the initial £598 as well. This will, however, depend on a careful analysis of the transactions between you and the brokers and on there being no express disclaimer of liability. You should consult a solicitor.

No legal responsibility can be accepted by the Financial Times for the answers given in these columns. All inquiries will be considered by post as soon as possible.

PARTICIPATION

A prospectus of 'nightmares'

A DIRE warning about the ills overmanaging and misdirected investment is paid for by the society if current moves for increased worker participation were to "go wrong" has been assembled by Professor Tom Kempner, principal of the Henley Administrative Staff College.

Professor Kempner argues that managements still need to be endowed with authority whatever degree of participation is practised. He suggests that a stable society, increasing wealth per head, and a greater freedom of choice for the individual are also needed. Otherwise, he forecasts seven "nightmares":

1—People who should, or might, be leaders and managers give up because the game is not worth it. For example, because differentials are too small, tax too high, positions of authority are too precarious because of excessive turmoil and near anarchy.

2—Demands for participation, however defined, are not matched by willingness to accept responsibility.

3—Governments meddle excessively, thus increasing uncertainty and bringing with it a feeling of the capriciousness of a society out of control.

4—The discipline of effort and reward is ignored by the state which, for ill defined short-term "social" (for which read "political") reasons, subsidises inefficiency and discourages the very changes which are needed to support a higher level of general welfare. Instead of easing the adjustment to new jobs in new industries and areas,

the "spoon" report continues: "There have been suggestions that if management were permitted to take part in policy making, then they would feel a greater loyalty to the enterprise in which they work—in other words behave with greater responsibility. There is little evidence of this."

The Corporation in Modern Society. Models for Participation. By T. Kempner.



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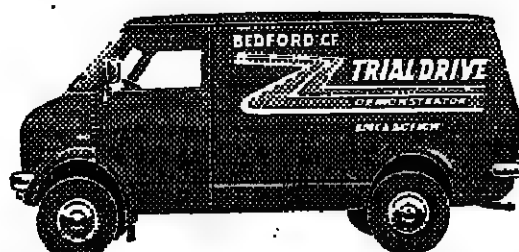
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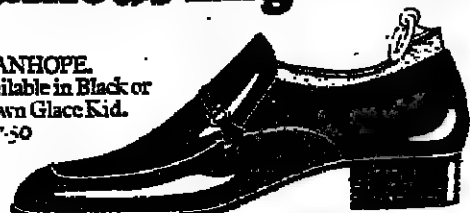
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WEDNESDAY, MAY 26, 1976

Tell it to England

WHEN THE Government's Green Paper on Devolution appeared last year it was generally agreed that, so far as Scotland was concerned, it fell between two stools. It neither met the arguments of the devolutionists nor satisfied those who were fearful for the unity of the Kingdom. It envisaged setting up a Scottish Assembly and Executive but bestowed powers on them with such a cautious hand that neither the political nor the economic grounds for action were vindicated. Nationalist sentiment in Scotland was if anything further irritated and the groundwork of perpetual friction between London and Edinburgh was laid.

The alternative

In view of this reaction, the Government was obliged either to withdraw on to more solid unitary ground or to proceed still further in the direction of devolution. The first course was politically fraught with danger, though individual Labour MPs and many Conservatives are in favour of it. Having come so far and promised so much the Government could not have retreated without playing straight into the hands of the Nationalists and, incidentally, causing a disastrous division within the Labour movement in Scotland. It has therefore chosen the alternative and now offers strengthened powers and greater independence for the new institutions of Scottish government.

Mr. Michael Foot's statement to Parliament yesterday removes some of the more glaring internal inconsistencies of the original document. In particular it has whittled away the residual powers of the Secretary of State for Scotland. He will retain his seat in the Cabinet as a kind of Scottish lobbyist but his ability to interfere in Scottish affairs will be extremely limited. He keeps his power to give selective industrial assistance under Section 7 of the Industry Act (as in the case of Chrysler) but the other powers of the Scottish Development Agency are handed over to the Assembly. If the Assembly passes legislation which appears to be outside its statutory field of competence it will be a judicial committee and not the Secretary of State who will decide. The Chief Executive will be chosen on the strict advice of the Assembly, and the Secretary of State will have no role in setting the number or pay of his fellow

members. The reserve powers of the U.K. Government—always an unnecessary concept considering the over-riding sovereignty of Parliament—are now viewed in a more relaxed fashion.

All this undoubtedly reduces the potential causes of tension between Westminster and the devolved Assembly, though of course it will not entirely remove them. There is bound to be a prolonged annual haggling over the size of the block grant to be allocated from London to Scotland and the Scottish National Party will presumably make a ritual out of allegations that Scotland has been cheated. But, granted the assumption that if the U.K. is to be preserved some major concession has to be made to Scottish sentiment, then the Government's new scheme makes more sense than the old one or than the half-hearted compromise now adopted by the Conservative Party.

Compatible

It now has to be seen whether a scheme which meets the situation in Scotland is compatible with the political realities in England. The Conservatives and Ulster Unionists will vote against the Second Reading of any Bill on the lines proposed. It will therefore require no more than 30 or 30 Labour abstentions either on Second Reading or at subsequent stages of the legislation to bring the process to a halt. Prolonged filibusters and procedural rear-guard actions are also certain. This is a daunting prospect for any government, but particularly for one whose general credibility and staying power have been called in question by other events.

The difficulty can be met not only by a display of the kind of resolution and political sensitivity that have not hitherto been this Government's forte. What is needed is an intense effort not simply on the part of the Prime Minister and Mr. Foot, but of the Cabinet as a whole, to persuade English public opinion that nothing less than the present proposals are likely to maintain the U.K., and that the U.K. is worth maintaining. If these propositions can be established, the unwelcome idea of a referendum in England and not the Secretary of State who will decide. The Chief Executive will be chosen on the strict advice of the Assembly, and the Secretary of State will have no role in setting the number or pay of his fellow

France, Saudi-Arabia and Jersey are changing over to "electronic switching." Christopher Lorenz describes the new system.

A big step forward in telephones

THOUSANDS of people in such diverse states as France, Saudi Arabia and Jersey have learned a new catchphrase since the beginning of May: "electronic switching." As far apart as Stockholm, London, and Disney World, Florida, it has also been the focus of three weeks of meetings between top executives in the telecommunications world.

Unlike many other bits of technological jargon, this one is of considerable importance to the general public. As the French Government has demonstrated with its new \$30m. crash programme, the electronic switching of calls in telephone exchanges is necessary if the country's archaic telecommunications network is to be modernised and if—as the President has decreed—two-thirds of the population are to have telephones by 1980.

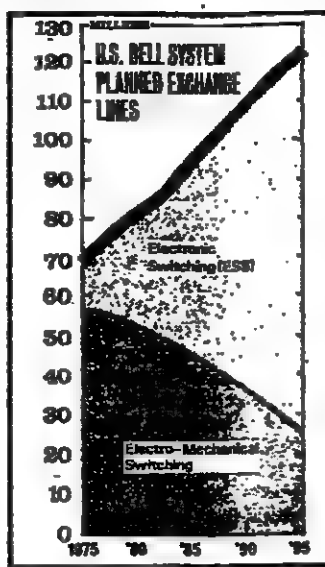
The day after the French decision was announced, it was revealed that Saudi Arabia was close to a decision on who will supply nearly as much equipment of similar design, for its expansion programme. And these are only the two latest countries to select electronic switching as the best way of simultaneously modernising and expanding their national telephone networks.

Within a week of the French news, Jersey opened its second electronic exchange, incorporating a more advanced design than anything in the main British network. For Jersey, which surprisingly has a more modern existing network than its large neighbour, the attraction is not one of meeting a crash programme. Rather, electronic switching offers considerable savings (if not in first costs, then in the field, on maintenance, for example), as well as high reliability and a wide range of new customer services.

Keeping down costs

The better the established national network, the more difficult it is to justify the cost of just adding new equipment to work with the old. This is one reason why the British Post Office has not yet ordered many electronic exchanges. But the U.S. Bell System claims that the use of electronic switching is already helping to hold down the cost of telephone calls in a number of ways, and it has over 1,000 electronic exchanges in use.

Most telephone users do not appreciate the significance to themselves of how much their national administrations spend on buying and operating exchanges; recent public controversies over "switching" orders have been more about their pol-



as labour costs increase and as the cost of electronic components falls. In addition, it can not offer such sophisticated services to the user.

So what is electronic switching? How does it fit into the general picture of future communications, as described last week in—of all places—Disney World? And what impact will it have on the world telecommunications market?

Telephone exchanges have two major elements: the switches themselves, and the mechanism which controls their operation and the routing of calls. Traditionally, both parts have consisted of electro-mechanical equipment.

In Britain, the term "electronic switching" is being widely used to describe the new TSE 4 range, though its "electronics" is limited to the use of solid state components in various parts of the exchange. Internationally, the term refers to the use of computer-driven software programmes to control the switching, in place of traditional "hardware." Sweden's L. M. Ericsson has had particular success in getting customers to attach computer-control to existing electro-mechanical exchanges of the "crossbar"

variety. But in the majority of computer-controlled exchanges, the switches themselves are basically miniaturised versions of traditional crossbar technology—in which the switching contacts are made by moving parts. Only a few of the very latest public exchanges have no moving parts at all, and are therefore completely electronic.

This contrasts with the more advanced market for privately-owned business exchanges (or PABXs), which are not part of the public network, and which for technical and political reasons do not suffer as many constraints on design innovation. One computer-controlled machine has been on sale in the U.K. since 1972, and others are expected to follow in the next few years.

Customer benefits

Computer, or "stored programme" control (generally known as SPC) of exchanges in the public network offers a wide range of advantages. These are best divided between customer and administrative facilities, though most of the latter are indirectly of advantage to the customer, in terms of quality and cost of service. Basic to both categories are greater reliability and flexibility.

Examples of pure customer advantages are: by pressing a few buttons, you can get calls to "follow" you from office to home (especially useful for doctors); you can "store" the numbers you use most frequently, to avoid having to dial each of them in full; and you can expect more informative and obviously more accurate bills than many telephone companies currently offer.

The real pluses are on the administrative side. Provided it has been written with every eventuality in mind, a set of stored programmes is much more reliable than electro-mechanical controls, which are prone to faults because of dust, lack of maintenance, and other factors.

SPC is more flexible in every way than traditional equipment—for number changing, adding customer facilities, re-routing inter-exchange calls and so on. Instead of having almost to rebuild whole exchanges, a few keys are pressed by a typist, and the software is changed.

One of the greatest administrative attractions is simplified maintenance. The operating company no longer needs teams of engineers in each exchange. Not only does the computer automatically identify faults, but much maintenance can be carried out remotely, several exchanges being handled to-

gether on a central site. One of the Bell System's latest large SPC exchanges needs only a fifth of the maintenance engineers as its crossbar predecessor. All this cuts costs, once switch contacts are made by moving parts. Only a few of the very latest public exchanges have no moving parts at all, and are therefore completely electronic.

The use of small switches and software controls also saves space: one of the systems being purchased by France, Ericsson's new AXE design, occupies only about a quarter the room of a crossbar exchange. And in the U.S. one large city estimates it could cut the number of exchange buildings from 250 to 60 if electro-mechanical equipment were replaced with SPC.

The capital cost of SPC has hitherto been lower than for crossbar in only the largest installations, some recently quoted prices for SPC have been very high. But advancing technology, and inflation are altering the balance in its favour.

Ericsson claimed at its Century Symposium in Stockholm this month that its AXE is cheaper on first cost for exchanges with more than about 5,000 lines—which is relatively small. In any case, the crucial calculation is the combined first and after-cost.

The advantages of SPC have become even more convincing with the very recent introduction in North America of digital switching. The traditional method of switching, and that still used by most SPC exchanges, keeps open a separate path for each telephone call. In other words, conversations are separated from each other in a "spatial" manner.

Digital pulses

In a digital exchange, the voice wave is transformed into a series of on-off pulses, and parts of each exchange can handle several of them on the same path at once, divided only by time. This brings a double benefit: even less space and more capacity than other SPC exchanges. Digital switches are even smaller than miniaturised crossbars, they are faster, and a "time division" switch can handle far more calls. Chicago and New York will together need only 14 of Bell's new ESS 4 digital trunk machines to handle projected traffic in the year 2000, whereas they would need 58 crossbar machines.

Digital switching will only reap its full technical and economic potential when it is no longer necessary to convert the traditional form of transmission into digital pulses. In the interests of quality, capacity and economy, Britain, France and



A Northern Telecom new digital switching system being tested in the laboratory.

Bell in the U.S. have pioneered digital transmission. The growing use of telephone lines to carry computer data, which is coded in an on-off, digital manner, has added further impetus to this process.

Probably the first telecommunications manufacturer to announce a comprehensive programme of digital equipment's Northern Telecom, from Canada. At a seminar last week in Disney World, it was notable that Northern's executives laid most emphasis on the cost-saving advantages of digital switching and transmission, rather than the prospects for new customer facilities. They stressed that digital technology could be spread gradually through the network, and that the pitfalls of introducing the new with the old could be avoided.

For both telephone administrations and equipment manufacturers, SPC has presented a formidable challenge. The cost of developing Bell's range of electronic switching systems (ESS), has already topped \$200m., and it has the unique advantage of a large, standardised market. Ericsson expects to spend over \$50m. developing its AXE alone. But it is a challenge of quality, as well as quantity. Apart from the upheaval in the factory required by SPC (and described in the Financial Times of May 19), every company has found it difficult to develop software expertise quickly enough.

Another change is on the international market. The flexibility of electronic designs and software control make it easier to give the necessary development outlay to adapt changes to a wide range of different national telephone networks. Traditional competing barriers have already started to crumble, certain established manufacturers have broken into new markets (pre-eminently Northern Telecom in the U.S.), and new competitors have emerged from other sectors of the electronics industry (Philips is the best example). So the complete impact of "electronic switching" has already been considerable, and will become even more so in the next ten years. A spin-off project of a whole new range of communications services, which are sustainable day-by-day.

Mobile phone system

At the Stockholm meeting, for example, a paper from Dr. W. D. Baker, President of the U.S. Bell Laboratories, talked of a high-capacity mobile telephone system, which could serve the nation's fleet of 600,000 motor vehicles. Those who doubt the need for such innovation are likely to be persuaded by the argument that electronic switching will improve the quality of basic communications and lower its cost. No one who disagrees with Mr. Robert Schriener, Northern's new chairman, that "the telephone is the duty has to find ways of doing everything better and cheaper."

Mixed feelings about employment

ONE CANNOT but regard the help to reinforce the effect of latest unemployment figures with mixed feelings. The point was that the underlying trend of TUC special congress next unemployment, which was still rising fairly steeply until February, actually fell slightly in March and rose only slightly in April: since notified but unfilled job vacancies had been rising gently since the beginning of the year, it looked as if demand for labour might have begun to increase at an unusually early stage of the business cycle.

The figures for mid-May make the underlying trend look rather different and less surprising. Unemployment turns out to have risen again fairly sharply while the number of notified vacancies has fallen for the first time since December. The latter fall is not large enough to be significant, and a comparison of the rise in unemployment between the last two three-monthly periods shows that there has indeed been a marked deceleration—due in part to the Government's job creation schemes.

Levelling out

If one takes these latest official figures in conjunction with the last CBI survey of the industrial outlook, which showed a larger proportion of firms expecting a cut rather than an increase in their labour force up to the summer holiday period, one comes to the tentative conclusion that the level of unemployment is probably beginning to level out but has not yet begun to turn upwards. It is reassuring to learn that the usual pattern of the business cycle has not changed. There will probably be a period over the next months ahead during which a sharp increase in productivity will help company profits and the level of unemployment will

MEN AND MATTERS

Donaldson's way up

Scotsman James Donaldson is probably the second youngest vice-president Ford has ever had, quite an achievement when you consider the man who became a vice-president during the war in his mid-twenties was Henry Ford II himself. It was announced yesterday that Donaldson, 33, takes over as one of Ford of Europe's 19 vice-presidents and he will be in charge of car product planning across the whole continent.

For a while, the U.K. was rather under-represented in that important grouping, with Walter Hayes, heading public information, being the lone Briton. Now there are two others, Bill Hayden (manufacturing) and Ron Mellor (car engineering). Donaldson takes the place of Eric Reickart, an American.

The new vice-president is closely identified with Ford's major push after the summer into the small car market with the new Fiesta range. This will more or less be in the same street as Volkswagen's Polo or Renault's 5, featuring rear tail gate and front-wheel drive.

Emphasising as a Ford spokesman put it last night that "Europe is a very small place these days," the Fiesta is very much an integrated European design, which in turn means that Donaldson's project. From 1969 to 1971 he headed a European "task force" which made a small car study, and after a couple of years in marketing and sales, he became product planning manager for the new Fiesta. Last March his job was expanded to cover the whole car range.

grammes, experience which should ensure he keeps an all-round view even if the group does tend to get pre-occupied this year with the beauty of smallness.

Timely to boot

David Henderson must be granted a good sense of timing. There was our Concorde proudly landing on American soil—and there was Henderson, professor of political economy at University College, London, tabulating the project's wastefulness. He saw it and the choice of the advanced gas cooled reactor instead of the liquid water reactor for the nuclear power programme as monumental (£40bn.) errors in public expenditure decision-making.

Henderson is a kindly 49-year-old Yorkshireman, whose qualifications for putting the boot in at his inaugural lecture before a distinguished audience are considerable. Sandwiched between the academic phases of his life which began with winning an Oxford First at 19, and included an economics fellowship at Lincoln College, Oxford, he has been an economic adviser to the Treasury, the Ministry of Aviation and the World Bank.

His audience, which included Lords Balogh and Kaldor, controversial economic advisers to the 1964-70 Labour Government, managed a few chuckles. Like, for instance, at the story of the so-called World Bank "task force" which made a small car study, and after a couple of years in marketing and sales, he became product planning manager for the new Fiesta. Last March his job was expanded to cover the whole car range.

An affable man, suitably possessing "enormous drive," Donaldson has been with Ford 12 years. He started as a graduate trainee before moving on to be a product analyst on the company's large car pro-



"We have named it, but we're waiting to see if he's dropped from Sir Harold's Honour List."

but it was perhaps reassuring to see a few anonymous Whitehall heads nodding discreetly as Henderson hit out at "the unimportance of being right" among the British civil service's measuring rods of talent.

Klosson's cautious move

Kraig Klosson's impressive new title as chief executive for North America for London and Continental Bankers belies the modest scale of the initial move which the group is making into New York. LCB has been in existence for only three years itself, and though it hopes for great things from its latest development the bank is taking the venture very cautiously. Klosson will start off as virtually a one-man operation in New York, using office space in the new branch which is to be set up at the end of this year by the main shareholder of

LCB, the Deutsche Genossenschaftsbank (usually known as the DG Bank for convenience).

The move, however, reflects the growing ambitions of LCB's shareholders to develop international business. Apart from Warburgs, which helped DG Bank set the operation up in London and took a small share stake, the 11 partners in LCB are all representatives of the powerful co-operative banking movements on the Continent which provide extensive services for the local agricultural and commercial community.

LCB, which has Lord Shawcross as chairman, is thus rather different from the normal run of London-based Eurodollar consortium banks. Technically, it does not fall into that category anyway, since DG Bank holds just over a majority. And George Hoffman, who eight months ago joined Brian Campbell as joint managing director, argues that this gives the bank the advantages of an exceptional homogeneity among its shareholders coupled with access to large resources in major European currencies including the D-Mark and the Swiss franc.

Klosson's task will be to offer the services of the London-based bank to U.S. and Canadian multinational corporations, with an open mind on how the New York base will develop.

Name dropping

A recently formed company in Guernsey has applied to the island's Royal Court to change its name. Legal advisers explaining that the two Indian promoters realised they had been "rather over-enthusiastic" in their choice of title. The original was Ramjidayawalka Sons and Co. Group of Engineering Companies Overseas Ltd. The court agreed to let the business call itself the more manageable Ramjidayawalka Overseas Ltd.

Observer

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or 01-930 2631

Three in ten young teachers leaving training colleges this summer will find themselves unable to get work. Michael Dixon explains how excessive generosity in the past and stringent economies now have conspired to bring this about.

Teachers in an unemployment trap

THE NATIONAL Union of Teachers today confirmed that about 15 per cent. of teaching college leavers will be unable to find teaching posts in September.

The announcement, in spite of its up-to-the-minute ring, was issued by the NUT in 1969. It could equally well have dated from the year before or the year afterwards, because around that time the "teacher unemployment scare" was an annual summer event. The warnings from the teachers' unions were as a matter of routine followed by declarations from whoever was Secretary of State for Education and Science at the time that, provided new teachers were willing to go where jobs were available, all who wanted teaching posts could have them. In general, they were, and they did.

Since the Department of Education and Science has no power to direct the employment policies of the numerous local education authorities, the summer exercise was presumably a political device intended to chivy local authorities into taking up their full quotas of new teachers emerging from the training colleges. If so, the device worked.

This year the inevitable hazy total estimates suggest that the proportion of college leavers without teaching jobs will be not 15, but more than 30 per cent, and this time the danger is too real for a mere political device to work.

Admittedly the educational unions continue to rail against a Government policy which exposes education, along with other public services, to the programme of economies in State spending. But it seems significant that the professional bodies have not answered the

recruitment of teachers with strident and concentrated accusations that the Government is thereby "depriving the nation's children." That emotional lever has been applied continually in the past, although virtually every research study conducted has invalidated the profession's claims that smaller class sizes mean better educational attainments by pupils.

Hard edge

The signs are that the adult unions' protestations now lack the hard edge even of conviction. They must know that, however many young would-be teachers face winter lacking the jobs for which they have been exclusively trained, there is precious little that central Government can do about it. Teacher employment has gone beyond the field of national politics and come up against the steeper of hard, local economies.

The central Department of Education and Science has had a part in bringing about the current surplus of college leavers, and in theory could be criticised for it. The decision to cut the number of teachers in training was taken, following indications of a reducing birth-rate, under Mrs. Margaret Thatcher's Ministry in 1973, and the unfortunate people coming from the colleges this summer mostly did not enter them until 1973.

But in practice, whatever the Department can justly be criticised for, it is not for the present problem of teacher supply. With the training colleges under the control of the local authorities, any central decision to reduce the total output by a considerable amount—

and the intention is now to halve the number of college places from 120,000 to 60,000 by 1981—necessarily takes time to put into effect. The Department's plan for a gradual diminution in output, including the inclusion in the rate support grant of sufficient funds for the local authorities to employ the planned production, seem to have been soundly based on the economic forecasts prevailing at the time.

Events have made nonsense of those forecasts, but that is hardly the fault of the Department of Education and Science. Nor is it the Department's fault that the 105 local education authorities in England and Wales, and the dozen which come under the separate supervision of the Secretary of State for Scotland, have power at the end of the day to decide how many new teachers they are going to support on their area's budget.

If the central Department is pressed against criticism, however, many of the local authorities are not. The decisions to leave much of this summer's college crop unused certainly contains an element of tit-for-tat. Over the expansive years when the education service was politically represented as the main instrument of the nation's faith in a rosy future, the service even at local level came to view itself as of supreme importance. The educators' general refusal to accept objectives by which their activities might be judged in any short-term sense and their arrogation of priority treatment nettled many local authority treasurers. The treasurers' memories have become all the longer as their funds have become short.

But the ingredient of bureau-



Sit in at the Froebel Educational Institute in Southampton.

cratic revenge in the sudden arrest of recruitment is extremely small by comparison with the force of economic necessity. The teachers' unions are far from alone in pressing local authorities to maintain employment for their members. The argument for other workers is supported by a growing call for more recently developed forms of local authority service.

It is well known, for example, that wherever a social work operation is set up by an authority, a demand for its services swiftly springs up, and thereafter tends to expand at a rate faster than the authority is capable of matching. With the benefit of hindsight, the wholesale establishment of such self-stretching operations, many of

which have opulent ratios of middle-management to field workers, may seem a foolish step for a country with limited resources. But that is an academic point in the current situation, where the over-loaded social workers have a more noticeable, as well as more fashionable, case for improved staffing than the teachers can present.

The prospects for newly trained teachers have also been worsened—worry—by another decision made in the more hopeful past, which the teachers' unions loudly welcomed. It was the Government's acceptance late in 1974 of the Houghton Committee's proposals for an average increase of nearly 30 per cent, backdated to the previous May, to the salaries of

teachers other than those in universities. At the time, when the belief was widespread that the big pay rise was no more than was due to the profession, nobody seemed to worry that it might significantly affect its fortunes.

In earlier years the teaching force, in which women are the majority, was subject to a large-scale annual wastage of experienced staff. No doubt the plans of the Department of Education and Science for a gradual reduction of teacher-output were based on the heavy rates of wastage prevailing up to 1972. But the Houghton salary award, coupled with the damage rising living costs have done to women's hopes of giving up work to have children, has sharply reduced the annual

wastage of experienced teachers. But the teaching unions' tactic of acceptance of reality has not been matched by the National Union of Students. Predictably young teaching force more money for each successive year of service, also strongly deter local authorities from engaging new staff.

As a result the existing teaching force of about 500,000 is relatively well off. At the last count, registered unemployment among trained school teachers in England and Wales was less than 1 per cent. But perhaps 15,000 of this summer's college leavers and an unspecified number of those of the next few years will be denied the jobs they expected. That cannot justly be blamed on anyone in particular. Central Government, local authorities, and the organised teaching profession have all collaborated to pull up the ladder behind them.

The teaching unions, to give them credit, seem to have accepted this. Behind their policy of publicly attacking the Government's refusal to exempt education from the proposed economies, these unions have responded to the new teachers' plight by demanding, for instance, that the Training Services Agency be given means to retain surplus youngsters in the profession. Alternative skills, it can be argued that there is no other practicable measure of help available. And while the college leavers' original expectation of guaranteed employment will have hardened the emotional blow of being without jobs, they are objectively no worse off than many thousands of school-leavers and even university graduates are this summer.

But the teaching unions' tactic of acceptance of reality has not been matched by the National Union of Students. Predictably young teaching force more money for each successive year of service, also strongly deter local authorities from engaging new staff.

Revolutionaries

Fortunately, behind the continued policy of promoting the employment of graduates, no matter what the corresponding diminution in career prospects for the generally less socially privileged people who leave school at an earlier stage, there is an official recognition that a large number of unemployed whose life expectations have been boosted by higher education could become a ready-made force for manipulation by revolutionaries. The need to avoid this danger while holding public spending in check, is a severe challenge to Government. It will call for practical help from employing organisations, even though they may already be hard-pressed by labour costs. But if the crisis no worse off than many thousands of school-leavers and even university graduates are this summer.

Letters to the Editor

Arab power structure

From the Ambassador of the United Arab Emirates.

Sir—While appreciating the motives of The Financial Times in publishing its Survey of the United Arab Emirates (May 10), and welcoming its continuing interest in the coverage of Gulf affairs in particular, and Arab affairs in general, we take strong exception to some of the misleading statements included in the introduction by Mr. James Buxton.

One striking distortion is the sub-heading to that introduction which alleges that the UAE is "under the suzerainty of Abu Dhabi." This is a completely false interpretation of the constitutional, political or economic structure of the UAE which is based on full and equal partnership between all the Emirates, rich or poor, large or small. Incidentally, such a claim contradicts much of the material elsewhere in the Survey which tends to stress aspects of decentralisation rather than rigid central direction within the framework of the UAE.

May we respectfully point out that the Union was freely entered into by all the constituent Emirates and there is no question of "suzerainty" or hegemony of any kind. There is, on the other hand, a firm commitment by all to work together in co-operation and harmony to take gradual steps towards fuller integration by general consent and in the interests of all.

This has necessarily meant the broadening of the scope and activities of the Union government (which wields executive power) under the sovereign authority of the Supreme Council composed of all seven Rulers of the Emirates) and the tackling of political, social and economic challenges common to all.

It has also meant that the richer and more populous of the Emirates are also factually responsible for a larger share of the burden of Union expenditure and the future of the Union is debated extensively over long periods of time and resolved strictly in a spirit of unanimity and harmony.

In the light of this well-known background, we find it difficult to comprehend how Mr. Buxton arrived at the conclusion that the Supreme Council in practical terms really consists of President Sheikh Rashid and being vital in maintaining the Union. Such a relationship, we might add, extends to all the Rulers.

We sincerely hope that the inaccuracies and misrepresentations we have mentioned will prove to be only a temporary aberration in a long record of

highly-regarded and balanced reporting by your well-respected paper.

Mohamed Mahdi Al-Tajer,
Ambassador of the United Arab Emirates,
30, Princes Gate, S.W.7.

Devaluation tactics

From Mr. Henry Meulen.

Sir—It is an odd feeling for me to find myself defending a Labour Government, but somebody should point out quickly to Mr. Monckton (May 22) that devaluation of the pound is not designed to increase this country's prosperity, but as a better means than a credit squeeze of remedying an existing imbalance of trade. Either cure is painful, but devaluation is less painful than a credit squeeze because whereas restriction of bank loans chokes down production as well as consumption, devaluation, while making our imports dearer, boosts our exports. The result of devaluation must be a painful rise in general prices here owing to the rise in the cost of imports. But through the boost it provides for our exports it provides a quicker and less painful return to trade balance than does a credit squeeze.

Previous governments have, for well over a century, relentlessly applied a credit squeeze whenever we suffered from imbalance of trade. It is to the credit of the Labour Government that it has instead chosen devaluation. As Agnelli, Fiat, said recently, it does not make sense to throttle production by a credit squeeze when a country is in a tight position owing to having imported more than it has exported.

Henry Meulen,
31, Parkside Gardens, S.W.19.

Celebration Dollar

From Mr. A. M. Pettifer.

Sir—The currency exchange movements last Friday almost tempted one to discern Government policy. To help celebrate the American Revolution Bicentenary the rate must presumably at least once this year achieve £1-US\$1.75.

A. M. Pettifer,
215, Darbey Lane,
Porters Bar, Heris.

The price of learning

From Dr. L. Symons.

Sir—The "£ devaluation euphoria" is rightly attacked by Mr. Gordon Tether (May 19) but in spite of the several telling points which he makes he does not mention the grave problems which continuing devaluation against all other major currencies creates for those who have to haul foreign goods or travel abroad but have no corresponding foreign earnings to convert into the home currency to cheapen their domestic purchases.

The reality of these problems is all too readily apparent to those concerned with the financing of universities and other institutions. Such as libraries, whose income is pegged by government at well below the rate of domestic inflation, with, it seems, no regard at all for the effects of devaluation. Thus, books, which in the currency of the country of publication have probably doubled

in price within two or three years, have trebled or quadrupled in the last few years. Since monies available for expenditure have not increased by more than a small percentage, and have been in some cases actually reduced, many fewer purchases can be made. There can be no simple substitution by "buying British" because by their very nature technical books and monographs arise in one country where the work on the subject has been done, and the same goes for other equipment. Our higher education must soon begin to suffer as we fail to "keep up."

Dr. L. Symons,
17, Wyckwood Close,
Langland,
Sussex.

Words of wisdom

From Mr. J. H. Brooke.

Sir—These words of Abraham Lincoln are as apt now as they were 200 years ago: "You cannot bring about prosperity by discouraging thrift. You cannot strengthen the weak by weakening the strong. You cannot help the wage-earner by pulling down the wage-payer. You cannot further the brotherhood of man by encouraging class hatred."

"You cannot help the poor by destroying the rich. You cannot keep out of trouble by spending more than you earn. You cannot build character and courage by taking away man's initiative and independence. You cannot help men permanently by doing for them what they could and should do for themselves."

When will we ever learn?
J. H. Brooke,
Broad Oak, Shipbourne Road,
Undercray, Nr. Sevenoaks, Kent.

Organisation of the counties

From the Leader of Kent County Council.

Sir—How pleasant it would be to be able to see the problems of Local Government in as simple terms as those of Mr. Shepherd (May 21)—oversimplified solutions to over-simplified stated problems.

It is of course possible to query the exact form which reorganisation took in 1974 and especially to question the exact split especially in the planning sphere between the two tiers of local government. However, this does not mean that all the problems can be abolished merely by removing one of the two tiers. Mr. Shepherd appears to hanker after the solution put forward originally by the Royal Commission, namely that of unitary authorities. However, the unitary authorities envisaged by Redcliffe-Maud were very much bigger than the present District Councils. There would probably have been only two in the whole of Kent and not fourteen. I very much doubt whether the present District Councils supported by any higher tier of local government would be able to maintain the interests of local democracy against central government.

Mr. Shepherd mentions a staff increase in Kent of 7,000 posts over the last five years, implying that there has been very little increase (some 8 per cent.) in fact, there has been very close scrutiny by the Members particularly involved in budgeting and manpower control. The Member control over the staff mainly arises from the need to man new schools and social services homes or otherwise from

new statutory obligations. As far as is humanly possible increases have been concentrated at the "sharp ends" of services rather than in the administration. One cannot escape the effect of population growth and movement merely by willing it or by changing the nature of local government structure. Until recently, also, central government has shown very little willingness to cut down the number of new burdens it has placed on local government and this has been the case both before and since reorganisation.

Even in the Planning sphere, where Mr. Shepherd might have a case in relation to the exact nature of the split in powers, Mr. Shepherd gets his facts wrong. It is not correct that the County staff are merely there to check that the District Councils are doing their job properly. Indeed, there is very little checking of Districts by County in this sphere. The County Council has a totally different range of responsibilities mainly connected with the Structure Plan and strategic issues and is quite content, subject to necessary consultative procedures, to let the

Managing local government

From Mr. D. Senior.

Sir—I cannot let pass without protest Mr. Rogaly's assertion (May 18) that the last Conservative Government "took Mr. Senior's proposed two-tier (local government) structure, modified it to suit local political taste, and enacted the 'reform' that came into force two years ago."

That "reform" was in no sense based upon my proposed structure. Indeed, with the curious exception of my most questionable unit (Humbly Grove), it completely disregarded—and in almost all parts of the country flatly flouted—the principles on which that structure was based. The fact that both involved two tiers is beside the point: it is perfectly possible, indeed all too easy, to devise a two-tier system that is infinitely worse than the largely unitary structure proposed by my colleagues on the Royal Commission. We had one in the counties before the 1972 Act was passed; we have another now; and in saying this I do not mean to say that I am in any way dissenting from the memorandum about the defects of my colleagues' proposals.

At the same time I would like to congratulate Mr. Rogaly on four welcome features of his article. He drew attention to the inevitably nonsensical results of lacking the management, structure, finance and functional scope of local government separately, serialism and in the reverse of the logical order. He recognised that there is no reason why devolution of some areas of executive decision-making should be confined to Scotland and Wales. He emphasised that elected authorities cannot be properly responsible unless they are subject to the discipline of having to raise the money they spend—all of it, I would suggest—except the minimum grants required to treat the "we cannot undo it" because it was done—recently argument with the Member control over the staff mainly arises from the need to man new schools and social services homes or otherwise from

I cannot, however, agree with Mr. Rogaly as to the likely consequences of "a return to first principles." I see no logical reason why the creation of financially responsible executive regional authorities (as distinct

District Councils get on with their job as District Planning Authorities dealing with local matters. Inevitably the Planning division of powers did involve some increase in staff, but none the less the opportunity was taken so far as possible to diminish the establishment in the County Planning Department by 30 or 13 per cent since reorganisation.

I would suggest that Mr. Shepherd's suggestion that such functions as Planning might be dealt with by direct consensus would probably result in a proliferation of staff not directly controlled by any one authority. This would hardly help the democratic control which Mr. Shepherd wants.

So far as agency is concerned, in Kent this has been used not because the area as a whole is unwieldy but in order to give as much local involvement as is compatible with the necessary minimum of overall control.

John Gruezon,
County Hall,
Maidstone, Kent.

should lead to "something very like a federation," let alone the break-up of the United Kingdom. Time was, after all, when local authorities raised nearly all the money they spent from taxes (the rates) whose poundages they fixed at their own unfettered discretion, and nobody was then feared for the unity of the U.K.

On the other hand, disintegration must ensue from a combination of Scottish insistence on economic autonomy with an English regional backlash if the Government persists in thinking exclusively in terms of devolution to national assemblies, instead of considering the manifold advantages of devolving executive control over regional development simultaneously to elected regional authorities throughout the United Kingdom (including Strathclyde and Northern Ireland). This would take all the steam out of both Scottish separatism and English municipal manager opposition to Scotland's legitimate claims to national autonomy in the educational, social and cultural fields—not including the structure of local government. It would also open the way to a great simplification of England's governmental structure through the absorption of a welter of ad hoc agencies and the replacement of both counties and districts with a single tier of most-purpose (quasi-unitary) local authorities.

But "a return to first principles" requires that the units of English regional government should be—as most of the existing Scottish regions are—plausible entities, coherent in terms of social geography, whose inhabitants can feel some community of interest in a major regional centre. They must not be, as Mr. Rogaly's map suggests, a mixture of "economic planning regions," defined for the very different purpose of central government business, with the most disastrous elements in the present local government structure—Birmingham and London each divorced from the rest of its centre's regional hinterland.

Derek Senior,
Birling House,
Birling,
Maidstone, Kent.

To-day's Events

remaining stages.
Select Committee, Science and Technology—Energy Resources Sub-Committee. Subject: Alternative sources of Energy. Witnesses: Department of Energy. Expenditure—Environment Sub-Committee. Subject: Planning Procedure. Witnesses: Department of Environment. Violence in the Family. Subject: Violence to Children. Witnesses: NSPCC. Expenditure—Social Services and Employment Sub-Committee. Subject: Preventive Medicine. Witnesses: DRSS, European

Secondary Legislation. Subject: of Transport. Witnesses: Dr. John Gilbert. Minister for Transport. Race Relations and Immigration. Subject: The West Indian Community. Various witnesses. House of Lords: Debate on consultative document A Review of the Water Industry in England and Wales. OFFICIAL STATISTICS Construction—new orders. COMPANY RESULTS BOC International (half-year), Capper-Neill (half-year), International Computers (Holdings) (half-year), Marley (half-year). COMPANY MEETINGS: See Page 23.

Branches (brahnh'ès)

Branches (brahnh'ès) Extensions or subdivisions of a family—like the 1500 branches and offices of Standard Chartered Bank Limited in 60 countries throughout the world.

This extensive branch structure has been developed progressively since the year 1853, we have been a part of the commercial life of many countries for over a century.

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T. Jourdan improves in second half

ON A TURNOVER up from \$2.68m. to \$3.72m. Thomas Jourdan incurred a loss of \$58,776 for 1975, compared with a pre-tax profit of \$158,154 for 1974.

When reporting a first half loss of \$39,900, against a profit of \$145,000, the directors stated that the future looked brighter and that the second half would show "quite an improvement."

The annual report of the Provincial Insurance Company reveals that premiums earned on the fire and accident accounts increased by \$8m. to \$40.2m., but claims and expenses rose by \$10m. to \$43.6m., resulting in an operating loss of \$3.4m. compared with a profit of \$2.8m. in 1974.

The marine and aviation account recorded a profit of \$1.9m. against \$2.3m. in the previous year. Non-life investment income was \$1.2m. compared with \$3m. in 1974 and after tax and minorities, the loss on the year amounted to \$1.3m.

IN THE current year, profits of Algate Industries should resume their past growth if the present trend in orders continues foreseen by the chairman Mr. W. R. Merton.

Because of the large capital expenditure of recent years the group has much increased production capacity. It also has sufficient raw materials.

Mr. Merton points out that three-quarters of the sales of the group are in the overseas so that increased costs here are largely offset by the consequently inevitable devaluation of sterling.

Capital expenditure to 1975 totals £12m. and it is intended to spend £15m. this year in further additions to capacity, including measures to raise production efficiency.

Orders for the first quarter are up in both volume and turnover, and show an improving trend. Some small new orders have been won in despatches because of industrial action at one factory which may have done some long term damage to the company's competitiveness.

At the year-end the undelivered value of orders at hand stood at \$223.7m. (\$221.5m.) for home markets, (\$128.2m.) (\$108.9m.) for export markets, and \$58.8m. (\$40m.) for overseas companies.

As reported on April 23, sales expanded from \$464.6m. to \$524.9m. in 1975 and pre-tax profits increased from \$25.93m. to \$34.25m. The dividend is 7.9879p against 7.3513p per £1 stock unit. The total value of exports, including subsidiaries, for 1975 subsidiaries amounted to \$44m.

A statement of source and application of funds shows an increase in net liquid funds of \$233,000 at the year end compared with a decrease of \$8,96m. a

With the order book of Dale Electric International, manufacturers of electric generating sets, at a respectable level of \$30m, including some useful orders from the U.K. and overseas, chairman Mr. Leonard Dale looks forward with confidence. The company's sales have never reached the "dizzy heights" of the previous year which Mr. Dale believes was too high and inhibited the group from giving shorter deliveries. Forward planning includes an extension to the main assembly bay at Fley and opening a new division has been started. Building work will begin shortly.

Overseas, advances in the

Mr. P. F. Scott, chairman, points out that WRS was set up for insurance underwriting. He says the fire account is basically healthy but suffered from a number of non-recurring losses in 1975, including a heavier claims experience during the second half.

Motor premium rates were increased in January 1975, but the sharp upturn in inflation made a further more substantial increase necessary in July. Mr. Scott points out that the benefits of the rate increase were only partially felt in the 1975 accounts. A significant part of the motor loss arose from the adverse experience in the substantial moped portfolio.

Overseas, Mr. Scott discloses that the underwriting loss came from business in the U.S. and Canada although the accounts in Canada showed some improvement last year.

It is the intention of the company to ensure that the overseas accounts continue to make "valuable" contributions.

Mr John Lawson, chairman of the Lawson Leisure, the engineering group, told the annual meeting that the directors anticipated a improved profit situation when they declare the results for the half-year ending July 1.

He said they were encouraged by the performance of the subsidiaries, in particular the office furniture and systems company which suffered a severe setback in 1975 now recovered "well on the road to recovery."

The shareholders approved the proposal for the issue of 500,000 ordinary shares of 25p to Clabir Europe at 40p per share, which will increase the latter's holding to 1,450,250 shares or 25 per cent. of the ordinary shares of the company.

At the year Clabir, the European subsidiary of the Clabir Corporation of America, acquired 33,000 Fairbairn shares held by Fairbairn Holdings and has since bought 126,250 shares through the market.

Mr John recalled that the Board were advised by Clabir some time ago that it would prefer its holding should not be less than 20 per cent. of the Ordinary so that

Overdrafts increased by some £1m. mainly as a result of the capital spending. The directors expect to generate the required funds internally. "In present circumstances it remains the policy of the company to finance future growth without calling upon shareholders for additional capital."

The group accounts for around one-third of the world output of asbestos with its largest market being the textile pricing industry.

As reported on May 8, group sales for 1976 came to £10.14m. (£8.73m.) and profit was £1.63m. (£1.71m.). The dividend is held at 12.5p net. On a CPP basis profit would have been £1.65m. (£1.73m.) and earnings 7.47p (12.21p). Of the sales 58 (37) per cent. were in the U.K. and 42 (39) per cent. in the rest of Europe.

At April 30, Moorgate Holdings Company was interested in 1.58m. Ordinary shares.

Meeting, Charter Cross Hotel, W.C., June 17 at 12 noon.

Compulsory winding up orders against 34 companies were made by Mr. Justice Templeman in the High Court on Monday.

The Treasury have given consent to the declaration by the following companies of dividends of the total amounts specified for the financial years ending on the specified dates:

Groda International Ltd.,	Google	£270,842	28.1275
Allied Plant Group Ltd.,	London, W1	627,577	30.1175
W. L. Pawson & Son Ltd.,	Halifax	110,770	19.1275
Willmot Breeden (Hdgs.) Ltd.,	Birmingham	678,251	31.1275
Guest Keen & Nettlefolds Ltd.,	Warley	£3,947,819	3. 1.76
The House of Lerose Ltd.,	Birmingham	£29,612	16. 1.76
Matthews Wrightson Hdgs. Ltd.,	London, EC3	£237,071	31.1275
The Elliott Group of Petersborough Ltd.,	Petersborough	£374,472	31.1275
Midland Road Ltd.,	Coaxbridge	£367,845	31.1275
London Brick Company Ltd.,	London, NW1	£234,962	31.1275
G. & G. Kynoch Ltd.,	Keigh	£9,231	31. 8.76
The Rio Tinto-Zinc Corporation Ltd.,	London, SW1	£19,804,651	31.1275
Glynwed Ltd.,	Warley	£4,871,806	27.1275
Dalkeith (Ceylon) Hdgs. Ltd.,	London, EC4	£1,136	31.1275
Marshall Cavendish Ltd.,	London, W1	£900,000	31.1275
Ash & Roy Ltd.,	Smethwick	£338,606	2. 1.76
Wynon Group Ltd.,	Ongar	£354,472	31.1275
Miles Ltd.,	Cowley	£21,170	31. 1.76
Electrical and Industrial - Securities Ltd.,	London, SW1	£408,675	31.1275
Green's Economiser Group Ltd.,	Wakefield	£607,358	31.1275
Smith Str. Aubyn & Co. (Holdings) Ltd.,	London, EC3	£440,308	5. 4.76
Thomas Marshall & Co. (Londley) Ltd.,	Sheffield	£172,743	31.1275
Cape Industries Ltd.,	London, W1	£2,289,328	31.1275
Unilever Ltd.,	London, EC4	£38,500,454*	31.1275
Head Wrightson & Co. Ltd.,	Yarm	£535,771	31. 1.76
D. C. Summers (Hdgs.) Ltd.,	Potters Bar	£25,194	31.1275
Tenn-Consulte Ltd.,	London, N15	£1,726	31.1275
Tempell Ltd.,	Slough	£136,545	31.1275
Longford House Stores Ltd.,	London, NW1	£7,630,163	3. 4.76
Guardian Royal Exchange Assurance Ltd.,	London, EC3	£15,992,657	31.1275
Coates Brothers & Co. Ltd.,	London, WC1	£1,177,926	31.1275
Hanger Investments Ltd.,	Birmingham	£33,511	31.1275
Macfarlane Group (Clansman) Ltd.,	Glasgow	£738,556	31.1275
London Products & Co. Ltd.,	London, E9	£29,464	1. 2.76
Sightnight Holdings Ltd.,	Colne	£507,776	31. 1.76
Richards & Wallington Industries Ltd.,	Birmingham	£861,489	31.1275
Gill & Duffus Group Ltd.,	London, EC3	£121,231	31.1275
Hunting Associated Industries Ltd.,	London, W1	£259,240	31.1275
J. Seabury Ltd.,	London, SE1	£6,252,045	6. 3.76
Senior Engineering Group Ltd.,	Warford	£1,081,751	31.1275
Charles Hill of Bristol Ltd.,	Bristol	£72,068	31.1275
H. Woodward & Son Ltd.,	Liverpool	£62,769	30. 9.75
John Folkes Hefo Ltd.,	Saorbridge	£272,982	30. 9.75

Published by the Treasury as required by the above Act

The quarterly dividend of 6 1/4¢ per share of ISC Common Stock will be paid on June 15, 1976 to the stockholders of record on June 1, 1976.

W. D. Frank, Secretary
2727 Allen Parkway
Houston, Texas 77019

ISG is engaged in engineering, manufacturing, trading and financial operations worldwide. ISG's principal markets are in the development of energy, agricultural and forest resources, grain, food, chemical, petrochemical and pulp processing.

DISCOUNT COMPANY LIMITED

Statement by the Chairman, Mr. R. G. Gibbs

* After taxation, profits for the year ended 5th April, 1976 amounted to £2,897,000 compared with £2,515,000 in the previous year, and the maximum permitted dividend increase is to £2,897,000. The proposed dividend is £2,515,000, the same as the previous year. These reserves, after transferring £500,000 to General Reserve, stand at a substantially higher figure than ever before. It is proposed that part of our reserves should be capitalised by making a scrip issue of one new Ordinary Share for each Ordinary Share held at the close of business on 17th June, 1976. The new shares will not rank for the proposed final dividend but will rank for all future dividends payable on the Ordinary Share capital.

* We have continued our policy of encouraging an ever-increasing number of financial institutions and industrial companies to take advantage of the markets in which we deal.

* During the year favourable interest rate movements in the United States, and thus in the Euro-Dollar market, helped our foreign currency side to make record profits. Our share of the market turnover in Euro-Dollar Certificates of Deposit has increased substantially.

* On 31st March you gave approval to our decision to increase our stake in P. Murray-Jones Holdings Limited from 44.11 per cent, to 90.02 per cent. I am confident that the further acquisition of shares in the Murray-Jones Group will be a useful and profitable extension of your Company's activities into a different but related field.

* After the good results of the past two years your Company is in a strong position to face the hazards that must inevitably arise in the current volatile economic climate. Moreover, shareholders may be reassured to know that a rise in interest rates does not necessarily mean a serious set-back for a discount house; indeed, it can even improve profitability.

	1976 £000	1975 £000
Profit for year*	2,897	2,513
Total cost of dividends	1,003	919
Ordinary dividends (gross)	81.86%	74.42%
Total issued capital and published reserves	13,850	11,456
Published reserves	11,780	9,388
Total assets	760,591	628,991

*After taxation and a large transfer to inner reserves

32 Lombard Street, London EC3V 9BE, Tel: 01-623 9981



MR. CYRIL STEIN, chairman and managing director of the Led-broke Group, recalled at yesterday's annual meeting the remark in his chairman's statement that the directors were confident of another record breaking year.

Nothing had happened to make him alter that view "and I can now report that both turnover and profit for the year to date are highly satisfactory," he said yesterday.

To-day's Company Meetings

12. British Printing, 20. Alder-
manbury, E.C. 12. Carpenters Inter-
national, 14-15. Barnes Street,
W. 12. Clarke Nickolls and
Coombs, Great Eastern Hotel,
E.C. 13. Edwards (Louis C.),
Manchester, 9-20. General Ac-
cident Fire and Marine Insurance
Co., Ltd., 10. Life Association, 31. King
William Street, E.C. 12-30. Lyle
Shipping, Glasgow, 12. Marshall
(T.) (Laxley), Sheffield, 12. Pearl
Assurance, High Holborn, W.C.
12. Sharpe and Fisher, Chelster-
ham, 12. Southern Constructions,
Orpington, 12. Suez Fumehur,
London, 12. T. J. W. & Co., 12.
Portsmouth, 4. Taylor, Pella-
Newcastle-upon-Tyne, 11. Thom-
son T-Line Caravans, Farnick, 12.
Tibbary Contracting, 26. Fenchury
Square, E.C. 12. Upton, Middle-



Securities prices are now available direct from brokers and market makers through the Reuter Monitor service and can be retrieved in the same way as the existing Money Rates service.

The Reuter Monitor Securities service can be used to supply domestic and international investment information and data on stocks, bonds, OTCs, options and blocks to leading banks and international financial institutions. Contributors can also display pages carrying market comment, research and trading recommendations. Through the service contributors can project prices and information to other subscribers in an efficient and profitable manner. In a fast moving and competitive market, the service can mean the difference between exploiting an opportunity and missing it.

For a demonstration, please contact:
Stephen Herman, Reuters Limited, 85 Fleet Street,
London EC4P 4AJ.
Tel: 01-353 6060

PAGE TWO

King & Shaxson

LIMITED

The following is an extract from the Statement by the Chairman, Mr. T. S. Hohler, M.C. for the year ended 30th April 1976.

I am happy to report another successful year's trading. In spite of a rise of 15% in the Bank of England's minimum lending rate a few days before your Company's balance sheet, published profits are the second highest in your Company's history.

A net profit of £621,143 after a transfer to reserve for contingencies was achieved and a final dividend of 2.20386 pence per share is recommended making a total for the year of 3.10386 pence per share. This is the maximum increase the Company is allowed to distribute under the Government's anti-inflation policy.

A transfer of £100,000 has been made from Profit and Loss Account to the General Reserve. A further transfer of £200,000 has been made to a Capital Reserve out of which an issue of 1,000,000 new 20p Ordinary shares will be capitalised on the basis of one share for every eight held, leaving a balance in the Profit and Loss Account of £845,620.

Due to an exceptionally large and short portfolio a very substantial addition to the untaxed reserves has been provided which should fully protect your Company during the uncertain economic conditions of the forthcoming year.

King & Shaxson Fund Managers have had another good year. The rate of inflow of new business has considerably accelerated. The performance of the Funds continues to be satisfactory. For example, the Bond Fund launched in 1971 has now out-performed the Financial Times Actuaries' 20 Year Government Stock Index by 82% in capital terms and has provided a gross income since inception of £53 for every £100 invested against an income of £40 that would have derived from the Index.

I mentioned in my last Report that we were forming a feeder fund for First International Reserve Securities Trust Ltd. This Company was incorporated in September 1975. The shares were issued at £1.10 and the current price is now approximately 14% above this figure.

Copies of the 1976 Annual Report and Accounts may be obtained from The Secretary, King & Shaxson Ltd., 50 Cornhill, London EC3V 3PD.

INVEST IN 50,000 BETTER TOMORROWS !!

50,000 people in the United Kingdom suffer from progressively paralyzing MULTIPLE SCLEROSIS—the cause and cure of which are still unknown—HELP US BRING THEM RELIEF AND HOPE.

We need your donation to enable us to continue our work for the CARE and WELFARE OF MULTIPLE SCLEROSIS sufferers and to continue our commitment to find the cause and cure of MULTIPLE SCLEROSIS through MEDICAL RESEARCH.

Please help—Send a donation today to: Room F.1, The Multiple Sclerosis Society of G.B. and N.I., 4 Tachbrook Street, London SW1 1SJ.

This announcement appears as a matter of record only

SOCIETE NATIONALE D'INVESTISSEMENT (S.N.I.)

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Arab International Bank—Cairo

Bank of America N.T. & S.A.

Banque Canadienne Nationale (Europe)

Banque Française du Commerce Extérieur

Banque Intercontinentale Arabe—B.I.A.

Chemical Bank

Continental Illinois National Bank and Trust Company of Chicago

Equator Bank Limited

Libyan Arab Foreign Bank

RBC Finance B.V.

Société Financière pour les Pays d'Outre-Mer

Union de Banques Arabes et Françaises—U.B.A.F.

Wells Fargo Bank International

Agent

UNION DE BANQUES ARABES ET FRANCAISES—U.B.A.F.

ARTAGEN

The Board of Artagen Properties is sending out shortly a letter to shareholders stating the unanimous recommendation of the directors, excluding the Sun Life representatives, to reject the increased offer of 84p per share from Sun Life.

BAYFINE-HIGHGATE OPTICAL RESULT

The Bayfine offer to acquire the share capital of Highgate Optical and Industrial other than that already owned, has been accepted in respect of 285,217 shares.

Bayfine held before the offer period 1,298,455 shares and has acquired or agreed to acquire 18,590 during the offer period. Of the 285,217 shares tendered to the

BIDS AND DEALS

Tobacco Secs. forecast

Tobacco Securities Trust Company, the investment trust which is to merge with British-American Tobacco, forecasts that if the merger were not implemented there would be little change in the group after-tax profit for the year to October 31, 1976, compared with that for 1975—£3.3m.

The forecast is contained in the formal offer documents relating to the merger, despatched to shareholders in both companies yesterday.

Details are also given of TST's interim results for the six months to April 30, 1976, which show that gross income is down from £1.93m. to £1.88m., with after tax profits at £1.1m. compared with £1.3m. in 1975.

There is a "modest" increase in income from quoted tobacco shares attributable to more favourable exchange rates. Income from unquoted tobacco shares is substantially lower but this fall is expected to be recovered in the second half. The higher figure for general portfolio dividends reflects movements in the group rates, increased distribution and the continuing switch to equities with a consequent reduction in interest income.

Tobacco quoted income ... 1975 1976

Tobacco unquoted income ... 1975 1976

Other interest income ... 1975 1976

Total interest income ... 1975 1976

Other income ... 1975 1976

Expenses ... 1975 1976

Profit before tax ... 1975 1976

Taxation ... 1975 1976

Net profit ... 1975 1976

Net profit per share ... 1975 1976

Net profit per share ... 1975 1976

Net profit per share ... 1975 1976

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Net profit per share ... 1975 1976

Century Secs.—Alcrafield agreement

The dispute between the chairman of Century Securities, Mr. J. M. Moody, and Alcrafield has been settled. Following further discussions, Alcrafield has agreed to act in a consultative capacity to Century and in return Mr. Moody also has granted options to Alcrafield to acquire from them all their interest in the issued share capital of Century.

Accordingly, Alcrafield has acquired the right to purchase 75 per cent. of the total family interest in 125p per share (570,049 shares, approximately 16.3 per cent.), and the balance of 190,016 shares (approximately 5.41 per cent.) at 7p per share, both options exercisable within 12 months from the date of grant.

The Century Board has been reconstituted. Mr. J. M. Moody resigning as a director and proposing to take up the non-executive appointment of president and Mr. P. J. Moody resigning as a director. Mr. A. S. Alcock, Mr. T. Arne, Mr. E. Marsh, Mr. A. Payne and Mr. P. Sharp have been appointed to the Board. Mr. Alcock also being appointed chairman.

EUROCANADIAN INCREASES STAKE IN FURNACE WITHY

Eurocanadian Shipholdings now has a 23.94% interest in the Ordinary stock of Furnace Withy and Co., reflecting the purchase of a further £165,000 stock between May 4 and 21.

HARRISON & SONS LAND SALE

Harrison and Sons has sold 3.7 acres of land adjacent to the factory at Hayes for £235,000 cash. Proceeds will be applied in reducing the company's borrowings.

GENSTAR MONTREAL

Genstar Montreal is proceeding with its previously proposed examination of operations of Abbey Glen Property Corp. which could result in an offer for the whole of the latter capital of Abbey Glen within three weeks. Cadillac Fairview has terminated discussions with Capital & Counties Property Co. for its 82 per cent. controlling interest in Abbey Glen.

ASSOCIATES DEALS

Allied Irish Nominees on May 24 bought on behalf of Barrow Milling 40p Boland at 40p. O'Donnell and Fitz-Gerald bought on May 21, 18,300 Bolands at 40p on behalf of an associate of Bolands.

Allied Irish Nominees bought on May 21, 71,622 Bolands on behalf of Barrow Milling at 40p. Associates of Barrow Milling bought 1,000 Barrow at 63p on May 21.

SHARE STAKES

London and Manchester Assurance has bought a further 47,000 Deferred shares of British Industries and General Investments. Reed and Malik—As a result of sales of Damian Investment Trust now holds 407,500 Ordinary shares (11.85 per cent.). Justmaes bought 407,500 shares in Reed (11.85 per cent.).

Amalgamated Metal Corporation—Norddeutsche Affinerie has increased its holdings by 10,000 shares making its total interest 809,513 (14.22 per cent.).

Holding of Patino N.V. is unchanged at 3,225 shares (51.43 per cent.).

Mr. R. L. Tanner and Mr. A. G. Whitfield purchased 1,000 Ordinary shares in Orme Developments giving them an interest of 23.93 per cent. each.

Vesper Thornycroft has increased its holding to 820,000 Ordinary shares of Yarrow (20.3 per cent.).

COMPANY NEWS IN BRIEF

ALBERT MARTIN HOLDINGS (clothing manufacturer)—Results for 1975 reported April 24. Fixed assets £552.1m., current assets £15m. (£155m.). Sales this year lower than previous year. Company has been forced to reduce profit margins due to competition and increased expenses and wages with little adverse effect on sales. Year on year effort is being made to counteract this by increasing turnover. Meeting held Eastern Hotel, E.C. June 11, 11 a.m.

ESTATES DUTIES INVESTMENT TRUST—Results for 1975 reported May 11. Fixed assets £16.7m., current assets £16.7m. (£33.4m.). Directors have confidence in company's strength and prospects. Meeting held Eastern Hotel, E.C. June 11, 11 a.m.

HOUSE OF LORSE—Results for 1975 reported May 11. Fixed assets £16.7m., current assets £16.7m. (£33.4m.). Directors have confidence in company's strength and prospects. Meeting held Eastern Hotel, E.C. June 11, 11 a.m.

P. AND W. MACLELLAN (iron and steel merchants and paint)—Results for 1975 reported May 11. Fixed assets £16.7m., current assets £16.7m. (£33.4m.). Directors have confidence in company's strength and prospects. Meeting held Eastern Hotel, E.C. June 11, 11 a.m.

VALUATION MONTHLY—Guardian Investment Trust—Ordinary 25p. 30/4/76. 1.98. 82.5. 97.7. 10.6.

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MINING NEWS

Amax to raise dividend

BY KENNETH MARSTON, MINING EDITOR

THE forecast that 1976 should be a good year for Amax which was made recently by the chairman, Mr. Ian MacGregor, has been underlined by his president, Mr. Pierre Gousseland. Speaking in Paris he reckoned that net earnings should rise by 10 per cent. this year provided that the outlook for copper, lead and zinc improves.

Mr. Gousseland added that he was confident that the Amax dividend would be increased this year. The U.S. mining giant paid a total of 41.75¢ per share for 1975 out of earnings of \$134.4m. (£74.9m.) or \$4.43 per share.

Over the next four years the Amax group is to invest \$2m. (£1.11m.) with half the finance being provided internally and the rest coming through bank loans.

Mr. Gousseland said so far some \$450m. (£251m.) has been spent on the new Henderson molybdenum mine in Colorado which is to start production at the beginning of 1976.

An interest of 8.37 per cent. in Amax is held by London's Selection Trust. Shares of the latter improved 5p to 480p yesterday following news of a better than expected result to the recent rights issue of two new shares at 400p for every nine held.

The offer, of 8.1m. shares, has been over 95 per cent. subscribed and the balance of the shares has been sold for the benefit of entitled provisional allottees at a net premium of 49p per share.

DAGGAFONTEIN

The proposed auction of Daggafontein's remaining freehold property is to be held in Johannesburg on June 10. Daggafontein started gold production on the eastern Rand in 1932 and ceased underground operations in 1967.

Hopes that part of the mine might have been reopened as a result of the subsequent rise in the gold price were not realised and the company has now reached the end of its days. It has been stated that there is little prospect of any further distribution being made on the shares, the listing of which was recently suspended at the company's request.

ROUND-UP

The Union Corporation group's Leslie Gold proposes to make a further capital repayment of 3 cents (3.2p) to holders registered September 24 next, it being considered that in view of the level of operations the present authorised and issued capital is surplus to requirements. 14th year to last September. Leslie paid an interim of 18 cents followed by a capital repayment of 10 cents. An interim of 9 cents has already been paid for the current year. The shares were 48p yesterday.

Canada's McIntyre Mines earned 81m. (£20.7m.), or 43 cents per share.

Little change at Malton Investment

Gross revenue of the Malton Investment Trust for the year to February 28, 1976, was virtually unchanged at £189,593 compared with £201,052 for the previous 12 months.

Earnings for the year per 12 share are shown as 9.9p, against 8.2p, and the dividend is held at 8p, with a final payment of 5p net.

The net profit comes through at £79,493 against £82,037 after tax up from £44,708 to £59,276.

GEORGE DOLAND

Pre-tax profits of George Doland improved from £170,345 to £185,520 in the year to January 31, 1976, and not from £172,856 to £178,000 as inadvertently reported yesterday.

SPENCER TURNER AND BOLERO (general contractors and general wholers) controlled by Anglo-African Finance. Results for year to January 1976. Fixed assets £27,350 (£41,850). Net current assets £12.2m. (£17.2m.). Turnover so far lower but sales for 1976 are second best.

VIRKING RESOURCES TRUST—Results for 1975 reported May 11. Fixed assets £16.7m., current assets £16.7m. (£33.4m.). Directors have confidence in company's strength and prospects. Meeting held Eastern Hotel, E.C. June 11, 11 a.m.

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Gerrard & Natl. strength

AFTER THE good results of the past two years Gerrard and National Discount Company is in a strong position to face the hazards that must arise in the current economic climate, says the chairman, Mr. R. G. Gibbs. He emphasises that a rise in interest rates does not necessarily mean a serious set-back for a discount house; indeed, it can even improve profitability, he declares.

As known group net profit, after a large transfer to inner reserves, increased from £2,515,000 to £2,827,000 in the year to April 5, 1976, the dividend is lifted from 12.178p to a maximum permitted

Curb money supply say brokers

By Michael Blanden

AN INCREASE in interest rates needed in the U.K. to control monetary growth in the domestic economy as well as for external reasons, says the latest monetary bulletin published by stockbrokers W. Greenwell.

The brokers say the money supply figures published at the weekend "are extremely disturbing that M3 has shown such growth when there has been a fall in sterling."

They point out that the growth in M3, the money supply on the definition, in the month to 10 April was inflated by special deposits. But it was also held back by the effect of the support operations for sterling.

These produced a flow of sterling to the Government, reducing the need to borrow from the bank system, and therefore the growth of money supply.

pressures

Over the past three months M3 has been growing at an annual rate of 13 per cent, just within a limit of the Government's own aims, but Greenwell says that the substantial outflow from a foreign exchange reserves required to support the pound must continue for very long.

While external pressures might have triggered last week's 1 per cent rise in the Bank of England's minimum lending rate, it is necessary to increase interest rates for domestic reasons as well.

The growth of money supply is the narrower definition, M1, which excludes bank deposit accounts, was exceptionally high in March. Over the past three months it has been rising at a rate of 27 per cent a year.

HOME CONTRACTS

WGI Group wins Dow Chemical Co. work

WEST'S CIVIL ENGINEERING (WGI Group) has been awarded the building and civil engineering contract for a plant at King's Lynn, Norfolk, which is being developed by Dow Chemical Company to produce agricultural chemicals. Work will include the main process and warehouse buildings, storage tanks, cooling towers, thermal oxidiser, nitrogen storage, storage pipework and effluent lagoon.

ROWLINSON CONSTRUCTIONS, Stockport, has won a £1.8m. contract to design and build 193 houses for Bristol Corporation.

N. G. BAILEY AND CO., Bradford, has obtained an order worth about £1m. in connection with electrical installation work for the oil terminal services at the new Harport power station in Northern Ireland.

INTERNATIONAL RESEARCH AND DEVELOPMENT CO., Newcastle upon Tyne, has been awarded two contracts by the Nuclear Power Company (Whitstone) for the supply to the CEGB of ten high-temperature, high-pressure corrosion-monitoring autoclaves (furnaces). The orders, worth more than £400,000, cover the design, manufacture, erection and commissioning of the furnaces at Hartlepool and Heysham nuclear power stations. Each station will be supplied with five autoclaves including associated pipework, electrical heating and temperature controls and monitoring and necessary safety controls.

W. H. SMITH AND CO. (WHIT-CHURCH) has won a £200,000 order to supply 850 tonnes of steel for the Jubilee Sugar Company's new sweetener plant under construction at Tilbury. The order was placed by the main

contractors, George Wimpey M. E. and C.

METAWATC, Metal Box's package handling division, has won a contract worth almost £200,000 to supply all filling line conveying equipment for loose cans at the new Coca-Cola canning plant, Milton Keynes, the first canning plant in the U.K. to be built and operated by the Coca-Cola Export Corporation. Output from the new 54m. plant is expected to be about 200m. cans a year. Installation is expected to begin in the autumn.

ICL has received a letter of intent from Petters of Staines, Middlesex, a Hawker Siddeley company, for the installation of a 2504. ICL's new computer development. Worth about £182,000, the configuration comprises 2504 central processor with 40K of main storage with three FEBS, two EDS 80s, 300 cpm card reader, 300 lpm line printer, magnetic tape controller and four drives. The new system is expected to be installed in early 1977.

WHESOE (IRELAND) has received a contract worth about £150,000 from Pfizer Chemical Corporation, Ringaskiddy, Cork, Whesoe is to fabricate and erect storage tanks ranging from 30 feet to 12 feet diameter to hold effluent liquor. Over 400 tonnes of steel will be utilised.

D. ROBINSON AND CO., Camberley, Surrey, has been awarded a contract worth £130,000 by the CEGB for fault alarm annunciator equipment to be used in its Littlebrook D power station.

APPOINTMENTS

J. Donaldson heads Ford product planning
Mr. James D. Donaldson, who has been appointed vice-president of car product planning, FORD OF EUROPE, joined Ford of Britain 12 years ago as a graduate trainee. In 1973 he became product planning manager for the new Ford Fiesta, due to be announced later this year, and in 1975 was made programmes manager of car product planning, responsible for the company's overall range.

Mr. Basil de Ferranti has been appointed European advisory director of the ENGINEERING EMPLOYERS FEDERATION. Mr. de Ferranti, who is a member of the EEC Economic and Social Committee, will assist the Federation to represent its views to the European Community and will enable it to assess the impact of Community plans and proposals on the U.K. engineering industry. This is a part-time post and he remains deputy chairman of Ferranti.

Mr. William W. Reid has been appointed commercial director of AEL SEMICONDUCTORS. Mr. Reid, who has been with the company for four years, was made marketing manager in 1972 and in 1975 became commercial manager responsible for all sales and marketing.

Dr. Hans Peter Lins, member of the Board of Management of the Bayerische Landesbank Girozentrale, Munich, has been appointed to the Board of LEOPOLD JOSEPH HOLDINGS.

Mr. Howard A. McKinnon has been elected president of DUBAI PETROLEUM COMPANY, a wholly-owned subsidiary of Continental Oil Company (CONOCO). Mr. McKinnon succeeds Mr. C. K. Shepherd, who has retired after nearly 40 years with CONOCO. He is president of DPC since 1970. Mr.

McKinnon assumes his new post from June 1, transferring from Houston, Texas, where he has served as vice-president of CONOCO for new business development since 1970.

Mr. N. Hartley has been appointed managing director of STRONGWORK DIVING (INTERNATIONAL). He succeeds Mr. M. F. Williams, who has ceased to be a director of Emerald Offshore Services (EOS) and Strongwork. Mr. Hartley, an engineer on secondment from BP, was previously divisional manager in BP's international marketing department. He has also been appointed a director of Emerald Offshore Services and of Strongwork Diving (International). Mr. M. L. Holland, also of BP, has joined the Strongwork Board.

Mr. Michael Young, a director of DELTAKOS (U.K.), J. Walter Thompson's pharmaceutical subsidiary, will become managing director from June 1. Dr. Philip Brown is, by his own request, being released from day-to-day management responsibilities. While remaining on the Board of Deltakos, he will in future concentrate on long-term development.

Mr. R. H. Beazer, a non-executive chairman, has resigned from the Board of C. H. BEAZER (HOLDINGS) for personal reasons.

Mr. Craig Klusson has been appointed chief executive for North America of LONDON AND CONTINENTAL BANKERS. Mr. Klusson has for the past three years been a vice-president in the international banking group of the Chemical Bank in New York.

KING-WILKINSON INC. has ratified the appointment of Mr. A. V. I. Mollison as senior consultant. Mr. Mollison was one

of the founders in 1963 of the primarily concerned with Dutch affiliate, King-Wilkinson grammes in Africa.

Mr. D. C. L. Childs retires from the Board of AUSTIN REED GROUP from May 28.

Mr. Richard Nicholls has been made managing director of INDIAN. His appointment follows the death in December of the company's founder Mr. C. M. Galen.

Mr. Alex Laker, general managing director of the GKN Fasteners subsidiary group has been elected president of BIRMINGHAM CHAMBER OF COMMERCE. He succeeds Dr. David Alletton, managing director of Fosco Alinsep.

Mr. J. E. Reeve, establishment director of the development engineering department of the steel tube division of Tube Investments and director of STD Services, has been elected national vice-president of the INSTITUTION OF PRODUCTION ENGINEERS from July 1.

Mr. Conrad Sandier, managing director of Warshaw (Building Materials), has been elected chairman of the GLILD OF ARCHITECTURAL IRON- MONGERS.

Mr. J. D. Greig has been appointed director of the Population Bureau of the Ministry of Overseas Development. Mr. Greig served in the Colonial Service in Africa and Mauritius from 1949-1967. After a year spent on the feasibility study into the possibility of establishing a free port in Malta, he joined the International Planned Parenthood Federation where he was

appointed joint managing director of THOMAS A. ASHTON. He was previously with Lank 31, where he was national sales manager of the pallet racking division. Mr. M. P. Sutton, who becomes financial adviser, is financial director of William Oxyer and Co. Mr. Sutton will have special responsibilities within the Thomas A. Ashton Group for corporate planning.

Mr. Bryan Hunt, chairman of Hooper and Ashby, has been re-elected president of the NATIONAL FEDERATION OF BUILDERS AND PLUMBERS' MERCHANTS. Other senior officers are: Mr. Cyril Brown, senior vice-president; Mr. Ian Robey, junior vice-president; and Mr. Jack Mathers, hon. treasurer.

Mr. Arthur Brown has been appointed to the Board of BRONX ENGINEERING.

Mr. E. E. Hudd and Mr. G. A. Searle have been appointed managing directors of SPIERE DRANE (UNDERWRITING), part of the Alexander Howden Group.

Mr. J. A. Sibley and Mr. A. A. Lusonbe, both executives of Thorn Electrical Industries, have been appointed to the Board of STANWOOD RADIO. Mr. J. Sibley, who has resigned from the Board of the company on March 15, with the prime object of assisting in the negotiations which resulted in the offer from Thorn.

Mr. Henry Brook has been elected president of the BRITISH SCRAP FEDERATION.

Changes at Imperial Group

Mr. W. G. McPhie, financial director since 1968, will retire from the Board of IMPERIAL GROUP at the close of the next annual meeting on March 22. Mr. J. McKinnon will join the Group Board as finance director from that date and will also succeed Mr. McPhie as a member of the Group policy committee. Mr. McKinnon joined Imperial as an assistant accountant in April 1967. He was appointed deputy chief accountant in September 1967, and chief accountant in 1968.

Mr. Leonard Sainer of Titmuss, Sainer and Webb, solicitors, has been co-opted to the Board of the BANK LEUAM (U.K.) Mr. Sainer, a director of a number of companies, is chairman of United Real Property Trust and deputy chairman of Sainer Holdings, Lewis, and Selfridges.

Mr. Ian Pees has been appointed deputy managing director of REESLAND INVESTMENT COMPANY. Other appointments are Mr. K. McCabe, commercial director of Teesland, Scotland; Mr. R. G. Glyn-Johnson, management director; and Mr. P. J. Brown, project director of Teesland Development Company. Mr. Brian Field has resigned from the Board of all subsidiary companies within the Teesland Group but remains as a non-executive director of the parent company.

Mr. Simon P. E. Tilly has been appointed a director of DAVID CHARLES HOMES with special responsibility for the marketing of the company's residential developments while retaining the position of group marketing controller.

RECENT ISSUES

EQUITIES

1976		1975		Block		Change Price		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -		Price Change		+ -	
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INTERNATIONAL COMPANY NEWS + EURO MARKETS

Mannesmann waits for recovery to show through

BY GUY HAWTIN

MANNESMANN has emerged from last year's recession with its turnover up and a hefty rise in profits. The current year should also show a reasonable recovery—though by no means as good as in 1975—and with due prudence, shareholders are being offered a bonus instead of a straight increase in dividend.

The major tube, mechanical engineering and plant construction concern is recommending a dividend of 14 per cent, plus a 2 per cent bonus. This follows an increase in group world net profits from 1974's DM533.6m. (€130.3m.) to DM599.3m. (€142.7m.). Domestic net profits went up from DM257.4m. to DM427.1m.

Dr. Egon Overbeck, chairman of the Mannesmann executive Board, said that this year would also be a good one—on the whole.

The group's external turnover at the end of the first three months of the current year is a full 24 per cent below that of the first quarter of 1975. But although demand has dropped heavily both at home and abroad, Dr. Overbeck pointed out that in the first quarter of 1976 turnover had shown an enormous 29 per cent advance. This year,

the general economic upswing noticed at the end of 1975 by a large proportion of West German industries has taken its time to work its way through to the capital goods sector.

Mannesmann's first quarter external turnover totalled only DM2.48bn. (€588.9m.) compared with DM3.26bn. (€708.9m.) in the same period of 1975. Turnover by the domestic operations fell 26 per cent to DM2.08bn. while exports were off 30 per cent, at DM1.05bn.

While the group is expecting trade to improve considerably, Mannesmann is unlikely to see an end to short-term working. Some 4,000 of the group's 108,551 employees are still on short time. Orders have started to improve but as yet, the group is unable to estimate the strength and stamina of the up-turn.

Dr. Overbeck said that a considerable improvement in business was expected in the second half of the year and that turnover for 1976 should not be much more than 5 per cent down on the previous year. This means group turnover should total about DM12.4bn. (€2,710m.) compared with 1975's DM13.1bn. (€2,855bn.).

FRANKFURT, May 25.

Despite the heavy fall in turn-over, earnings during the first quarter of the current year were only "somewhat weaker" than in the previous year, but were nonetheless satisfactory, said Dr. Overbeck. Last year had, after all, been an extraordinarily good year for earnings despite the difficult economic conditions. He would make no predictions about 1976 profits.

Capital investment in 1975 totalled DM691m. and was expected at DM700m. for 1976. Over the next five years Mannesmann was expected to invest between DM450m. and DM480m. annually at home and DM50m. and DM100m. abroad.

Reviewing 1975, Dr. Overbeck said that the group had changed its consolidation basis. Total external turnover figures, therefore, were not comparable with the previous year. However, turnover in the smelter and tube works sector rose by 4 per cent to DM3.86bn., in the mechanical engineering and plant construction sector by 3 per cent to DM3.56bn., in trading and shipping by 7 per cent to DM5.62bn., and research and services by 11 per cent to DM50m.

St. Gobain raises Rhône Poulenc stake

BY RUPERT CORNWELL

PARIS, May 25.

SAINT-GOBAIN, the French packaging and engineering group, has acquired a further 4.1 per cent of the capital of Rhône-Poulenc SA, holding company for the chemical concern of that name—making it easily the largest single shareholder with a total stake of just over 40 per cent.

The development was disclosed in a statement by the Board that will go before shareholders at next month's Saint-Gobain annual meeting. The group thus overtakes the chemicals to metals group, Pechiney-Union Kuhlmann, which holds 3.01 per cent of Rhône-Poulenc.

The new shares belong to the portfolio of the financial company, Société Participations et Finances, a subsidiary of the Suez banking and investment group. SPFF has just been acquired by Saint-Gobain.

The new shares join the 5.72 per cent of Rhône-Poulenc which Saint-Gobain received in return for the sale of its interests in the former Pechiney-Saint-Gobain, a chemical concern absorbed by Rhône-Poulenc in the reorganisation of the sector in 1975 and part of net income was down to B.Fr.235m. from B.Fr.437m. in 1974.

But Bekaert's net profits in the first quarter apparently were slightly higher than a year ago and second quarter earnings would be "considerably higher."

Sources close to the company said Bekaert would certainly be

able to maintain its 1975 dividend of B.Fr.105 net per share, unchanged from 1974.

Bekaert reported a 13 per cent sales decline for the group in 1975 to B.Fr.19,285m. from B.Fr.22,550m. in 1974, contrasted with a 34 per cent sales increase in 1974 from 1973.

Shareholders were told that 1975 was one of the company's most difficult years because worldwide recession affected almost all sectors where Bekaert operated.

But, a company spokesman said, last year Bekaert demonstrated its fundamental strength, managing to end the year with a result which is "altogether not unsatisfactory."

AP/DF

Sidchar lifts stake in Ruhrkohle

By Rupert Cornwell

PARIS, May 25.

FRANCE'S major steel companies—in the shape of their jointly-owned subsidiary Sidchar—have significantly lifted their stake in West Germany's leading coal producer Ruhrkohle AG to 13 per cent from just under 5 per cent.

The deal, which requires approval by the authorities in Bonn, implies a corresponding drop in the holding of the West German government to around 38 per cent from the previous 46 per cent. It is also an important sign of the growing needs of the French industry to import coal for its own production requirements.

With the steady rundown in output from the old and traditional French coal fields in the North, the country's steel producers have been obliged to look much further afield for supplies, to Poland, and more recently to the U.S.

Clearance for foreign company listing requirements in U.S.

BY JAY PALMER

NEW YORK, May 25

THE U.S. Securities and Exchange Commission has formally cleared a set of New York Stock Exchange proposals and standards, designed to encourage and persuade large foreign companies to list their securities on the NYSE.

The new programme, first proposed last March by NYSE directors, creates a set of separate international listing requirements for non-U.S. companies. Until now, foreign companies have been subject to the same criteria as domestic corporations.

A spokesman for the NYSE today acknowledged that these were different standards, but emphasised that the rules had not been "relaxed." At the same time, he noted that the Exchange had not made any changes in its disclosure requirements.

Up to now, any company wanting a listing on the NYSE had to have, as a minimum requirement, at least one million publicly held shares in the existing interest as "active" and U.S. with an aggregate market value of \$16m. plus net tangible assets of \$16m. and pre-tax income of not less than \$2.5m. in companies directly

Healthy sales trend at Schering

BY GUY HAWTIN

SCHERING, the West Berlin-based pharmaceutical and chemicals concern, is expecting an improvement in earnings this year. Profits, which have virtually stagnated since 1973, showed only a slight increase in 1975.

Herr Karl Otto Mittelsten-Scheid, a member of the company's Executive Board, disclosed today that turnover in the first four months of the year had risen by 8.1 per cent. The improvement, led by increased home demand, gave hopes for a rise in profits providing current trends were maintained and the

rate of cost increases flattened. Growth in the first four months is still somewhat slower than in the first four months of 1974, but it appears more healthily based. It is certainly a good deal better for earnings than the export turnover growth rate of 6.1 per cent in the first four months of 1975, when prices remained unchanged, despite hefty increases in costs.

According to Herr Mittelsten-Scheid, the main uncertainty over the current year's profits lies in the export sphere. Schering's BASF is deeply concerned about the damage currency fluctuations

FRANKFURT, May 25.

could deal its overseas business. In 1975, the group's turnover rose by 4.3 per cent to DM1,790m. (€388.1m.) and the percentage concern went up by 4.8 per cent to DM1.11bn. (€241.3m.). Exports rose by 9.7 per cent, while domestic sales fell by 2.1 per cent, pushing exports as a proportion of turnover up from the 1974 level of 59.5 per cent to 62.2 per cent.

Net profits totalled DM55.8m. compared with 1974's DM53.6m. It was pointed out, however, that 1974's profits had been hit by extraordinary expenditure of DM47.5m. but for this would have been far higher.

Bekaert profits should rise in the first half of 1976

BY RUPERT CORNWELL

PARIS, May 25.

NET PROFITS of Bekaert group will be markedly up in the first half of 1976 from a year ago when the wire making group reported consolidated net profits of B.Fr.172m. according to management officials.

At the company's annual meeting, an official projection for parent or group earnings was not made. Group profits declined 78 per cent to B.Fr.213m. in 1975 and parent net income was down to B.Fr.235m. from B.Fr.437m. in 1974.

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AP/DF

Olivetti's heavy borrowings

BY ANTHONY ROBINSON

ROME, May 25.

UNDERCAPITALISATION, the consequent high and rising level of short- and long-term debt, plus the effects of inflation and recession pushed Olivetti SPA, parent company of the Olivetti group, back into the red. For 1975, it is known, the company reported a loss of Lire8.6bn. (€14m.) on turnover up 10 per cent to Lire 379bn. after depreciation of Lire 22.5bn. In 1974 the company made a net profit of Lire 4.2bn. after depreciation of Lire 15.5bn.

The balance sheet shows how Olivetti has become a classic victim of the weakness of the Italian capital market structure

which makes it virtually impossible to raise fresh capital through the Bourse, particularly at a time of depressed share values. Olivetti share capital of Lire60bn. of which Lire36bn. is ordinary and Lire24bn. is preference shares, is inadequate in view of the high technology and high investment structure of the company. The inability to raise fresh capital through the Bourse has led to a continual increase in short- and long-term debts. Last year borrowing rose by just over Lire10bn. to Lire20bn., which in the presence of higher interest charges which rose from 1974's average

of 10.9 per cent to 12.3 per cent, led to an increase in interest charges from Lire22.5bn. to 31.4bn.

The overall group position is similar to that of the parent company in that turnover last year rose 7.5 per cent to Lire786bn. to 856bn. while indebtedness rose from 446bn. to 553bn., or 68 per cent of turnover compared to 56 per cent in 1974. At this level of indebtedness the Olivetti's group's financial charges last year totalled Lire 7.4bn., compared with Lire6bn. in 1974. This represents 8.3 per cent of total group turnover.

Swedish retail merger to go through

BY JOHN WALKER

STOCKHOLM, May 25.

THE CONFLICT over the merger between two of Sweden's leading retail chains has now been resolved. Ahlen och Holm has now obtained the support of 88 per cent of the NK share-holders and the first step towards the balance of 100 per cent will make it possible for an outright merger, according to Swedish law, to be obtained in the immediate future, according to a communication issued by Ahlen och Holm.

The merger will make the two concerns into the largest store group in Sweden with about 10 per cent of the retail market, and employing about 22,000 people. The deal has been a protracted one and the first offer by Ahlen, amounting to Kr.145m. (€15m.), was increased in April by Kr.2 per share. This, it was expected, would bring the asseting total up to the conditional 90 per cent of the stock, held mainly by some NK employees and minority shareholders.

Ahlen's announced improved sales during the company's first four months of trading (November-February) and forecast pre-tax earnings for the 1975-76 financial year would exceed the B.Fr.35m. recorded in 1974-75. NK showed a loss of Kr.24m. in its last financial year.

The expansion of deposits in the Swedish Co-operative Banks continued last year according to the federation's report for 1975, increasing by 18.2 per cent to a total of 10.4bn. (€1.3bn.). The increase in advances went up faster than ever, improving by 18.7 per cent to Kr.5.5bn. (€1.0bn.). Last year's growing money supply led to a higher rate of deposit and advances.

The commercial banks increased their deposits by 9.9 per cent compared with 7.7 per cent in

1974. The corresponding figures for the savings banks were 11.1 and 10 per cent, writes John Walker.

The movement's profits in 1975 were greater than in 1974. Net income from interest rose from Kr.197.0m. to Kr.246.1m., an increase of 24.5 per cent. Costs increased a little faster than income, that is by 27.9 per cent. Operating profits grew by 18.9 per cent to Kr.10.5m. to a total of Kr.89.2m.

The organisation of the co-operative bank movement works on three levels, with the local co-operative banks forming the base. Each co-operative bank serves its own geographical area and each local bank covers the entire country with more than 750 branch offices. On the middle level the local banks combine to form 12 regional co-operative banks. All regional banks are members of the central organisation—the federation of Swedish co-operative banks, whose function is to supervise and co-ordinate the operations of the local and regional banks.

Kaiser buy challenged

THE FEDERAL Trade Commission (FTC) has issued a complaint alleging that the acquisition by Kaiser Aluminum and Chemicals of the Lavino division of International Minerals and Chemicals may have created a monopoly in the refractories market.

The FTC complaint noted that Kaiser was the second largest producer of basic refractories in 1973 while Lavino ranked third. The acquisition made Kaiser the first ranking company in the field.

Basic refractories are non-metallic insulating materials used mainly in processing ferrous metals.

Kaiser has 30 days to respond to the complaint. The FTC proposed that Kaiser divest itself of Lavino and also attempt to impose a ten-year ban on further acquisitions by Kaiser in the same market.

Investment plans at DSM

BY MICHAEL VAN OS

AMSTERDAM, May 25.

DSM, the Dutch State-owned chemicals group, saw its 1975 net profit slump by nearly 75 per cent to Fls.144m. Consolidated sales were up 9 per cent to Fls.7.82bn. in value, but due to the economic recession there was no rise in volume.

The annual report notes a slight improvement in demand towards the end of the year and a certain stabilisation of prices.

A Press briefing in Heerlen, DSM chairman Dr. A. J. Rogers was confident that the "gross surplus" (sales less costs, interest and depreciation), which declined sharply from Fls.1.36bn. to Fls.611.5m. in 1975, would be more pronounced in 1977. Although the lower cash flow had necessitated an adjustment of long-term investment plans, the company still intends to spend well over Fls.5bn. in the next five years and the Fls.7.5bn. earlier announced. Heavy interest charges, in this connection, will put a brake on profitability.

The DSM chairman said that spending will be directed at the consolidation of the positions acquired in well-established sectors—fertilisers, yarn and

three feedstocks—further development in plastics towards an international level, and the extension of the industrial chemicals sector.

Dr. Rogers also went into the company's reasoning for investing in the present economic climate, apparently against the tide. In the first place, the effects of inflation should be considered with a view to the future. Since money will be saved, the monetary aspect involved in investing in Holland was another point—due partly to the availability of natural gas, the Dutch guilder holds a strong position compared with other currencies. Since most of the company's chemical engineering materials have to be imported, this tended to make chemical investment relatively cheap in Holland. "We think this position might change with the passage of time," Dr. Rogers added.

In 1975 sales growth was achieved only in the energy division. Dr. Rogers said that neither the high profit figures of 1974 (Fls.1.81m.) nor those of the 1975 slump, truly reflect the company's position. Last year DSM felt the full impact of the marketing problems which

affected the textiles, motor-car and building industries.

Higher OGEF profits

OGEF expects 1976 earnings to improve on 1975's Fls.2.5m. to Fls.3.0m. in value. The company's current activities are developing as scheduled, the board told the annual meeting.

After the takeover of Verenigde Beertoren Nederland, which in the past has been cautious with further acquisitions, unless a strong industrial company turns up as a takeover possibility.

The new building group OGEF and the Dutch state will form by combining OGEF's building activities with those of Nederhorst. The new group should in the next few years achieve good profitability in Holland, where it will make a major part of its sales, the board said.

The plan to set up the company to manage OGEF's and Nederhorst's building activities was announced earlier this month and basically provides for a firm with a total capital of Fls.200m. to be supplied by OGEF and the state.

Portfolio sales by new Hutchison team

BY PHILIP BOWRING

HONG KONG, May 25.

THE NEW MANAGEMENT at Hutchison International has sold off the group's substantial portfolio holdings in quoted securities, according to the report for the period to end-December issued today. The sales have been made since late February with a view to redeploying the group's resources and concentrating management time in other activities.

The lengthy report shows that though the net attributable loss was only HK\$31.2m., of which HK\$37m. was accounted for by unrealised losses from write-downs in the value of long-term investments and property, the company remains very heavily reliant on short-term borrowings.

At the year-end, short-term group bank and other loans and overdrafts totalled HK\$42m.—almost all secured—while parent company loans were HK\$27m. In addition, long-term borrowings of the group were HK\$341m., of which the parent company accounted for HK\$116m. Total capital employed was HK\$1,350m. of which shareholders' funds after the HK\$150m. boost last

year from the Hongkong and Shanghai Bank, were HK\$999m. However, the borrowings showed substantial decreases from March last year. They will presumably have been further reduced since by application of the investment sale proceeds.

Market value of quoted dealing investments at the end of December was HK\$230m. Their value was written up by HK\$38m.

Disposals since year end have been made at a profit over book value.

The report gives no specific reasons for write-downs, taken in the value of property investments—nor of the reason for write-downs in the value of the company's shares. The company has ceased to be an associate and is now regarded as

a long-term investment. The report states that this was "prudently made in accordance with sound accounting policies." It is unlikely to damage the profit and loss account again.

An extraordinary meeting is to be held to allow the Board to offer former chairman Sir Douglas Clague, ousted from executive power last year, the position of honorary life president.

Depression hits Enso-Gutzeit results

BY LANCE KEYWORTH

HELSINKI, May 25.

ENSO-GUTZEIT Osakeyhtio, the second largest manufacturing company in Finland in terms of turnover, reports an unsatisfactory result for fiscal 1975. Net consolidated sales fell 9.9 per cent, from Fmk.2,295m. in 1974 to Fmk.2,069m. (€264.9m. at December 1965 exchange rate) last year.

This is hardly surprising in view of the worldwide depression in the forest industry (pulp, paper, paperboard and wood products), which accounts for about four-fifths of Enso's sales. Production cuts and shutdowns

in the paper division reduced production in 1975 by 26 per cent to a little over 1m. tons. But the sales of the packaging division, for which the Soviet Union is the biggest export market, rose nearly a quarter to Fmk.295.6m.

There were 30 ships, 18 of them in Enso's own fleet, sailing under the Enso flag at the end of 1975. An important step during the year was the establishment by Pinnlines jointly with Finland Steamship Company of Oy Finncarriers AB for freight traffic between Fin-

land and the continent from January 1, 1976.

In a rescue operation in August 1975, Enso bought the entire share stock of the wood-working company Oy Heikolan Fageritehdas AB. Enso sold its 18.4 per cent share in Ateval SA, a company making corrugated board in Spain.

Enso's share capital was raised from Fmk.250m. to Fmk.344m. in 1975. Net earnings came to Fmk.20.9m. The company declared a dividend of 9 per cent on the old and 4.5 per cent on the new shares.

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COMPANY ANNOUNCEMENT

DAGGAFONTEIN MINES LIMITED

(Incorporated in the Republic of South Africa)

AUCTION OF REMAINING FREEHOLD PROPERTY

In a company announcement published in the Press on 18th May 1976, copies of which were sent to all registered shareholders, it was indicated that as previous attempts to sell the remaining freehold property at a reasonable price had been abortive, it was intended to hold an auction in June 1976.

The remaining freehold owned by the company of the farm Daggafontein, No. 125, R.R. district Springs, measuring approximately 801 hectares, will therefore be auctioned as one lot at the premises of Currie's City (Pty.) Limited, 111 Fox Street, Johannesburg on Thursday, 10th June 1976 at 11h00. As previously stated, the sale of the property will be subject to ratification by shareholders at a general meeting of the company.

Further details regarding the property are obtainable direct from Currie's at the above address.

Johannesburg
26th May, 1976

This announcement appears as a matter of record only

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A FINANCIAL TIMES SURVEY

- The supply of raw materials.
- The processing sector.
- The machinery sector.
- The end-use markets for plastics.
- Existing and new markets.
- Safety in the industry.

PLASTICS

The date and editorial content of this survey are subject to editorial discretion.

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W. 12.45, 4.15, 8.00. All seats may be
booked at the Box Office by phone.**

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2. REYNOLDS, JAMES EARL. 7.30-8.30. 8.30-9.30.
2. REYNOLDS/MOFFMAN. ALL THE PRESIDENTS MEN IAAI. Sep. 1976. 2.25. 5.95. 8.05.
2. ROYALTY, STANLEY. (IAA) A film by STANLEY KUBRICK starring EVAN MARSHALL, MICHAEL ECKSTEEN. See. 2.40. 4.35. 6.30. 7.50.
1. RUSSELL, ALAN. The Great Controversy. 2.40. 4.35. 6.30. 8.50.

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**UNITED ARAB EMIRATES
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PL. NO. JX 167, UOBA

The invitation to tender for desalination plant, tender No. M251, published on 17. 18. 19 May described the tender requirements as "now refundable". This should have read "not refundable".

The Ministry of Electricity and Water for the United Arab Emirates invite Tenders for the following works:—

LOT/NO. 147401, 147402 AND 147403/105/1

132kV Double Circuit Steel Tower Transmission Lines (approx. 180 km route length), incorporating aluminium alloy phase conductors of 200mm² cross-section and an overrunning aluminium alloy earth wire. The lines are to be located throughout the Northern Emirates of Ajman, Ras Al Khaimah, Fujairah and Ras Al Khaimah. Applications for Tender Documents should be made during normal office hours at the Ministry's offices in Abu Dhabi or Dubai in the U.A.E. or at the U.A.E. Embassy in London. Only Firms which have had experience in engineering similar projects should apply.

For the 132kV Lines, 10% of the sum of collected in the U.A.E. or £300 Sterling if collected in London payable in cash only and is not refundable. Tender Documents will be available from 31 May 1976 until 15 August 1976. Tenders must be valid for 100 days.

Tenders must be accompanied by a Bid Bond in the form of an unconditional Bank Guarantee of Dh 3,000,000 (3 million) valid for 130 days. The successful Tenderer will be required to replace this with a Performance Bond equal to 10 per cent of the Total Contract Sum for the period of the Contract. The tender Documents must be complete and submitted in quadruplicate. Each copy should be enclosed in a plain envelope not bearing any identification of the Tenderer and marked only on the outside with the Tender Number and Title "132kV Transmission Lines".

Four copies shall be addressed to:—

His Excellency The Chairman
The Permanent Committee for Projects
Ministry of Planning
PO Box 2847
ABU DHABI
U.A.E.

Tenders must be received not later than 1700 hours on 25 August 1976. This advertisement is a complementary part of the Tender Document. The lines are to be completed by 30 November 1978.

Abdulla Bin Humaid Al Qassimi
Minister

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Despite sanctions and sentiment the Botswana railway runs

A Rhodesian lifeline

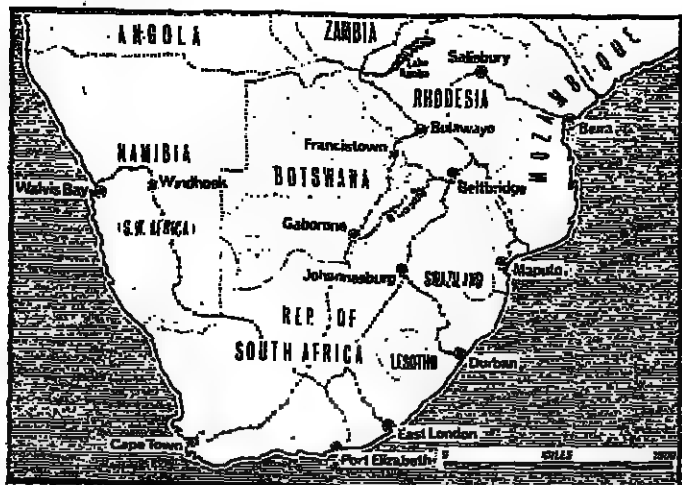
BY STEWART DALBY

THE RAILWAY is to Botswana most what the Nile is to Egypt. It probably takes a ride on the Rhodesian-owned line which crosses Botswana from north to south to realise just how dependent the country is on it, and why it is extremely reluctant to nationalise it and close the border with Rhodesia despite mounting pressure to do so. Botswana is the size of France, has fewer than 700,000 people. Much of the country consists of the forbidding Kalahari desert. The population is concentrated in the thin eastern tip of the country. Apart from cattle raisers, other subsistence farmers, live in small sleepy towns on the railway — it has an estimated that 70 per cent of the population live within miles of it.

Ten years after independence, Botswana still has few roads. The main road from Gaborone, capital, to Francistown, the Rhodesian border, is described as an all-weather road, but it is not wholly metalled. The road further north to Zambia, which is being built with aid from American money well as other donors' help, is only gravelled.

The Government of Sir Seretse Khama attaches great importance to roads and 45 per cent of this year's development budget of R56m. (£36.8m.) is devoted to building them. At the moment, however, the 6-mile railway which winds from Mafeking to Salisbury in the other direction is the only line of communication.

Something like 80 per cent of Botswana's internal traffic travels along the line as well as lot of its passengers. The passenger service, of the estimated 100,000 tons of goods which are thought to be carried on a single track diesel-powered line, just under 100 tons are thought to be Botswana's own. The rest is divided between Zaire and Rhodesia. Botswana produces little of what it consumes, so that much of its traffic consists of imports from South Africa. But the railway is used to carry Botswana's largest export, diamonds. It is not used for diamonds, the second largest export. They usually go by road, as the bulk size of a diamond shipment is not large.



Sometimes trains are extremely sensitive and delicate "mixed" with both freight and passengers. The passenger trains going up to Rhodesia are usually full. This has remained true despite bombing on May 5 and again this week.

Because Botswana suspended air flights into Rhodesia, as part of its contribution to the sanctions effort, going up by rail is one of the few ways of getting into Rhodesia. One catches the train at 7 a.m. in the evening at Gaborone, has a reasonable dinner in the dining car if one can afford a first-class ticket, and wakes up to eggs and bacon just before Francistown.

There you step off the train on to the main street. On the other side of the track there is nothing except miles of flat bush stretching in the back of beyond. The dusty and holed main road is lined with a number of trading stores, including a "bottle shop" for buying duty free drink to take into Rhodesia; and two hotels.

Francistown seems to epitomise the uncertain and fluid nature of relations between Botswana and Rhodesia. In the better of its two hotels the bars are filled with white expatriates, mostly drinking and talking. Mingling with them there are almost certainly are white deserters from the Rhodesian army, as well as men who probably work for Rhodesian security. At least two people claimed to me that they were deserters.

It is not impossible that a number of guerrillas from Rhodesia also find their way into the bar for a drink. The fatal for Rhodesia if the line is closed — it would probably not even be very serious.

The reverse is true for Botswana. A Canadian survey team worked out with the Botswana Government that if it were to nationalise the railway it would have to find £43m. merely to keep it going. This excludes any compensation that might become due to Rhodesia and does not include salaries of the expatriates needed to run the railway. Nor does it include yearly running costs. Of the £43m. £27m. would be needed for new rolling stock, since the existing equipment belongs to the Rhodesians who would withdraw it. Something like 24 locomotives would be required and anything up to 2,000 coaches.

Sir Seretse said in 1974 that he wanted to nationalise the railway but that obviously would be a long term project. The need to keep it running in the meantime has partly conditioned his foreign policy. He has consistently condemned apartheid in South Africa. He has refused to have direct diplomatic links with Pretoria and has declined all offers of aid or assistance from South Africa. He has strongly supported other black African governments in the call for majority rule in Rhodesia, and he has tried to implement sanctions against Rhodesia. But there has been a closely defined limit in what he has been able to do. Closing the railway precipitately would not do a lot of damage to Rhodesia but would do a lot of harm to Botswana. Mr. Archie Mugwe, the Foreign Minister, puts it like this: "We are prepared to die a little to help our brothers — but we are not prepared to cut our throats."

All this does not mean that Sir Seretse Khama will not ultimately close the railway. But it is not a decision he is going to take lightly, and it is not something that is going to happen overnight.

Security men

Though one cannot prove it, it is said that a number of the Rhodesian security men get on the train at Francistown and travel as far as Bulawayo to look out for suspicious characters. I did not see any armed guards or indeed any close escorts on the train. The passport formalities were reasonably relaxed. But no doubt there were some weapons somewhere on the train.

The Rhodesians regard the portion of the railway from the Botswana border to Bulawayo as the most vulnerable to attack. It was along this portion that the incident took place on May 5.

The Rhodesians want to keep the railway open to show the world that the country is not being economically strangled. According to Sir Seretse Khama, the line is carrying 20 per cent of Rhodesia's external trade. In Salisbury sources say they firmly believe that the Beit bridge line into South Africa could carry all Rhodesia's exports and imports. In Gaborone they say that despite handling the Zaire traffic the railway is only working up to 60 per cent capacity. It would not be a disaster for Rhodesia if the line was closed — it would probably not even be very serious.

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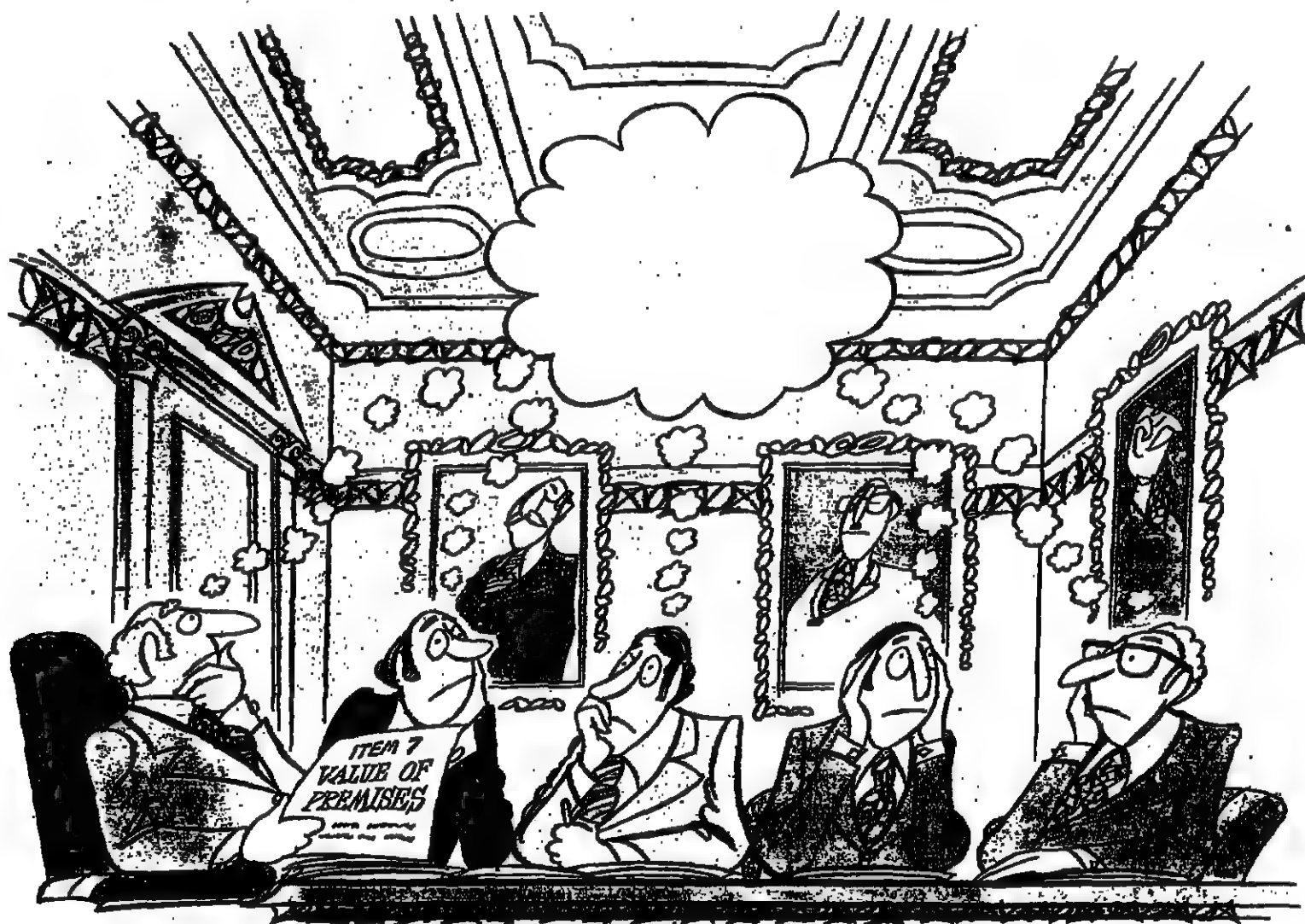
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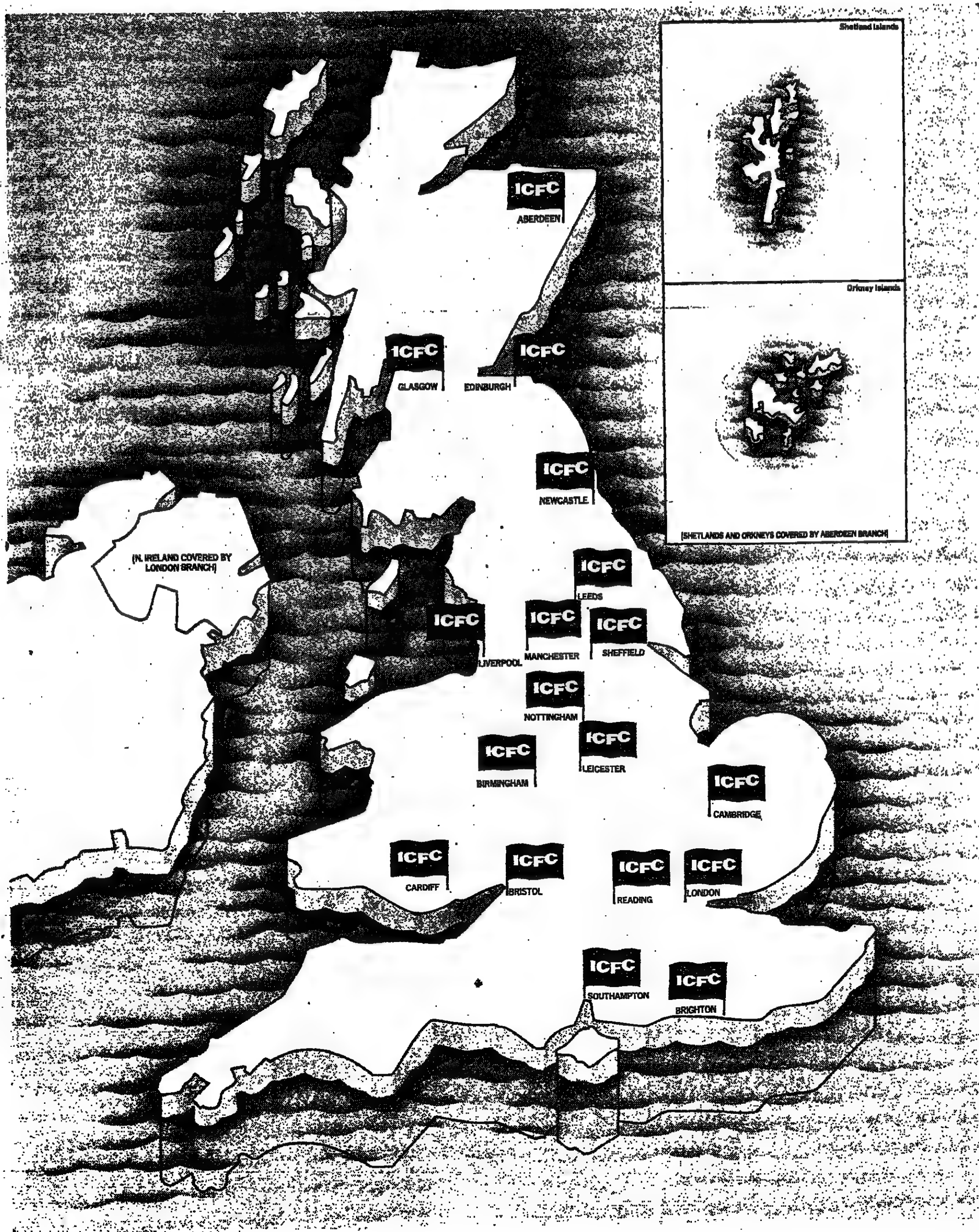
FINANCIAL TIMES SURVEY

Wednesday May 26 1976

Finance for Smaller Companies

A widening network of banks and institutions exists to provide finance for smaller companies. Help is also available from the Government. But there is pressure for a department of state to look after independent businesses, and small companies with new products often face severe problems in raising money.

It's a reassuring sight if you're running your own business.



Men running their own businesses used to get ulcers. Nowadays paranoia's more likely.

Everything's after them: inflation, price controls, soaring overheads, raw material costs, and now Capital Transfer Tax.

But if you're the kind of businessman who has one eye on the future despite the present, there's someone we'd like you to meet: your local ICFC branch manager.

He's in a position to appreciate your product, your track record, your market and your local situation.

He's also in a position to provide equity finance and up to £1 million at fixed interest for periods of from 7 to 20 years.

To give you an idea, he's recently helped businesses get money to buy new plant, to develop their export potential and to prepare for Capital Transfer Tax.

Why not pick up the phone and tell him what you have in mind? Chances are it's only a local call.

ICFC

Long-term money for the smaller business.

FINANCE FOR SMALLER COMPANIES II

Facilities there to be tapped

SMALLER companies often place in a great many cases: have some difficulty in being either because the profit records taken seriously. Overdrafts no longer look attractive to the clearing banks are one thing, but gaining access to first-class professional advice and obtaining other and more sophisticated forms of financing are another.

The venture or risk capital arms of most merchant banks are not in the business of straight lending at all, and they certainly do not wish to know about the small, non-growth situation even though it may be perfectly sound. Their ideal target is the smallest company—making, say, £30,000 to £100,000 pre-tax with a good growth record and strong management which lends itself to netting the bank a useful rapid expansion.

The ultimate aim is either to float the company off at the appropriate time or to sell it on to a larger company, thereby netting the bank a useful capital gain. Merchant banks are not long-term holders (at least not by choice) and the general view taken is around five years, up to a maximum of seven for the investment to mature.

The basic pattern tends to be the same throughout the merchant banking world, though of course there are variations in detail rather than an overall approach. The merchant banks will certainly seek an equity minority stake and they will equally certainly expect to put their own man on the Board or at least reserve the right to do so. They will be looking to invest around £100,000 average, but ideally around £250,000—though they will stoop to £50,000 if growth prospects are particularly exciting.

Clearly, quite a few companies fall into this category, though it must be said that the venture capital operations of most of the banks have diminished—some will not even talk about it. There are a number of reasons for this. First, the merchant banks engaged in venture capital were making numerous investments in the halcyon days of the last bull market in the full expectation that they would mature within the normal five to seven years and that they would be out and on to new situations. This has not taken

here from the last accounts that the volume of new projects is slowing down considerably and the £50m. invested during 1975 over half went to existing customers. The trend is clearly the requirement for medium-term finance, although the clearing banks have been shifting some ground and they too are now prepared to lend up to 10-year money. The ICFC will lend up to 20-year money on fixed rate as against the clearers' variable rates.

However, the ICFC is not universally loved. The Smaller Businesses Association remains highly critical and argues that the terms and conditions are too tough for most small businessmen to meet. However, on that score it would appear only reasonable that the businessman requiring the finance should have to suffer some sort of examination to establish creditworthiness. The preliminaries seem straightforward enough: accounts for five years or the full trading period, current trading picture, forecasts, major shareholders, details of the directors and of the products.

But even if one disagrees with that particular criticism—and it pays to remember that the smaller businesses are after all on the receiving end—there are some extremely valid arguments. They maintain they are denied medium and long-term finance from the clearing banks and that the only help from the City comes in the form of equity participation which destroys incentive and drives away the man who wishes only to run his own show. They have called for a special Minister to look after the interests of smaller businesses; the introduction of a Credit Guarantee System such as operates in France, Holland and North America; and some of the cash in the EEC's regional development fund going into smaller businesses.

It would be quite untrue to suggest that the City and the financial community is standing idly by. The clearing banks are making more of an effort to attract and stimulate the smaller business. Barclays, in particular, has set up its Business Advisory Service which offers help free of charge to the bank's own customers and to others at a charge. Lloyds Bank, too, could shortly announce a

similar type of operation having operated a pilot scheme for some time.

Then, of course, there has been the formation of the much publicised Equity Capital for Industry, a new organisation which, it has to be admitted, had to be wrung out of the institutions. Just how it is to operate, and the types of candidates eligible for help will be the decision of the heavy-weight Board and the yet to be appointed chief executive.

And there are other organisations, like Small Business

Capital Fund, which currently has 15 investments. This group would claim to be management experts, having all been recruited from industry, rather than financial wizards. It has the backing of the Co-operative Insurance Society and would expect to look at most areas—excluding property or retailing—since the latter would clash with the Co-operative Societies' own operations—and the ratio of equity to straight loan would generally be in 1:3 or 1:4 bracket. Customers are found by executives moving around

the country, meeting local solicitors, accountants, insurance brokers, and bankers, and gaining introductions.

Estate Duties Investment Trust (EDIT), which is 41 per cent-owned by the ICFC, is yet another organisation which is of particular help to the smaller businessman heading for a Capital Transfer Tax problem. EDIT sets out to be a long-term holder of equity in either private or public companies, where the marketability of the stock is particularly difficult.

The Government has made

some effort, having set up a network of Small Firms Information Centres. The staff are not always financial sophisticates, though they serve the very valuable purpose of being able to direct smaller companies towards the relevant people who actually provide the facilities—consultants, clearing banks, merchant banks and local trade associations.

The National Research Development Corporation (NRDC), which backs companies from scratch, should also not be overlooked or underrated. Its

Keith Leg

A look at Government aid

CAN smaller companies benefit from Government advice and financial aid to the same extent that larger companies do? The answer is that they can, though for two basic and interconnected reasons they tend not to in practice. By definition the smaller company is less important both to the national wealth and the national labour pool and thus tends to be left out of those campaigns advertising Government aid. At the same time the smaller company with its limited managerial numbers is generally less aware to begin with of what forms of public sector assistance it can call upon.

But help is available. The Government runs information centres specifically for smaller businesses where advice is given freely on a whole range of basic problems. The function of these centres—the Small Firms Information Centres—is to put the small business in touch quickly with the appropriate authority, company or source of financial supply it may require.

There are no formal limits to the types of business that are allowed to make use of the centres, and the advice available is wide ranging. The centres will answer questions on finance, taxation, metrication and industrial training; importing, exporting, general planning and even to the best way to fill in forms.

The centres are, of course, primarily intended for smaller business, and typical inquiries come from companies with an annual sales turnover of, say, £50,000 a year or from companies employing up to 200. The centres are spread across ten areas of the U.K. and are currently to be found in Birmingham, Bristol, Cardiff, Glasgow, Leeds, London, Luton, Manchester, Newcastle and Nottingham.

Such grants are paid in addition to full tax allowances and the result is that in assisted areas companies make major savings on the cost of plant and buildings. The savings are slightly less for the smaller company paying the smaller company rate of corporation tax but on an average basis companies can find themselves finding less than 30 per cent. of the cost of new machinery by the time the first tax bills come in and less than 60 per cent. of the cost of new industrial buildings.

At the same time, various selected areas benefit from financial assistance if they are stimulating employment. Although most of the grants available on this basis are aimed at manufacturing and construction industries, companies in the service sectors can qualify. Generally speaking projects which create jobs can qualify for loans at concessionary rates together with grants covering the cost of any removal.

In addition to the grants offered by the Department of Industry, the Department of the Environment makes money available through the Council of Small Industries in Rural Areas. This organisation provides technical and managerial support as well as financial assistance to companies in rural areas and small towns in England and Wales—advancing loans up to a maximum of £30,000 to organisations employing 20 or more. Other ally more, its financial schemes Government sponsored bodies are tailored to the specific requirements of the individual company and may include supporting commercial life insurance, the National Research Development Corporation (NRDC), which provides finance for specific activities.

ICFC provides finance for small and medium-sized businesses in amounts ranging from £5,000 to £500,000—or occasionally more. Its financial schemes are tailored to the specific requirements of the individual company and may include supporting commercial life insurance, the National Research Development Corporation (NRDC), which provides finance for specific activities.

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Starting from scratch

ONE OF the failings of the British, perhaps apocryphal, is that while there is no lack of inventiveness in the nation, the people who wish to go it alone with a new product or service find it extremely difficult to get the necessary financial support. This occasionally gives rise to newspaper articles and television programmes detailing the trials of men with brilliant ideas who run up against walls of indifference, only to fall into the hands of eager foreigners who patent the ideas and export the results back to Britain.

This is by no means an accurate picture but there is no disguising the fact that it is extremely difficult to start from scratch with a "green field" idea and that the path is much smoother if one already has an existing business. People who want to go it alone generally have to shoulder a proportion of the risk themselves, for who ever lends them money will usually want to see the principle in a scheme involved up to the neck.

But apart from the obvious ports of call such as the friendly bank manager, there are other routes which may provide backing. One such is the National Research Development Corporation, which was set up in 1949 as a public corporation and can borrow up to £50m. from the Government to invest in high-risk technological inventions which would not normally warrant investment from conventional sources of finance. It one in middle management of is worth pointing out, however, a large company decides that that two-thirds of the invention can market a product with some are derived from sources a relatively limited scope which wholly supported by public the large company decides it funds (such as the research uneconomic or too small to be established) of the various Ministries) and the number of inventions accepted from private inventors so far has been small.

The latter have accounted for some major development projects of the NRDC, but it is clear that NRDC finds it easier to deal with a development proposal from a well-established company than from a young man who is a private inventor. On the other hand it is always very interesting to meet the private inventor and have the facilities to evaluate whether his project is any good or not. These cover technical and commercial investigations, plus an assessment of the competence of a proposed team.

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Every so, Technical Develop- ment Capital lends £1m. per week. The latter is round terms to new ment situations (sums he con- tinue £5,000 and £200,000). If never takes a majority stake in the equity but probably more the recession on individual

CONTINUED ON NEXT PAGE

D

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FINANCE FOR SMALLER COMPANIES IV

Dressing up to go public

AFTER a dearth of new issues in London for over two and a half years, starting from the collapse of the equity market during 1974, it may seem irrelevant to talk of companies coming to the market with offers for sale. However, even though a revival in the issue market has been mooted time and time again since the market started to recover at the beginning of last year, it does now look if at least a few issues will be creeping into the market.

Admittedly there was an offer by Electra Investment Trust of 12.5m. shares in mid-February, but this was a special case in that the Electra group of trusts was a known quantity before the offer and it could not really be described as "testing the market," though some 30 per cent was left with the underwriters. Anyway, the first large equity offer looks like being Thomas Borthwick next July, with an offer for sale expected to raise between £10m. and £12m., though a much smaller issue by Wilson Walton Engineering of £0.8m. can claim to be first. If these can successfully test the market and come up trumps, undoubtedly more companies will follow in their footsteps, and the way could be open again for smaller ventures to reach the milestone of a public quote.

Easily

Yet whether a revival of activity will follow may depend on the psychological effect of the last bear market, which must have disillusioned the directors of many small companies. But basically the reasons for obtaining a quotation have not changed. There is the rather intangible argument that one generation to the next. Once a quoted company gains added

status which rubs off on its trading activities and ability to attract first-class executives, but perhaps more relevant is that, by definition once quoted the shares in the company can be dealt in easily.

The need for the proprietors to raise cash on a portion of their holding may be the initial spur towards a quote or perhaps the need to raise fresh capital to inject funds into the business. The initial offer apart, once a quotation has been established the London capital market is more readily accessible for the group to raise further funds in the future. This may be by way of convertible or debenture issues, or perhaps by issuing further shares by way of placings or by rights issues such as those which have raised £1,500m. over the past 18 months.

Furthermore, if it is part of the company's plan to expand by way of acquisition a public quote can be invaluable, as it enables the directors to offer marketable securities by way of consideration for a takeover. Not only does this lessen the strain on cash resources; it increases the market in the shares, and the larger the market the less vulnerable is the share price to wide fluctuations which often occur in a narrow market.

Of course, these "traditional" reasons apart, new laws—namely Capital Transfer Tax (CTT) which is already with us, and the still debated Wealth Tax—could make all the difference to proprietors of unquoted companies. It would seem that when CTT begins to bite it will force more companies to come to the market because of the difficulty in passing a business on from one generation to the next. Once a quoted company gains added

"family" shareholders to sell or place shares in the market to raise cash in order to meet tax demands.

On the other hand it may be that the Wealth Tax, once it comes into being, will act as a deterrent. Proprietors of a business may feel that they will stand a better chance of applying a lower valuation to their business by staying unquoted, than face the unarguable valuation that a market quote will give.

There are some disadvantages for the proprietors in taking their company to the market. For a start the company, once quoted, the directors become responsible to a much wider group of shareholders, whose needs must take priority. In addition, from then on the group must conform rigidly to the requirements of the Stock Exchange as set out in the Exchange's publication Admission of Securities to Listing. The company will have to conform to the provisions of the Takeover Code, and generally once quoted a company is open to far reaching scrutiny by City institutions and the Press.

Careful

Directors will also have to be more careful about disclosure and be sure not to divulge any information (unless widely to the market) which could be price sensitive. This may require a considerable tightening up of internal security. Finally, directors need to be careful how they deal in their own shares, to avoid rumours and tarnishing of the management's image. Having taken the decision to go public, the method of the issue must in part be governed by whether new capital is re-

quired for the business. If so, an offer for sale will be the natural course, and indeed the Stock Exchange will probably insist upon it for a company which is expected to have a market capitalisation of over £1m.—the minimum expected to be granted is £2m.

In an offer for sale the issuing house or sponsoring broker either buys the shares from the proprietors or subscribes for new shares, a few days before the actual offer to the public, and then arranges underwriting. On the day of issue a prospectus invites members of the public to buy shares at a certain price. Because the issue is underwritten the company is assured of receiving its full capitalisation for the issue regardless of whether the offer is a flop or roaring success. There is a variation on this theme in the offer for sale by tender, but this form of issue is not generally used for equity offers.

A placing in the market can be considered where the market capitalisation is expected to be small. Here there is no general invitation to the public to buy shares, but the issuing house or broker "places" the shares with institutions or clients. For new companies to the market the Exchange insists that a quarter of the shares are made available, in order that dealings can take place with reasonable ease.

The third method of gaining a quote is by an introduction. This one applies where there is a wide spread of existing shareholders. In this case a prospectus will have to be prepared, but there is no invitation to the public to subscribe for shares, though the Stock Exchange will usually require assurance that sufficient shares will be available to create a

market after the listing. Generally speaking in both cases of offers for sale or placing it is normal for the company to require that at least 35 per cent of the capital is available to the public, which takes the company concerned out of the "close" company bracket.

The goal of going public is ideally should be built into corporate objectives for several years before the company actually emerges with an offer, for a certain amount of "win-dow dressing" is necessary. The company's record should be im-

Terry Gam

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THE PROVIDERS OF equity finance for small companies, just like the clearing banks, are still waiting for a turn in the economic climate. Last year's bout of inflation and increasing pressure on industrial liquidity has produced very little in the way of new business. This came as something of a surprise to the agencies involved, many of which had set aside funds to meet a potential flood of requests which never materialised. And despite the evidence of mounting insolvencies among smaller companies, few of these agencies' investments turned sour and a fair number had a record year.

What in fact had happened was that the combination of tax relief on stock appreciation introduced in November, 1974, and the effects on working capital of the fall in activity had temporarily deflected the much-vaunted "Doomsday machine." The specialist providers of finance, including the vaguely-termed "venture capital" sources, are not expecting a sudden upturn in the coming year either. However, when an increase in the rate of activity combines with the present trend of hardening commodity prices, small companies are bound to

be on the hunt again for sources of permanent capital. The best known sources of permanent finance for small companies are the ICFC, Charterhouse and Gresham Trust, and a number of venture capital subsidiaries of merchant and clearing banks. A further source is the Small Business Capital Fund, backed by the Co-operative Insurance Society where John Bolton, of report fame, is putting theory into practice.

Famous

The Macmillan Gap, christened in 1931 by the Macmillan Committee, has become the most famous of all gaps in the capital market. What the committee had in mind was those small companies whose capital requirements fell into the no man's land between clearing bank facilities, the normal source of external finance for the growing small concern, and the minimum economic size of a public issue on the Stock Exchange. By the time of the Bolton Committee report in 1971, this gap had allegedly been closed, but the information of the ICFC in 1945 was not thought

to be the sole factor behind this. Among other reasons, the growth in finance house term loans and instalment credit in small amounts, the development of leasing and factoring, new term loans offered by the clearing banks and the development of venture capital subsidiaries by merchant and clearing banks were said to be important factors.

All this may well be true, and no self-respecting advisor would recommend anything other than a "mix" of financial facilities. But there comes a time when a small firm requires more permanent capital. An upturn in the economy could find many such without an adequate capital base and the introduction of CTT threatens to break up even those firms that have. For these two reasons, some extra demand for equity finance from the smaller company could emerge towards the end of 1976.

ICFC is of course the leading private sector source of finance for the small business and since its formation in 1945 has invested more than £400m. to over 4,000 companies. Amounts provided range from as little as £5,000 to £1m. and more. Through its 18 branches in the U.K., ICFC stands to provide an extensive range of financial services in the form of loans, shares or specific asset financing.

Although its aims are similar to those of Charterhouse, Gresham Trust and others, in that it is prepared to stay with its investments, living off a combination of interest and dividend payments, there are some marked differences. In the first place, long-term loan finance tends to predominate. This is due to the way in which ICFC itself raises money through debentures and loans. At March 31, 1975, almost half of its outstanding financial facilities were in the form of debentures of unsecured, and secured loans with equity, both preferred and ordinary, accounting for just over a quarter.

A further difference in approach stems from ICFC's policy of non-interference in the day-to-day management of customer companies. Only about 4 per cent of the companies in which ICFC holds an investment have an ICFC nominee on the Board. Instead the group prefers to use its extensive branch network as the normal channel of liaison between the company and ICFC. In this sense, the ICFC could be seen rather as a market intermediary and exponent of financial services than a "nursery" where budding growth companies can flourish, although the latter is not of course ruled out. Charterhouse Development,

part of the publicly quoted Charterhouse Group, has been a provider of minority finance for small companies for over 40 years, and has a portfolio of 50 odd investments in the U.K. and overseas. Last year it made only two new investments. However, in a significant move last month, the company closed the door to new entrants for Charterhouse Development and announced the formation of Charterhouse Capital. The idea is to bring some institutional muscle into the provision of finance for the smaller company, and will involve the raising of almost £10m. of funds.

In the Charterhouse view, the Macmillan Gap, at least as far as equity capital is concerned, has not yet been fully bridged. The minimum economic size of flotation is as much of a constraint as it ever was and institutional investors have also not gained sufficient experience of investment in small private companies.

The present management of Charterhouse Development will oversee the affairs of the new fund on the same criteria as in the past, which are mainly those of good management skills in the company, a promising product (though rarely "start-up" situations) because they are too speculative and a substantial personal shareholding on the part of the existing management.

Expanding

The approach of the Gresham Trust is similar with its portfolio of 62 investments over the past ten years. Here too, a director is invariably appointed to the board and investment is in the form of equity. Both see their role as meeting the needs of expanding companies without depriving them of control and providing a market for the sale of shares to meet among other things, CTT and other taxes.

Recent weeks have seen the formation of yet another source of equity finance, Equity Capital for Industry, after protracted debate among the institutional providers of finance. Charterhouse's new fund might be a good example of where the problems in gaining agreement stem from. Here at least there is an established record of investment and management experience with well publicised criteria for investment. One result of the debate of ECI may at least be that the institutions will start to take the problems of the small company rather more seriously than before.

Terry Wilkinson

FINANCE FOR SMALLER COMPANIES V

A major new channel

LE PROSPERING large companies can in normal times from some source in the gamut of the financial industry's range of institutions. In addition to the stock market for rights and same opportunity is not to small and often und concerns, however well ge. smaller businesses must fore look elsewhere for injections of equity if they to thrive and grow, and they will need backing id what the banks provide. been one of the City's ing controversies whether ng arrangements are ate to ensure that all ing companies can tap the al community's resources ed capital, through one or another.

potentially very important channel of permanent al is just being opened up or much argument—in the of the new "equity bank," y Capital for industry, ed by institutional investors ing insurance groups and n funds. Equity Capital's to provide share capital, ively on behalf of its ational shareholders acting her through it, to funda- sily sound companies un- to raise it in other ways. mere creation is a recog- that there is—or may be gap in the City's arrange- for supplying new equity by companies, though a is a matter of some ite, as is shown by several utions which regard Equity ICFC was created by a joint City move 30 years ago. Even Equity Capital's exis- tence must remain, in principle, slightly in doubt until June 21,

Unquoted

Gresham Trust, Estate Duties Investment Trust and Charterhouse Group are among other banking and financial concerns which invest in small companies. Some insurance groups, investment and unit trusts also make certain unquoted invest- ments. However, considerable as is the existing range of institu- tions interested in long-term holdings in small businesses, the impending birth of Equity Capital for industry marks a key new development. It is un- doubtedly the most major new initiative in this field since ICFC was created by a joint City move 30 years ago. Even Equity Capital's exis- tence must remain, in principle, slightly in doubt until June 21,

when the offer to institutions to take up the £50m. of its own capital closes. But there is little real doubt that, despite some probable abstentions among institutional critics, at least the minimum £30m. re- quired for a go-ahead will be put up.

Thus the next few weeks should see the start of activity by this important and contro- versial body, about whose mode of operation and selection of in- vestments a good deal remains to be clarified. In particular, the City will be watching closely to see whether the new con- cern can identify companies with fair enough prospects to merit backing but which are still unable to obtain it any- where else.

Lord Plowden, the indus- trialist who is to be Equity Capital's chairman, has summed up its role as to be "a specialised source of equity capital for companies whose requirements, for one reason or another, can- not be met by the existing established institutions." He has also made it clear that the new venture will not back lame ducks but only enter- prises with sound prospects promising a commercial return on the investment in the medium or longer term. At the £50m. resources may go into some time, he has recognised that many of the investments made may not, for a time, earn an adequate yield. The City committee which prepared the Equity Capital scheme made the point that some of its invest- ments ought to show an im- mediate return to make up for a delay in others paying off. Examples of the kind of situa- tion, where Equity Capital

could step in are cases where companies are too heavily borrowed and cannot raise enough through a rights issue to redress the position; where a recent poor trading record would make it impossible to underwrite a rights issue, though the outlook is sat- isfactory; or where a rights issue is ruled out for technical rea- sons, such as that the shares are quoted below their par value.

Experience

Beyond this, only experience can show exactly in what situa- tions Equity Capital will partic- ipate. But the signs are that it will be ready to back either quoted or unquoted companies, which suggests that the cases it will consider may vary con- siderably in size. There are also indications that it will not be particularly keen to make very small investments, regard- ing these as more suitable for ICFC or other institutions.

Lord Plowden has remarked that investments of some £1m. may be typical of Equity Capital, though the size may range up to a maximum of £5m., a limit set by the rule that not more than 10 per cent. of the £50m. resources may go into one company. While smaller sums may clearly be provided, it appears that Equity Capital would probably expect busi- nesses with lesser requirements, for instance those seeking only £250,000, to look to ICFC or others.

In the early stages at least, a good deal of Equity Capital's activity may take the form of financial "packages" jointly

with FFI. Thus, FFI, which is aiming to provide £1bn. of medium-term loans to industry, while Equity Capital subscribed for shares in the recipient concern. In this way, a great deal of experience of particular situations commanded by FFI—which works closely with the bankers to individual borrowing companies—would be linked with Equity Capital's own expertise in vetting applications.

One novel feature of the Equity Capital venture is that it will in effect allow all the shareholding institutions to play a part jointly through this new organisation in directly backing companies, particularly those with what it is hoped are only short-term problems over normal financing, in addition to buying shares through the stock market.

Clearly Equity Capital will be a source to be considered by smaller concerns needing new cash injection. But for many small but thriving businesses run by families or a few associates, other sources may be most suitable. ICFC, which has a network of regional offices outside its London head- quarters, has long experience in vetting and nursing growing small concerns.

Then there is Estates Duties' Investment Trust (Edith), an FFI associate which has for some 25 years existed to take share stakes in family and other businesses to assist the principal owners to continue unhampered by inheritance and death duty problems. It is characteristic of Edith that it is prepared to hold the interests indefinitely, and does not normally press to realise holdings, either through flotation of a company or other- wise. Its usefulness has certainly not been lessened by the new development of suc- cession duty arrangements under Capital Transfer Tax.

Among other concerns specialising in the backing of smaller companies is Gresham Trust, a subsidiary of Gresham Investment Trust, which takes interests of up to a third or so in several companies, with which it maintains close touch. Some are fixed up through its office in Birmingham, close to the West Midlands conurbation. Charterhouse Group has also traditionally held a substantial portfolio of minority equity holdings in private businesses, and now has around fifty such investments on its books. The activity dates back forty years to the time when the Macmillan Committee identified a "gap" in arrangements for financing smaller companies which bodies like ICFC and Charterhouse have since contributed towards closing. Some of the Charter- house investments are sold from time to time, the aim being to realise a profit; in other cases the companies in question may, in normal market conditions, sometimes be launched through public flotations of the shares.

Outside the banking field, cer- tain other institutions hold a limited part of their resources in share stakes in small quoted or unquoted companies. For instance, M. and G., the large unit trust group, has a modest part of its total portfolio in investments in private businesses in various regions of the country. Less than 5 per cent. of all its funds are deployed in this way, however, and certain of its trusts exclude investments of this kind.

Britannic Assurance, the Birmingham-based life assur- ance group which has close knowledge of nearby West Mid- lands industry, also has a number of shareholdings in small quoted companies and a few, representing a very small proportion of its assets, in un- quoted ones, too.

Margaret Reid

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What is not highlighted the snares and pitfalls in trading overseas how expensive these can overseas operations can be ured waters for many com- and losses are less easily d. Large companies are equipped to cover such but for small companies r three abortive overseas s transactions can mean al disaster. in a company trades over- has to deal not only with al form of business risk ut by the customer and —which is usually preva- a more virulent form, s to accept a whole range l risks which a conse- ceeding for the first time id rather unreal.

Hazards

first of these political s expropriation of assets, ludes the obvious i of nationalisation and ition. But there is more an this. Certain govern- overseas are taking measures which can re- loss of control or the aining from an overseas tent. second political risk is war damage. This can rom war between two s or from revolution

and insurrection within a coun- try. Not only does it involve damage to property, the war can make it physically impos- sible to operate or to operate profitably.

The third political risk arises from the restrictions that may be imposed, either wholly or partially, on remittances from overseas countries. The U.K. company may well be paid in full for the goods or services provided, but find it impossible to get the money back to the U.K. Prime causes of such situations can be a general moratorium on the external debt by the overseas govern- ment or by a government of the country through which pay- ment must be made. Or it could arise through the cancel- lation or non-renewal of an ex- port licence or restrictions by law on exports or imports. Political events, economic, legisla- tive or administrative difficulties could prevent or delay transfer of payments.

In addition, it can turn out to be much more difficult for U.K. companies to chase up delays in payment by overseas buyers than would be the case in Britain. This third risk of not getting paid is the one most likely to affect smaller companies, particularly at the out- set, since they are unlikely to invest large capital sums in an overseas country until they have established themselves as traders in that country.

The inherent hazards will result in the company's bankers making the financing of such overseas operations more expen- sive and impose restrictions on advances for overseas trade. The company may thus only deal with overseas buyers in which they have complete faith thus failing to maximise their sales. But to accept new contracts can

be to run the risk of big losses which small companies cannot carry.

So what can these small com- panies do if they wish to expand their sales overseas? The first is to consult with the experts in overseas trade so that the snares and pitfalls can be at least recognised if not avoided. There are several sources of information—the clearing, mer- chant and overseas banks, Gov- ernment departments and organisations such as the British Overseas Trade Board.

The second action is to take out the appropriate credit and political risk insurance. The leader in this field is the Exports Credits Guarantee Department (ECGD)—an inde- pendent Government depart- ment within the responsibility of the Secretary of State for Trade. But there is also a very strong private insurance sector providing credit and political risk cover.

Burden

The main facilities offered by the ECGD provide insurance to the U.K. exporter against the risk of not being paid for his goods or services—an essential requirement for a small company. Cover not only includes the risk of the buyer going in- solvent, but also takes in the failure of the buyer to pay within six months of the due date for the goods accepted or the services rendered. Delay in payment can be very expensive and put a financial burden on a small company that it cannot carry.

This risk also includes that of cover for the buyer's failure or refusal to accept goods dis- patched, unless the refusal arises from a breach of contract by the U.K. company. However,

the operation of this particular cover will only apply if ECGD is satisfied that no useful purpose would be served by pursuing the buyer through legal proceed- ings. The company has to accept the first 20 per cent. of the loss, but insurance against such a risk is nevertheless needed by the small company.

The second aid to exporters offered by the ECGD is the pro- vision of access to favourable in- terest rates for export finance and of support for bank loans made direct to overseas buyers for capital goods contracts, thus enabling the U.K. company to be paid in cash terms.

The financing of overseas operations by banks is usually related to a particular shipment of goods or provision of services or on accepted bills, though it can be on an open account. Small companies may have difficulty in finding the security to cover the bank advances and here the ECGD can play an im- portant role. The insurance policy can be assigned to the bank as additional collateral, but often the knowledge that the company has taken out in- surance covering the main risks of non-payment is sufficient for the bank.

But the ECGD can also help directly in the financing by pro- viding a bank guarantee. Under this, the ECGD is often pre- pared to issue, in respect of companies holding its insurance policies, a 100 per cent. guarantee of repayment of advances direct to the bank. With such a guarantee, the bank provides the finance at specially favourable rates, since it does not need to protect itself against the risk of default and increase the interest rate. For credit up to two years, the rate is one-half per cent. above base rate.

Where the credit period is over two years, ECGD may be able to provide the company's bank with a specific bank guarantee related to individual contracts. Again with such an unconditional guarantee of re- payment from ECGD, the bank will advance finance at special low fixed interest export rates.

Should companies decide to hold assets in countries over- seas, the ECGD can provide poli- tical risk insurance on all new projects to cover expropriation and war damage. This can in- clude both the loss of the assets and the loss of profits or earn- ings generated by those assets. Often the most effective way of expanding sales or protecting a trading position in an overseas market is to invest in production or the service facilities directly in the country. The cover pro- vided by ECGD can minimise the risk of such ventures.

The Department is available to insure all U.K. companies operating overseas. The latest figures available show that of the 10,000 or more customers using the facilities, half were small companies with annual ex- ports of less than £50,000. The purpose of ECGD is to ensure that the company gets its money on time and cover is given on a world-wide basis—Rhodesia being the only exception. Its services to small companies are essential.

Eric Short

THE ABSENCE OF A FINANCIAL CONTROLLER WAS COSTING OUR CLIENT £x+ PER ANNUM

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Centre Court,
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Birmingham B5 4PR.
Tel: 021-643 2366

STOCK EXCHANGE REPORT

Technical rally in stock markets as sellers hold off

Gilts harder and share index up 1.6 at 399.0 in slow trade

Account Dealing Dates

Option

First Declared Last Account

Dealing Days

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Despite the prospect of an

increase in U.S. interest rates,

Gilts and share index

up 1.6 at 399.0 in slow trade

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as sellers hold off

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up 1.6 at 399.0 in slow trade

Technical rally in stock markets

Forbes, however, were 4 dearer at

the new nil-paid shares

Finishing a fraction better at 23p

premier, Maxwell, however, were

penalty to 107p. Composites

tended to harden, with General

Accident, 165p, and Sun Alliance,

418p, both 3 higher.

The volume of trade left much

to be desired in Breweries, but

prices managed to edge forward

to 107p.

Business remained subdued in

the investment currency market,

although the premium managed

to improve to 113 per cent, before

ending a point higher on balance

at 112 per cent. Yesterday's SE

conversion factor was 0.6841

(0.69000).

Banks improve

In the wake of Monday's round

of base rate increases, the big

four banks took a turn for the

better yesterday. In this trading

session, prices finished with

improvements of up to 7 as in

Barclays, 222p, and Lloyds, 232p.

National Westminster hardened

to 235p and Midland 2 to 285p.

A particularly dull market of late

on domestic and dollar premium

influences, Hong Kong and

Shanghai rallied 7 to 297p.

Australia and New Zealand added

8 at 460p. Discount remained

steady at 113 per cent, before

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UDA extreme wing may join Paisley drive

BY GILES MERRITT IN BELFAST

MILITANT ELEMENTS in the Ulster Defence Association were reported last night to have voted to back the Rev. Ian Paisley's "Save Ulster" plans in the hope of forcing a confrontation with the Government.

Yesterday morning's shooting of a married couple, both Royal Ulster Constabulary reservists, brought the police casualties this year to 13 killed and 60 wounded and caused mounting pressure on the Government to take action.

Rees, the Northern Ireland Secretary, to counter the Provisional IRA's latest campaign by creating a "third force" in strength security operations. The UDA aim would be to add weight to these demands.

Mr. Rees returned to Ulster from London yesterday afternoon to attend a routine meeting of security chiefs at Stormont Castle. In spite of the dramatic language of the statement issued jointly on Monday night by Mr. Paisley and his fellow-Unionist Mr. Ernest Baird—"in a matter of hours the world will know that Ulster Loyalists are determined not only to defend themselves but save the province"—the atmosphere in Ulster yesterday has been one of anti-climax.

Although vigilante action is expected during the night in rural areas, the Paisley-Baird threat of a "Save Ulster" campaign has so far only highlighted the divisions in Protestant ranks. The official Unionist Party is publicly undecided on its approach to the plan, while privately, party leaders stress that the timing is wrong and the plan stands little chance of success.

In Dungannon, Co. Tyrone, a spokesman for a group of former "B" Special reservists, the disbanded armed Protestant militia, said that it was organising a system of regular patrols and that "where possible they would work in harmony" with the security forces. Mr. Rees and his advisers appeared to have adopted a calm wait-and-see approach to the Protestant threat, for the import of the 10,000-strong UDA's involvement in any impending demonstrations.

The Provisionals apparently responded to the threat of Protestant patrolling with a spate of limited bomb attacks. Two bombings were in Belfast, one an incendiary device, the other exploded under controlled conditions by Army experts. There were explosions on the Dummuray Industrial Estate and in the centre of Newry.

Neither Mr. Paisley nor Mr. Baird has been available to speak to the press since Monday night, and in the absence of Protestant roadblocks at first expected to spring up overnight, there has been growing speculation that the two leaders signally failed to gain the necessary political backing inside the United Ulster Unionist Coalition.

Strike discounted

Mr. Paisley is reported to have alienated his UUUC colleagues at Westminster, where the Ulster Unionist leader, Mr. James Moynihan, has disassociated himself from all "extraneous Parliamentary activities."

Suggestions that Mr. Paisley may be considering a strike along the lines of the May 1974 Ulster Workers' Council one that topped the power-sharing Executive are discounted among trade unionists. Yesterday's publication of worsening figures for Ulster unemployment, which has climbed to a 48-year high of 9.9 per cent, for May, further underlines the improbability of strike action.

SE near decision on option trading

BY MARGARET REID

THE STOCK Exchange Council is expected to decide on June 3 whether to accept a recommendation that it should introduce a new market in traded options, perhaps jointly with the Amsterdam Stock Exchange.

At present, British investors can acquire options to buy or sell shares at a pre-determined price within a specified future period, but there is no market for dealing in the options themselves, as can be done in the Chicago options market.

A committee of the British Exchange has for some months been probing the possibility of widening the scope of the London market by adding dealings in traded options. It has also been discussing this with representatives from Amsterdam, where similar ideas have been under consideration.

Yesterday the committee submitted its report to the Stock Exchange Council. Although no comment is being made on the contents, it is believed the report favours the introduction of trading in options, confined initially to a range of some 20 major stocks.

The purpose of restricting the new market to trade in options to buy or sell the highly marketable shares of big companies would be to exclude risks of any possible market "rigging." Were there to be option trading in relation to shares of small companies, it might be possible for those with big shareholdings to play the market so as to manipulate the market in the linked options.

There has been some apprehension in the City that introduction of options trading would be open to political attack as encouraging speculation.

Lonrho takeover of Brentford Nylons likely

BY MARGARET REID AND TERRY WILKINSON

Lonrho, the international trading group with large African interests, has been increasing its investment in Britain, may make a formal offer in the next day or two for Brentford Nylons, the private textile company which went into receivership in February.

A spokesman for Lonrho, which has extensive textile interests, said last night: "We are assessing the whole situation of Brentford Nylons. But no formal offer has yet been made."

References to Lonrho's interest were made yesterday by one of the joint receivers, Mr. John Naylor, of Cork Gully accountants, to employees at the Cramlington, Northumberland, factory, who want to take over the business as a workers' co-operative.

Mr. Naylor told the 12-man workers' committee that the prospective Lonrho bid excluded a small factory at Greenock, but he hoped to persuade the group to incorporate this in its offer. He declined to divulge the size of the potential Lonrho offer.

The workers have already made an £11m bid for the Brentford Nylons business. They are looking to the Department of Industry for the bulk of the finance for this; on Monday they travelled to London to discuss the matter with Lord Jellicoe, Parliamentary Under-Secretary at the Department.

Mr. Naylor said last night that he expected matters to move quickly concerning a bid for Brentford Nylons, which has some 2,500 workers and whose business also includes a factory at Felling, on Tyne, and 63 shops. The company ran into financial trouble in February, when Barclays Bank called in Mr. Kenneth Cork and Mr. Naylor as receivers.

If Lonrho, which controls the David Whitehead and Sons

whose shares are in Arab hands, negotiated to buy the stake through Mr. Alan Wheatley, liquidator of Israel-British Bank (London).

Previous recent acquisition moves in Britain by the group included a £3.3m bid for Lubok Investments, the company in which Mr. Jim Slater, until October chairman of Slater Walker Securities, had a large shareholding. Lonrho has also recently joined forces with Mr. Slater in a new private investment company with property interests, Strongmead, for which both partners are putting up £100,000.

Recently Lonrho bought for £80,000 a 4.5 per cent stake in Combined English Stores, the specialist retailing concern.

A report into the affairs of Lonrho—which in 1973 was the subject of Mr. Edward Heath's celebrated remark about the "unacceptable face of capitalism"—has recently been completed by the Department of Trade inspectors. It has not yet been published.

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Vickers after the changeover

Aerospace and shipbuilding are two high return areas for Vickers, which accounted for three-fifths of 1975's pre-tax profits. But the accounts confirm that nationalisation is not going to leave too gaping a hole in the figures. The group's remaining businesses are almost all going to do noticeably better this year, even if compensation of say, £40m, or £50m, were simply popped into the bank. Group profits could still emerge close to 1974's £28.9m, pre-tax if nationalisation took place immediately. For perspective, the group made £24.3m, in 1975, and £18.2m, in 1973.

In reality, of course, the group is already anticipating the receipt of the proceeds to some extent in its spending programme, and vesting date is still some months away. So the ultimate impact could well be less than that.

The balance-sheet, meanwhile, can cope with the threat of some reduction in the net worth. The continuing operations can more or less live within their cash flow—the upturn in net working capital could modestly offset this year—and share levels seem certain to be reduced by the change. Shareholders' funds currently account for three-fifths of capital employed, including net short-term borrowings. There is still scope to improve the return on the remaining activities, which is probably still under 15 per cent before interest, and so the Government will have to devise new ways of being unfair to pose much threat to a market capitalisation of £79m, at 179p.

See also Page 23

Reed International's final quarter profits—£10.6m, pre-tax—against an average of less than £9m, for each of the three previous quarters—provide the base for building recovery hopes, and the shares rose 7p to 27½ yesterday. Profits have been flat overseas, with strikes in Canada, and the U.S. decorative side running into losses. But the U.K. has ended with an impressive burst of speed thanks to publishing (a price rise at the Mirror) and a seasonal upswing on the decorative side. Overall profits of £37.4m, pre-tax—against £35.4m, in 1974-75—are probably several

See also Page 23

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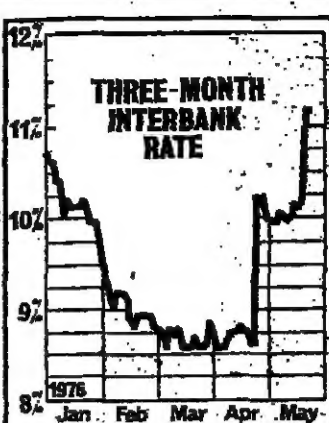
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Index rose 1.6 to 399.0



millions ahead of market expectations.

Below the line a distorted final quarter tax charge makes for some earnings disappointment. But tax is now reverting to normal, and if Keed can reach £65m, pre-tax this year—and it could comfortably achieve this—earnings per share for 1976-77 should be more than double to around 31p. The key is still North America where paper, industry averages for capacity utilisation in March were up to 86 per cent for pulp with new print running at 94 per cent of full loading.

Reed's interest charge held steady over the second half of last year. But borrowings are now rising sharply, and the forthcoming balance-sheet is not going to squish speculation about a rights issue. Meanwhile a yield of 6.4 per cent, together with a 1976-77 p/e of under 9, can probably cope with any selling pressures.

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Discount Houses

The report from Gerrard and National, second largest of the discount houses, with a balance sheet struck on April 5, gives a fairly typical indication of trends within the sector over the past year. Gerrard's book rose a fifth, with Treasury bills accounting for all the growth and more—they represented 41 per cent of the total against a fifth a year earlier (and only 3 per cent in April 1974). But commercial bill holdings have been little of £24m, in line with net assets after nationalisation.

The positive side is that Guyana's interest rate, only £355,000 after tax in 1975, would have made a substantial loss for Booker this year. In the good days, they never a great prop for the share price. The balance sheet is not as especially stretched as the change, with shareholders' funds plus minorities, deferred tax making up the quarters of capital employed; the remaining operations, attributable earnings this year should not be much below £8.1m. So the news seems to have been broadly discounted, the shares at 120p—over a quarter below the year's high of 160p.

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Poland orders £100m. U.K. machine tools

BY KENNETH GOODING, INDUSTRIAL CORRESPONDENT

MACHINE tools worth about £100m, are to be ordered by Poland before the end of the year. The first contracts are likely to be placed in a week or so.

This is a much-needed boost for the industry, whose orders on hand have shrunk to an all-time low in real terms during the first two months of 1976. The significance can be judged in the context of total U.K. machine tool exports of £160m last year.

It could well produce just the kind of embarrassing situation over British Leyland's ordering programme which the industry hoped to avoid.

When Leyland's car division eventually seeks quotations on new machine tools later this year, it is hoped—delivery dates for U.K. equipment could be stretching well ahead as a result of the Polish orders.

Leyland would then be tempted to buy from overseas suppliers to push ahead quickly with its modernisation.

Some 5,000 machine tools covering a wide range and variety will be required by Poland as part of the reconstruction of its tractor industry.

The machine tool ordering programme will have to be substantially complete by the end of this year if the quotas are to be met.

Massey-Ferguson-Perkins has the contract to revitalise the Polish tractor industry and has been making technical recommendations to Poland's export import agency, which will be placing the orders, and can buy machines from any of the world's manufacturing countries, whose machine tool industries are all depressed.

An MFP spokesman said last night: "We are close to the situation, where a considerable volume of orders will be placed and placed very quickly. We are sure the U.K. will play a big part."

There was no reason to question the MFP's statement in September 1974 (when MFP signed the Polish deal) that it would bring the U.K. machine tool industry £20m-worth of orders. It was inflation which had increased the figure substantially, he added.

The main problem would seem to be lack of capacity in the U.K. Unofficial estimates put the annual capacity for special purpose machine tools at £80m—less than one-third of total machine tool manufacturing capacity.

Child benefits scheme cut back

BY PETER HENNESSY, LOBBY CORRESPONDENT

MR. DAVID ENNALS, Social Services Secretary, came under fire from both sides of the House yesterday when he told it that the Government would not implement its proposed child benefit scheme.

He said abolition of child tax allowances and their replacement by child benefits payable to the mother would have reduced the take-home pay of a father of two by £3 a week.

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parent families would be paid to maintain the value of child interim benefit. The whole scheme would cost £98m. In 1977 the Government would not implement its proposed child benefit scheme.

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Mrs. Castle said later she would have resigned from the Government over the issue. She said she would raise the issue at today's meeting of the Labour Party National Executive Committee.

Eighty-five MPs had signed an early-day motion drawn up by Mrs. Helene Hayman, MP for Weymouth and Portland, urging the Government to implement the child benefit scheme in full.

Eric Short writes: The child benefit scheme was intended to amalgamate the present system of family allowances with tax reliefs for children. It was to have been reduced to the father's take-home pay by the amount of the tax reliefs, but return rather more by the child benefits to the mother.

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U.S. row over Concorde take-off

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

WASHINGTON, May 25.

These readings compared with a wide range of noise levels made by other departing jets, including readings of 102, 111, and 113 PND made by Boeing 707s, 109 to 112 made by a DC-8 and by unidentified four-engined aircraft.

The figures, when they became known, stirred up a rash of protests which virtually destroyed the goodwill created by the two Concorde's on their comparatively quiet arrival at Dulles Airport on Monday, and the enthusiastic comments in the Press and on television.

In particular, it was being argued that the British Airways Concorde captain, Brian Calvert, had deliberately switched run-

ways to avoid passing directly over the noise monitoring points outside the airport.

But Captain Calvert denied in a conversation with the Dulles control tower that he had tried to avoid monitoring machines. He said he had switched runway to avoid built-up areas close to the airport. "It is better for community noise reasons," he said.

Whatever the reason, and no matter how wide the scatter of noise readings recorded today, the noise made by the Concorde has done some harm. It is certain that the environmental lobby, which yesterday appeared to be retiring in defeat, may now have a powerful new weapon against Concorde.

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